

EUROPEAN NEWS

Commission insists France justify aid for Renault

By William Dawkins in Brussels

THE French Government has been given a month to justify to the European Commission its decision to write off FF12bn (£1.8bn) of debts owed by Renault, the state-owned car group.

The Commission yesterday launched an inquiry into whether the write-off contravenes European Community rules outlawing state subsidies.

The Commission said it "considers a debt write-off of FF12bn as a state aid which confers competitive advantage on Renault and which may distort intra-EC competition".

If the investigation confirms its suspicions, the Commission has the power to demand that the debt write-off is abolished, a weapon it has only recently used in the case of a FF33bn state subsidy to Boussac, the French textiles group.

The Commission has already taken legal action against three

other allegedly illicit aid packages for Renault, totalling FF19bn in grants and loans. Mr Peter Sutherland, the Commissioner responsible for competition, said yesterday that all the Renault aid measures would be examined as a package and that he hoped further meetings with the French Government would enable the Brussels authorities to take a "definitive decision in the near future".

Mr Alain Madelin, France's Industry Minister, has already had several meetings with Mr Sutherland in recent weeks. The French Government abandoned earlier plans to give Renault a FF10bn capital injection, also as a result of pressure from the company's unsubsidised competitors.

The debt write-off is intended to pay the way for Renault to lose its status as a state-protected entity and become an ordinary limited company.

Doubt cast on Poland's economic reform plans

By Christopher Bobinski in Warsaw

POLAND'S official reform programme is unlikely to rescue the country from its economic crisis within three years as promised by the government, says Mr Aleksander Paszyński, head of the Economic Society, a pro-reform group.

He is quoted by the underground Solidarity weekly, Tygodnik Mazowiecki, as saying that the authorities are not going far enough in easing central control over enterprises, restricting rationing of inputs and reorganising central government.

Mr Paszyński's Economic Society intends to act as an independent pressure group aiming to expand the private sector

and have the state sector run on market principles. At the moment it is awaiting formal registration by the authorities.

He reveals in his interview that bureaucratic opposition caused the authorities to drop a radical plan to reorganise central government quickly, and to choose instead the alternative of privatising state enterprises. He says the fuel and energy subsidies are still being paid, and that the reorganisation of the state sector is still being considered. Mr Paszyński himself would be willing to serve as Construction Minister.

Unemployment rises by 1% in EC

SCHOOL LEAVERS without a job pushed the European Community unemployment total to 15.8m in September, 1 per cent higher than in August, according to official figures. Reuter reports from Brussels.

Unemployment among people under 25 was 2.7 per cent higher

in September than August - mainly because of sharp rises in France, Spain and Britain. Outside this category it was unchanged. However, youth unemployment was 5 per cent lower than in September 1986, while total unemployment was down 0.7 per cent.

Italy gives go-ahead to airliner

By John Wyles in Rome

ITALIAN AIRLINES were last night given the go-ahead to return the ATR 42 commuter aircraft to service by the country's Minister for Transport, Mr Calogero Mannino.

The airliner was grounded by government order shortly after a version owned by the Alitalia subsidiary, ATI, crashed just south of Lake Como on October 15.

The Minister said yesterday that his decision was based solely on the judgment of the Italian aviation agency, the Registro Aeronautico Italiano (RAI), that the ATR 42's technical approval remained valid.

The agency, however, has ordered that the aircraft's flight manual be amended to recommend higher flying speeds in icy weather.

The aircraft's manufacturer, Aeritalia and Aerospaziole of France, came to an early conclusion after the crash that the aircraft had stalled because of ice on the wings at too low a speed in icy conditions.

Mr Mannino's decision may not, in fact, lead to a swift return to service of the eight ATR 42s operating in Italy. First indications from the pilots' unions yesterday were that they would maintain their ban on the aircraft until the circumstances of the October 15 crash had been fully explained.

Alitalia, which grounded its six aircraft before the minister issued his order, was still pending last night on whether to put pressure on the pilots to change their views.

Last month's crash of a flight from Milan to Cologne was the first since the ATR 42's entry into service. It was the first time since deliveries to airlines began.

Swedish request in arms scandal probe

Sweden is asking eight countries for permission to inspect their stocks of Swedish-made missiles, determine whether they were illegally re-exported to Iran, Reuter reports from Stockholm.

Requests for on-site inspection of the Bofors Robot-76 missiles were being made to Singapore, Thailand, Israel, Australia, Pakistan, Argentina, Norway and Ireland. The inspections would be part of an inquiry into an arms scandal involving Bofors.

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Bundesbank acts to prop up dollar

By Andrew Fisher in Frankfurt

WEST GERMANY'S Bundesbank again tried to prop up the dollar yesterday as attention in foreign exchange markets focused on today's meeting of its policymaking council. Changes in credit policy are not widely expected, however.

The meeting will be attended by Mr Gerhard Stoltenberg, the Finance Minister, who yesterday hit back at the US for the attack by Mr James Baker, Treasury Secretary, on West German economic and monetary policies.

"The remarks of my American colleague were a mistake," Mr Stoltenberg said in an interview with Die Welt newspaper. "Others have also made mistakes. We are now working constructively together again."

Yesterday's intervention by the Bundesbank in support of the US currency totalled \$100m. After falling to a post-war low on Tuesday, the dollar showed little change yesterday at just under DM 1.71.

Despite some speculation that the central bank might cut its 3 per cent discount rate, this was generally seen as unlikely both in and outside West Germany, though the possibility was not ruled out absolutely.

Monetary analysts and currency dealers noted that the Bundesbank had made clear it did not intend to be swayed from its stability-oriented monetary and interest rate policies. These have been criticised abroad, not just in the US, as too restrictive, though the Bundesbank has also had to take into account anti-inflationary sentiment at home.

Having dispensed with its usual securities repurchase agreements this week, the central bank is aiming to keep short-term rates stable, at least briefly, one analyst said. Thus a discount rate cut from the level set in January seemed unlikely. Call market rates yesterday were around 3.80 per cent, the rate at which the previous repurchase deals were done with commercial banks.

Mr Baker sharply criticised earlier rises in these rates to 3.50 per cent in mid-October. Last week the Bundesbank injected liquidity into the money market to keep rates down. It also took in more than DM5bn through intervention to support the US and other currencies.

Shipyards consider links with Setenave

By Diana Smith in Lisbon

INTERNATIONAL shipyards have responded with interest to an invitation by Portugal to bid for a management contract, concession or joint venture in the country's Setenave yard.

The invitation went initially to yards in Denmark (Odense and Burmeister), West Germany (Salzgitter, Thyssen and Buschmeier), South Korea (Gyundai) and Japan (Kawasaki, Mitsubishi and Hitachi). But it is open to any shipyard interested in bringing new technology and management to Setenave's strategic location on main shipping routes.

The yard was built in the early 1970s and sealed to what was then a growth industry: giant supertankers and bulk carriers. Damaged by oil crises and the labour disruption that followed its nationalisation in 1975, Setenave has done more repairing than building since then.

Since 1984 the resumption in shipbuilding has fully absorbed Setenave's repair capacity (55 per cent of its total). It has repaired more than 100 vessels a year.

The construction side has been less rosy, though it has completed three super tankers ordered before 1975 and built three large bulk carriers and two tanker hulls. It has also built barges for Scandinavian countries: five push barges and seven ordinary ones, and two floating docks.

Setenave's largely young labour force, which has survived through voluntary redundancies from 6,800 in 1982 to just under 4,800, is under-employed and the yard has suffered severe losses since the mid-1970s. The losses and debt would be shouldered by the Portuguese Government and not transferred to a future associate.

The idea of a foreign partner was first tested in 1982 when Setenave was at a particularly low ebb. It did not go through: at the time it was impossible to meet conditions like massive staff reductions, which potential foreign partners considered essential.

Having cut its labour force drastically, Setenave now feels in a better position to offer participation in a good shipyard in need of a new lease on life.

Gorbachev's tune is music to his allies

By Our Foreign Staff

MOSCOW'S allies yesterday welcomed Mr Mikhail Gorbachev's speech to mark the 70th anniversary of the October revolution but played down his criticism of Josef Stalin and most ignored Soviet resistance to the reforms.

Only the Bulgarian Communist party daily Rabotnichesko Delo mentioned the "resistance of the conservative forces against reconstruction" but failed to identify the alleged opposition. On the contrary, it credited the Soviet party with pushing through Mr Gorbachev's plans to inject more flexibility into the rigid Soviet economic and political structures.

"This speech is a real manifesto of the new course of innovation—a model of communist sincerity and openness," the Bulgarian party organ said, according to excerpts carried by the state-run BTA news agency.

It said the fact that reconstruction is in safe hands and that the Communist party of the Soviet Union will boldly and resolutely lead the revolutionary innovation inspires (people) with firm confidence.

In his speech on Monday, Mr Gorbachev accused his opponents of being either too timid or too impatient about the pace of reform in the drive to modernise the Soviet Union.

The Bulgarian army newspaper Narodna Armia, as quoted by BTA, did make a brief reference to his comments on Stalin, saying Mr Gorbachev made an objective assessment "of the positive and negative aspects in the work of Stalin".

The greatest enthusiasm came from official Communist party newspapers in Hungary, Poland and Czechoslovakia. They praised Mr Gorbachev for frankness and realism.

"Gorbachev's analysis of the past and present is a consistent entity and provides an image of the future," Hungary's party daily Nepszabadsag said. "It is important for the present and the future to create a realistic picture of the past since the current course of the revolution is based on the cause of the October revolution."

Mr Gorbachev broke fresh ground in his Kremlin address by admitting that Stalin had made "unforgivable political errors. Nepszabadsag said the speech reflected a new way of thinking already manifest in Soviet foreign policy.

In Prague, the party daily Rude Pravo said celebrations of the 1917 revolution did not always see such a frank and analytical look at the past, present and future.

"Frank words about tragic events and defeats did not in the least weaken the grandeur of the work and the solemn atmosphere of the anniversary," the paper said in an editorial.

"Truthful knowledge of the past and its analysis are rightly used to help solve the present problems, the topical tasks of restructuring in particular."

Mr Janos Kadar, the Hungarian premier, said Hungarians were following perestroika (restructuring) in the Soviet Union "closely and with deep sympathy". Hungary, too, was trying to achieve a more efficient economy while keeping "humanistic principles" in the forefront of its endeavours.

By contrast, Mr Erich Honecker, the East German leader, mentioned neither perestroika nor glasnost (openness). Instead, he blandly assured the Soviet party of East Germany's "admission and full support for its efforts to improve the economy and raise social life in the Soviet Union."

The East German party was convinced that the "diversity" which was developing in the Communist world would bring about the growing unity of its members. Mr Gorbachev in his speech had said it was "good and useful" that the Communist world showed such "national and social diversity," he said.

The US has insisted, with support from some allies, that the aircraft are essential for covering NATO's southern flank. US sources say the air wing's conventional and nuclear roles will become more important in the light of the new Soviet treaty eliminating intermediate-range nuclear missiles. Spain, which is seeking to limit its role in the alliance to its own geographical region, is not prepared to assume either of these missions.

Spain ready to enforce bases cutoff

By David White in Madrid

SPAIN IS preparing to enforce a six-month deadline for an agreement on the future of US air bases, with little optimism on either side for a breakthrough in negotiations being held in Madrid today and tomorrow.

The round of talks between senior officials will be the seventh following the referendum in March last year which confirmed Spain's membership of NATO but committed the Government to seeking cuts in US forces.

The negotiations remain stalled over Madrid's insistence that the US remove from Spanish territory the 72 F-16 aircraft based at Torrejon outside Madrid, as well as tanker aircraft operating from the fighter-training base of Zaragoza.

In the absence of a breakthrough, Spain will give notice on either side of a week that the two countries' defence agreement will not be automatically renewed next May. If no solution is reached by then, the US will have a year to withdraw its forces and material from Spain.

However, both governments are anxious to understate the present impasse.

The agreement, dating back to 1953 and last renewed in 1982, covers joint use of the two air bases, a standby air base at Moron de la Frontera in the south, and the Rota naval base which supports the US 6th Fleet in the Mediterranean, with a total of up to 12,500 military personnel. The agreement would normally have been extended automatically for a further year.

Positions on the F-16s, which are capable of carrying nuclear weapons, have become more entrenched on both sides, with the Spanish Government facing increasing public pressure to stick to its demand. The approach of the referendum has coincided with a revival of anti-American and pacifist demonstrations which reached a peak in the 1986 referendum campaign.

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Dutch discount rate

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John Wyles in Rome looks at the chances of another head of a UN agency being replaced in the wake of changes at Unesco

Long-shot Mensah confident of landing top job at the FAO

BY LUNCHTIME on Monday a burly 53-year-old agronomist from Benin in west Africa will know whether a long-shot challenge which started more than a year ago has finally carried him to the top of the UN's Food and Agriculture Organisation.

If he captures a majority of votes of the 158 member countries - and he and his backers are confident that he will - then a second highly controversial director general of a UN agency will have been unseated in the space of three weeks.

Mr Moise Mensah knows that his chances of defeating the 60-year-old Lebanese Mr Edouard Saouma a third six-year term at the FAO, have been greatly strengthened by the election of the Senegalese Mr Amadou MBow from the top job at Unesco last month.

There are unwritten international rules governing the division of spoils and, as a rather pointed document recently put out by the FAO indicates, Africans already head seven of the UN's 29 organisations. But after the defeat of Mr MBow, a victory for Mensah at next week's FAO conference in Rome would not add to that number.

But it would be a triumph shared with a number of the FAO's key Western donor countries - including the UK, the US and Canada - who have covertly lobbied, caajoled and argued against the incumbent Mr Saouma for most of the year.

They have maintained, with considerable support among the FAO's 3,000 staff, that the Rome-based agency has lost its way under Mr Saouma. Priorities are said to be lacking, financial management poor and staff morale at rock bottom.

Much of the problem, it is alleged, derives from the director general's autocratic style, which has aimed at maximising his personal power and authority at the expense of administrative efficiency and transparency.

As the Organisation of African Unity's official candidate, Mr Mensah can count on the 43 votes of the African block and on a good slice of the OECD countries. His supporters reckon that he has 87 votes behind him, but they also admit there are at least 35 countries who take a sufficiently different

view of the Saouma tenure to want the Lebanese returned.

The incumbent's campaign literature - distributed as an official conference document - claims that in the last 10 years he has "attracted particular attention to the adoption of broad development strategies for the rural poor, fisheries, tropical forestry and world food security."

It goes on to assert that the FAO's operational activities, such as technical co-operation programmes with developing countries, have been strengthened, its capacity to deal with emergencies, such as drought and grasshopper infestations, sharply honed, its global and regional studies greatly improved and the costs of its management and administration reduced from 24 per cent of the 1974-75 budget to 16 per cent of 1986-87 expenditure.

Mr Mensah has presented his candidacy as one dedicated to healing and cleansing. In a recent interview, he stressed the need for the director general "to bring people together" after a period of unnecessary confrontation.

Mensah backed by Africa and Western donor countries

A fluent speaker of French, English and Spanish, his criticism of Mr Saouma's FAO carry the authority of an educated international civil servant with a strong background in agricultural development. He has spent most of the 10 years since he was the FAO's African regional representative in Ghana as assistant president for programme management at the International Fund for Agricultural Development.

He claims that the FAO has become steadily isolated within the UN system and has lost respect and capacity as a result. Whereas FAO led the relief effort in the Sahel drought of 1973-74, he is bitter about the agency having lost touch with the United Nations Development Programme in the most recent African food crisis.

He says the organisation's priorities have to be based on finding the highest common denominator to satisfy the food development needs of the largest possible number of countries. "In Africa this means concentrating on food security, in Asia on landless poor, while in the Caribbean there has to be diversification to tackle the problem of dwindling foreign exchange earnings and increasing food import bills."

Mr Mensah admits that African countries in particular have made grave mistakes in their food production policies, but claims they have recognised now that agriculture has been neglected and policies are being adjusted.

For its part, the FAO should be establishing "more relevant" policies for Africa with special emphasis on training, water control and improving the small farm system.

He fully shares the view that many FAO policies are not being properly monitored and evaluated. "Some people call about the growing unity of its members. Mr Gorbachev in his speech had said it was 'good and useful' that the Communist world showed such 'national and social diversity,' he said.

The East German party was convinced that the 'diversity' which was developing in the Communist world would bring about the growing unity of its members. Mr Gorbachev in his speech had said it was 'good and useful' that the Communist world showed such 'national and social diversity,' he said.

His administrative emphasis, he promises, will be on team work, delegation and trying to associate all FAO staff much more closely with its activities.

Referring to Mr Saouma's alleged "open cheque book" approach, Mr Mensah believes that "you need mechanisms which protect the director general from these kind of statements. If you are too centralised, you create confusion."

Far from being embarrassed by being seen as the donor countries' candidate, he says he is proud of it. The major donors decided to support me only eight months after the OAU first proposed me at July 1986. This means that they had taken a close look and found that Africa had a credible candidate. I am a candidate of Africa supported by donors. I am a candidate for the Third World."

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As for UBS, although this year's profits were likely to be in line with last year's SF776m (\$590m), next year's prospects were more uncertain, Mr Senn said.

UBS officials declined to say how much the bank had lost in the continuing worldwide share price collapse, triggered by a 506-point fall on Wall Street on "Black Monday," October 19.

"Of course we suffered paper losses (on share holdings), like every other institution that is active worldwide," Mr Robert Studer, head of the bank's house department, said.

But the losses had been partially offset by gains on bonds and by a sharp increase in commission income as people rushed to sell. "All in all, we got off with a slightly blackened eye," Mr Studer said.

UBS owns British broker Phillips and Drew and came close to buying British merchant bank Hill Samuel in August this year. Mr Senn said the decision not to go ahead with the purchase reflected the bank's cautious approach.

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Swiss banker warns of 'difficult times'

BANKS, particularly those active in the 1.1 Eurozone, face difficult months ahead, the head of Switzerland's largest bank said yesterday, Reuter reports from Zurich.

Mr Nikolaus Senn, chief executive of Union Bank of Switzerland, said: "Several banks will get bloody noses and we can expect the first casualties by the end of the year."

Much of the problem, it is alleged, derives from the director general's autocratic style, which has aimed at maximising his personal power and authority at the expense of administrative efficiency and transparency.

As the Organisation of African Unity's official candidate, Mr Mensah can count on the 43 votes of the African block and on a good slice of the OECD countries. His supporters reckon that he has 87 votes behind him, but they also admit there are at least 35 countries who take a sufficiently different

view of the Saouma tenure to want the Lebanese returned.

The incumbent's campaign literature - distributed as an official conference document - claims that in the last 10 years he has "attracted particular attention to the adoption of broad development strategies for the rural poor, fisheries, tropical forestry and world food security."

It goes on to assert that the FAO's operational activities, such as technical co-operation programmes with developing countries, have been strengthened, its capacity to deal with emergencies, such as drought and grasshopper infestations, sharply honed, its global and regional studies greatly improved and the costs of its management and administration reduced from 24 per cent of the 1974-75 budget to 16 per cent of 1986-87 expenditure.

Mr Mensah has presented his candidacy as one dedicated to healing and cleansing. In a recent interview, he stressed the need for the director general "to bring people together" after a period of unnecessary confrontation.

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OVERSEAS NEWS

Hong Kong set against early direct polls

BY DAVID DODWELL IN HONG KONG

MOST HONG KONG people want direct elections to be introduced - but not in 1988 - according to the findings, published yesterday, of the office set up six months ago to survey public responses to a Green Paper on the development of representative government in the territory.

The findings, which drew immediate criticism in Hong Kong from political figures committed to rapid democratisation, are likely to intensify a confrontation between Britain and Beijing over the pace and direction of political reform.

In an 80-page report as tardy and convoluted as the Green Paper itself, which was published in May, 58 per cent of submissions from groups and associations, and 67 per cent of submissions from individuals, favoured introduction of direct elections but not in 1988.

In contrast, 38 per cent of groups wanted direct elections next year, with 20 per cent of individuals making submissions to the Survey Office.

Australian dollar slide provokes party clash

BY CHRIS SHERWELL IN SYDNEY

THE RECENT slide in the Australian dollar's exchange rate has provoked a heated row between the Labor Government and opposition parties over economic policy in the wake of the stock market crash.

The dollar staged a minor rally in Australian trading yesterday following soothing comments by Mr Paul Keating, the federal Treasurer. But underlying sentiment in the past few days has been bearish.

The Liberal and National opposition parties, pointing to Australia's large external debt and high current account deficit, have urged the Government to take early action to counter the impact of the crash through fresh fiscal action and limits on wage increases.

The currency yesterday finished at 67.9 cents in Sydney, up from 67.2 cents on Tuesday. On a trade-weighted basis it finished at 51.4, against 51.0 the previous day (May 1970 = 100).

Only one wayward note: the Australian dollar stood at

The findings are based on letters received, and two government-sponsored public opinion surveys, as well as the findings of informal surveys by non-government bodies, and signature campaigns mounted over a four-month period during which public debate on the Green Paper was encouraged.

A total of 135,000 submissions were received, excluding some 1,500 'ambitious' or forged letters that are currently the subject of police investigation.

Within hours of the release of the Survey Office report, four legislative councillors who have campaigned over the past six months for direct elections next year protested that the exercise had been a waste of time.

They called for people to ignore the results, and claimed the report put in jeopardy public confidence in the Government's willingness to oversee adequate reform.

Apart from the issue of direct elections, a clear majority of respondents opposed lowering the voting age from 21 to 18.

A majority also said the governor should remain the head of the legislative council, the territory's main law-making body.

Malaysia haunted by the spectre of racial division

WHEN Dr Mahathir Mohamad returned to Malaysia from the Commonwealth Conference in Vancouver it was to be met by Haniff Omar, the Inspector General of Police, with a warning that racial tensions had climbed to dangerous levels. If prompt action was not taken it could degenerate into the kind of rioting and bloodshed which shook the nation in May 1969, the Prime Minister was told.

Last week Dr Mahathir announced in parliament the banning of all public rallies in the wake of over 70 arrests and the suspension of three newspapers under the terms of the Internal Security Act which provides for indefinite detention without trial.

'The country cannot afford to have a racial riot. We are facing a recession. Many of our work-force are unemployed. Should the economic situation be aggravated by political instability and racial riots, the country will be in turmoil. Citizens will live in fear and suffering,' he warned.

A no less real fear among some politicians is that Dr Mahathir may be manipulating the very circumstances he helped to create in order to silence his critics and halt the challenges to his authority. If they are correct, the next step would be the imposition of a state of emergency and the suspension of the

Roger Matthews looks at Dr Mahathir's attempts to contain communal tensions

constitution. Tan Sri Abdul Rahman, the country's venerated elder statesman and its first Prime Minister, has warned that the Government's actions have already put Malaysia on the road to dictatorship.

Since his statement to parliament Dr Mahathir has remained silent, giving no indication of how he might lead the way back to the racial and religious tolerance which generally served Malaysia so well in the first 30 years of independence from Britain.

The 16m Malaysians divide into Malays (or Bumiputras), who make up just over 50 per cent of the population, Chinese, who account for about one-third, and Indians and others making up the rest. The Malays have been politically dominant since independence and the 1969 riots occurred because they feared an erosion of that position.

They are still much more numerous in the rural areas than in the cities, where the Chinese

predominate. The Chinese are generally more affluent, control much of business and are better represented in the professions. Since 1969 the New Economic Policy has aimed through positive discrimination at giving the Malays a greater stake in the economy so that employment is less identified with race.

Welding such diversity into a single nation was bound to be a delicate balancing act between the political, economic, religious and cultural sensitivities of each community. The responsibility has fallen principally on the United Malays National Organisation, the country's main political party, which has provided each of the four prime ministers since independence.

It represents Malay aspirations, yet its leaders have also at the national level to accept responsibility for the well-being of the other communities.

For much of the last 30 years it was accepted that a prerequisite for discharging that function effectively was a strong and united party. Changes in the leadership of UMNO, rather like those in the old-style Conservative Party in Britain, were provided each of the four prime ministers through consensus and behind closed doors.

However, in April there was for the first time a full-blooded and bitter contest for the lead-



Mahathir: silent

ership, with Dr Mahathir scrapping home by the narrowest of margins. The party has been split over Dr Mahathir's performance as Prime Minister and, despite much talk of reconciliation, nothing concrete has so far been achieved.

Dr Mahathir's purge of some of his opponents added to the bitterness, while his own authority has come under further challenge in the courts, where a group of UMNO members is seeking to have the election declared invalid because of al-

leged irregularities in the selection of delegates.

Dr Mahathir warned this summer that the country could not afford to have a government which was continually forced to look over its shoulder to see who was supporting it. 'A country needs a firm hand if it is going to develop,' he said.

Another consequence of the battle for support within UMNO has been the temptation for rival politicians to make promises, some of which can only be kept at the expense of people outside the Malay community. 'Each is seeking to appear more Malay than the other and this causes obvious apprehension among the Chinese who think they will be the ones to pay,' commented one diplomat.

This rivalry was also a contributory element in the decision to stage a mass rally in Kuala Lumpur last weekend to mark the otherwise unremarkable 41st birthday of UMNO. Estimates of how many might attend soared from 50,000 to 500,000 and with them fears that political violence could result.

A further inflammatory twist was added by a dispute over the appointment of non-Malay speakers as administrators in Chinese schools. Many Malays - and indeed some Chinese - felt that the two main Chinese political parties had been too vociferous in their protests and were, like the two UMNO wings, seeking to outbid each other in the eyes of their own community.

At the last general election the opposition Direct Action Party for the first time won more parliamentary seats than the Malaysian Chinese Association, which sits with UMNO in the ruling National Front Coalition.

The sight of the MCA and the DAP together on the same platform on the schools issue suggested to some Malays that the Chinese were co-operating on a purely racial issue and ignoring the political reality that one party was in government, the other in opposition.

The Government's use of the Internal Security Act has taken some of the heat out of these controversies, but has done nothing to eliminate them or the more fundamental question of Dr Mahathir's authority in the country.

If that is to be re-established through the democratic process, then the UMNO divide has to be bridged. But if UMNO remains the political split the ingredients which led to last week's tension seem bound to re-emerge. Dr Mahathir will then be faced with the most basic question of all: whether to step down, or to seek additional powers.

South Asian summit ponders economic links

By John Elliott in Kathmandu

THE two-year South Asian Association for Regional Co-operation has decided to start editing its way towards the introduction of economic and industrial ties between its seven member countries.

This was decided at its third annual summit which ended in Kathmandu yesterday. An anti-terrorism convention was also signed.

SAARC established two economic studies. One is to examine existing trade flows between the countries to see if there is already sufficient business to form a basis for developing trade co-operation. A second will examine the potential for joint industrial ventures.

Mr Rajiv Gandhi, the Indian Prime Minister, said last night Pakistan troops would not get a 'ready-made' if they attacked Indian positions on the northern Siachen glacier, where more than 150 Pakistan troops are alleged by India to have been killed in a battle at the end of September. He was speaking after a meeting with Mr Mahabub Khan, the Pakistani Prime Minister. They agreed to start next month a series of bilateral talks.

US embarrassed by Gulf death

BY OUR MIDDLE EAST STAFF

THE US was slow yesterday to give an explanation for the incident in which an Indian fisherman was killed on Sunday night by machine-gun fire from an unidentified warship near the island of Abu Musa in the Gulf.

On Monday the Pentagon had announced that the frigate USS Carr had fired warning shots at one of three suspected Iranian vessels and then directly aimed at one which had failed to withdraw at about the same time as the attack on three Indian-manned fishing boats.

Police of Sharjah, one of the seven members of the United Arab Emirates, have started an investigation into what could prove an embarrassment for the US in the pursuit of its military effort to protect freedom of navigation from Iranian attacks and interference.

The Pentagon said yesterday that there was no evidence to support the Iranian claim that

the naval vessel had confronted three unarmed fishing boats owned by a UAE national. Other officials in Washington conceded, however, that a mistake might have occurred.

In Iran a week of 'mobilisation' was declared on the anniversary of the seizure in 1979 of the US embassy there together with 52 diplomatic hostages. Crowds cried 'death to America' and 'the Persian Gulf belongs to the Islamic Republic'.

Israel fears US arms cut

BY ANDREW WHITLEY IN JERUSALEM

THE far-ranging implications for Israel of possible cuts in US military grant aid, currently running at \$1.8bn a year, were the focus of discussion in Tel Aviv yesterday between the Defence Ministry and Mr Richard Armitage, the visiting US Assistant Defence Secretary.

Mr Armitage arrived in Israel on Tuesday night. Israeli officials protest that only three months ago they received copper-bottomed guarantees from the Reagan Admin-

istration that military aid would be maintained at its current level for two fiscal years.

Visibly discomfited by accusations of bad faith from their closest Middle East ally, US diplomats argue that this commitment was only binding on the Administration - not on Congress. The Gramm-Scudman Act requires the Administration to make across-the-board cuts in government spending and aid for Israel is unlikely to be accepted.

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Czeslaw Jesman: African affairs writer

CZESLAW JESMAN - journalist, author, soldier, emigre Pole - has died in Rome, Sasser, after a long illness at the age of 75. For many years he combined a career at the British Defence Ministry with freelance writing, notably for the Financial Times and the BBC External Services. His particular expertise lay in African affairs.

Born in Byelorussia in 1912 Mr Jesman joined the Polish

OBITUARY

Foreign Ministry in the mid-1930s, served with the Polish forces abroad, and was transferred to the British Army in 1945.

He served in many parts of the world, including post-war Berlin, and thereafter combined military and academic careers. He developed his inter-

est in African affairs - and a love of Africa - during a period at Addis Ababa university in the 1950s; he was the author of several books of Ethiopian history.

But he was always principally concerned with the analysis of contemporary international affairs and the emphasis of his later years was on his journalism for a wide range of newspapers and magazines.

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Chairman, Stephen Fay Editor Business Magazine and panel of financial journalists.

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What does best advice mean and how can you be sure you are getting it?
Thurs 5 Nov. 14.30-16.00. Sat 7 Nov. 14.30-16.00

Money Box: A Question of Money
A panel of experts from BBC's Money Box answer your financial questions.
Fri 6 Nov. 17.00-18.30. Sat 7 Nov. 14.30-16.00
Louise Baring, Presenter, Money Box
Vincent Dugdaley, Editor, Money Box
Chris Galscher, Director, What Investment?
Philip Hatcher, Chartered Accountant, Coast Thornton

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Laura R. Blackstone, Director, Blackstone Partners

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Are you paying too much? Could you save money on your mortgage? What is the best way to organise your finances at retirement? When is the best time to invest? These and many more of your money problems will be answered.
Sat 7 Nov. 14.30-16.00
Laura Bourne, Editor, Personal Finance, The Independent.

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Sun 8 Nov. 14.30-16.00
Laura Bourne, Editor, Personal Finance, The Independent
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AMERICAN NEWS

Robert Graham on the faltering progress of attempts to end conflict in Central America

Arias fights to maintain peace momentum

FROM today a ceasefire agreed under the Arias Plan should be in place in all those Central American countries where there is conflict - principally in El Salvador and Nicaragua.

Simultaneously, political amnesties should have been granted, a process of national reconciliation initiated and external aid halted to all irregular groups, notably the anti-Sandinista Contra rebels. But the deadlines have been allowed to slip and fighting continues.

So far the Marxist-orientated Sandinista Government in Managua has refused to negotiate with the US-backed Contras and has declared only a partial ceasefire; the Reagan Administration has refused to forego its support for the Contras; and talks between the El Salvador Government and the left-wing guerrilla umbrella organisation FDR/FMLN, have failed to make any progress. The latter formally breaking off talks after the assassination last week of a human rights activist.

The plan's timetable, approved by the five Central American leaders in Guatemala on August 7, was deliberately fixed to a tight schedule to create a momentum. Although President Oscar Arias would have liked to have seen compliance, for at least two weeks now he has regarded it more important to sustain the momentum; and this he seems to have achieved.

The lukewarm attitude of the Reagan Administration to the plan, so marked earlier in the year, has become more positive. Mr Elliott Abrams, the hawkish US Under-Secretary of State and chief architect of the Administration's confrontational strategy of dealing with the Sandinistas, was last week denying opposition to the plan. "We like the plan. It goes to the heart of the problem: democratisation. It wants to turn guerrillas into voters."

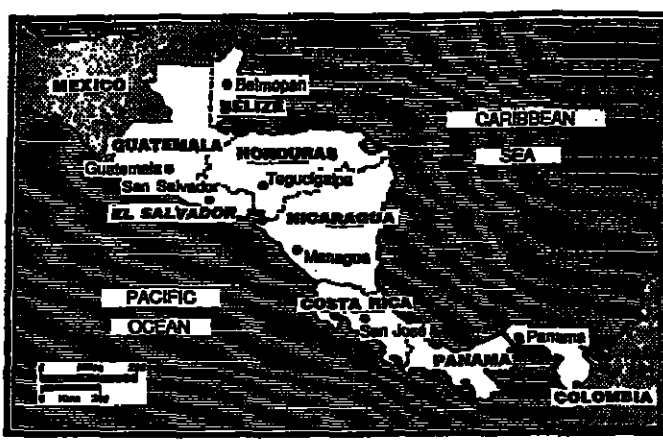
He also confirmed that the Reagan Administration would be discussing formulas with Congress to delay requesting the proposal for fresh Contra funding. Originally this request, for \$270m to cover the next 18 months, was to have been submitted this week, timed to coincide with the conclusion of the Guatemalan summit timetable. However, the Administration has recognised that such a request risked serious opposition in Congress and furthermore threatened to undermine the prospects of the Arias Plan.

Accordingly, US officials are letting it be known the plan is being given until January to test its workability. This timetable coincides with a planned summit of Central American leaders who are due to meet in the first week of January to review progress.

In these circumstances it is hard to see any of the principal actors publicly trying to sabotage the plan before then. Precisely because of this informal roll-back in the timetable, the Sandinista Government finds itself in a dilemma over the timing of concessions. The Sandinistas made the initial running. For instance, they reopened La Prensa, the opposition newspaper shut down because of its espousal of the Contra cause and which became for the US one of the chief symbols of totalitarianism.

However, the Sandinistas have consistently refused to talk directly with the Contras over a ceasefire. They maintain the Contras are manipulated by the US and that the dialogue should be with "the master not the dog." If such a dialogue is established now - and there have been secret feelers - the Sandinistas will have no cards left to play at a later date.

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of the main Contra force, the FDN, said in London last week he did not envisage a prolonged low intensity conflict. But without US funds, the Contras are naked. Thus it is in the Contras' interests to make as much noise as possible yet keep negotiating options open.

The large amount of US political prestige staked on the outcome of events in Nicaragua does not extend to El Salvador. Indeed the US, through its ally President Jose Napoleon Duarte, has demonstrated that the eight-year-old civil war is containable though extremely costly.

The US is much vaguer over what it is willing to settle for in El Salvador than in Nicaragua. In the case of Nicaragua, the US wants to be publicly assured the country is not used as a base for Communist subversion of the region. The Arias Plan offers to do this through a process of democratisation.

The weak point here is interpreting this democratisation, or turning "guerrillas into voters". For Washington in conciliatory mood this means at a minimum the emasculation of the Sandinistas. The Sandinistas meanwhile are still awaiting proof that Washington is prepared to adopt a more hands off approach, not just to Nicaragua but the region as a whole. If Washington complies with the letter of the plan it would mean a substantial reduction in its direct military presence. There has been no hint of this.

Mr Adolfo Calero, the leader

Black US mayor survives in city election

By Stewart Fleming in Washington

WILSON Goode, the black mayor of Philadelphia, has been narrowly re-elected after a vicious campaign.

His opponent, Mr Frank Rizzo, a former Philadelphia police commissioner and mayor of the City of Brotherly Love between 1972 and 1980, is still trying to live down a reputation as a brutal law enforcement official who once boasted his police department was tough enough to invade Cuba.

Mayor Goode's failure to take control of efforts to evict a black radical group from a house in the city in 1985 resulted in the deaths of 11 people when police bombed the building.

Mr Rizzo, 67, a white man who drew his support from the blue collar working class districts of the city, was still refusing to concede defeat yesterday in what is seen as his last bid for elected office. "I am sure there was fraud," he told supporters.

The bitter campaign has raised concerns that it will perpetuate Philadelphia's image as a city unable to resolve racial divisions which other cities have been able to moderate.

Elsewhere Democrats retained control in elections for governors in Kentucky and in Mississippi. Run-offs will be held in mayoral elections in Miami and San Francisco.

SEC chief says securities firms remain strong

BY OUR FOREIGN STAFF

MR DAVID RUDER, chairman of the US Securities and Exchange Commission (SEC), said yesterday that major securities firms remained in a strong position and had no capital problems as a result of the stock market crash.

The recently-appointed former academic, giving his first Congressional testimony on the crash to the Senate Banking Committee, said the securities industry and its systems had handled the crisis well.

However, he said it was clear that the SEC should have had an emergency plan in the event of a crash and that it was now working on one.

Though he said the plan should be concerned, among other things, with the relationship between the futures markets and the underlying stock market, he also said it was premature to place blame for the crash on the futures markets.

The SEC has already launched a wide-ranging review of financial markets, including the capital of securities houses, the structure of the markets, the role of futures trading, foreign securities markets and clearing and settlement systems, SEC officials said.

Its staff is also working with the Commodity Futures Trading Commission, which regulates futures markets, to analyse the role of futures in financial market volatility, as well as computer trading arbitrage techniques and portfolio insurance.

Mr Ruder cautioned, however, that "definitive conclusions adverse to index arbitrage and portfolio insurance activity should not be drawn from preliminary data."

Meanwhile, the Commission will consider pushing for higher levels of margin payments - put up as security against potential losses - for stock index options and futures, to bring them into line with requirements on the stock market, he said. It is also examining the adequacy of limits placed by exchanges on the positions that trading firms may build up.

Asked whether securities firms might have put their own interests ahead of their customers' during the market's turbulence - selling for their own accounts before executing customers' orders, a practice known as "front-running" - Mr Ruder said the SEC would interview brokerage firms to see what they were doing.

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Uruguay to reschedule \$1.8bn debt

By Alexander Nicoll, Euromarkets Editor

URUGUAY yesterday clinched a \$1.8bn debt rescheduling agreement with leading creditor banks, giving it easier terms than under a similar deal signed last year.

The accord, reached by Mr Ricardo Zerbino, the Finance Minister, and Mr Ricardo Pascale, the central bank president, will replace last year's rescheduling of \$1.7bn of loans originally falling due between 1985 and 1989, and will also cover nearly \$100m of debt falling due in 1990 and 1991.

The advisory committee of banks, led by Citibank, will put the new terms to around 180 other creditor banks for their approval.

Uruguay is to pay an interest rate margin of 75 per cent above London interbank offered rates. The loans will be stretched out over 17 years including a grace period of three years, although the country will make a repayment of \$24m the amount that it had previously agreed to repay during 1989.

The 1986 agreement had a complicated interest rate structure which essentially involved the country paying 15 per cent above Libor on debt contracted before 1983, and 15 per cent above Libor on later loans. It was a 10-year rescheduling.

Uruguay will continue to have its economy monitored by the International Monetary Fund under the "enhanced monitoring" arrangements employed by several countries with multi-year debt reschedulings.

Tim Coome adds: President Julio Sanguinetti of Uruguay has instructed the army to maintain public order after police began a nationwide pay strike.

Argentina gripped by strike

By Tim Coome in Buenos Aires

BANKS and offices in Argentina shut at midday yesterday, as a nationwide general strike in protest at the government's economic policy paralysed the country.

Ubaldo, secretary-general of the General Confederation of Workers, which organised the strike, said it was in protest at the "policy of submission to the International Monetary Fund, against the increases in tariffs, the cost of living, unemployment, hunger and the adjustment plan which condemns workers' misery and paralyzes production".

All major unions have backed the strike and a march on the presidential palace in Buenos Aires.

Last month the Government froze prices and wages and raised taxes and public sector tariffs in an effort to slow the inflation rate and drastically cut the fiscal deficit.

The Government's failure to reduce the deficit in line with targets agreed with the IMF earlier this year has delayed disbursements of a \$1.4bn standby loan and necessitated an emergency bridging loan of \$500m with the US Government through the Geneva-based International Settlements Bank.

Government finances are facing serious problems with public sector employees taking industrial action over pay, provincial governments insisting that the central government owes them money and tax income falling to keep pace with government expectations.

Mexico's rulers face united opposition

BY DAVID GARDNER IN MEXICO

MEXICO'S fragmented opposition has united around the issue of clean elections, launching the Democratic Assembly for Effective Suffrage to challenge the ruling party's 70-year grip on the political system.

The opposition aims to mount the most serious challenge ever to the ruling Institutional Revolutionary Party in presidential and congressional elections next July. The Mexican opposition has not had a significant election win recognised by the regime since the 1901-1917 revolution.

The assembly's task will be to convince Mexicans that the ruling party can be separated from the state.

The PRI in turn is preparing a team to monitor and debate with the opposition. Habitually the PRI ignores its opponents.

The assembly brings together strange bedfellows, including leaders of the right-wing National Action Party, much criticised for its links with the US Republican party, and leaders of the Democratic Current, the left-wing nationalist dissident faction within the PRI Social Democrats and Trotskyites rub shoulders with Mr Rogelio Sada, former chief executive of Vitro, a leading blue chip private company, and Mr Arnoldo Martinez Verdugo, the veteran Communist leader.

Mr Sada, who two years ago was forced to quit Vitro by government pressure because of his high profile in opposition politics, says: "It is a list that only government imposition holds the country together and avoids anarchy." This is still a minority view among Mexican business-

men who are beholden to the ruling party for, among other things, providing decade after decade of social peace, after the revolutionary upheaval.

Mr Porfirio Uroz Ledo, a former PRI president and now Democratic Current leader, says the purpose of the assembly is "to combat the spirit of fatalism in Mexican politics".

He adds: "Democracy is the only way forward towards modernity and the unavoidable pre-requisite for development." A still undefined "modern politics" is also the central campaign slogan of Mr Carlos Salinas de Gortari, the young former Planning Minister named last month to succeed President Miguel de la Madrid next year, assuming as everyone does, that he wins the election.

Mr Salinas admits that not all PRI victories have been won cleanly. In a speech to a PRI rally, he pledged fair elections, and an end to the ruling party's practice of a clean sweep at the polls.

But two days later, the PRI declared victory in all 36 municipalities contested in the northern border state of Coahuila, precisely the sort of National Action Party stronghold where Mr Salinas had said the regime had been damaged in recent ballot rigging scandals.

His aides say they are gearing up to fight open contests and have already identified 100 out of 300 first-past-the-post constituencies in which they face a serious opposition threat. In the last federal elections the PRI conceded eight out of these 300 districts.

Alcatel wins A\$160m Pacific cable deal

By CHRIS SHERWELL IN SYDNEY

ALCATEL, the French telecommunications company, has been chosen as the prospective contractor for an A\$160m project to lay an optical fibre cable between Australia and New Zealand.

The 2,200 km link, known as Tasman 2, is part of a Pacific Ocean system which will connect Australia and New Zealand with North America and Asia by the mid-1990s. It will be the first submarine cable in the region to use optical fibre technology.

Australia's Overseas Telecommunications Corporation and the Telecom Corporation of New Zealand will each bear half the cost. Two further contracts, each worth A\$500m, have yet to be awarded.

Details of the Tasman 2 contract are still to be finalised. Yesterday's announcement named as "preferred tenderer" Submarine in association with Standard Telephones and Cables of Australia. Both are subsidiaries of Alcatel.

They beat three other bidders - STC of Britain with AWA of Australia, AT & T of the US with Cox Cables of Australia, and a Japanese group headed by the Ocean Cable Company.

The Alcatel tender was said to have shown a 7 per cent cost advantage in present value terms over the next lowest tender. It also promised a local

content level of 70 per cent, well above its nearest rival which pledged 45 per cent.

A company called Tasman Cable Company is being formed to carry out the contract. Alcatel subsidiaries will own 60 per cent, and the remainder will be offered to Australian and New Zealand industry interests.

The cable will be commissioned by 1991. It will have 20,000 digital circuits, permitting 100,000 simultaneous voice conversations. The analogue circuits of the two existing cables have a capacity for just 4,000 conversations.

Earlier indications that the contract might go to Alcatel have generated local controversy in the light of Australia's poor relations with France over Paris's South Pacific policies.

In fact, STC Australia has operated in the country for about 75 years. A new STC plant is to be set up near Sydney to manufacture the cable from locally-sourced polyethylene, steel wire and optical fibres.

Repeater, too, will be made at a plant near Sydney, while cable station equipment will be manufactured in Wellington.

A total of 300 jobs will be created, and new laser technology will be transferred to Australia. The new company will also be able to bid for other cable projects in the Pacific region over the next decade.

S Korea-EC copyright break down

By Maggie Ford in Seoul

TALKS aimed at securing equal treatment for the European Community with the US in the protection of intellectual property rights in South Korea have broken down on a key issue, a European Commission official said yesterday.

Mr Jos Loeff, deputy director general of external relations at the Commission said, however, that in two days of negotiations in Seoul the two sides had almost reached agreement on copyright and patents.

In July South Korea joined the international conventions governing these items. But last year, the US was given special treatment allowing retroactive protection for 10 years in the case of pirated material and five years for software.

The South Korean Foreign Ministry said yesterday that considerable progress had been made in the talks but they had failed on the important question of conversion of process patents into product patents.

Under a law rushed through the National Assembly late last year, US companies were given three months after July 1 in which they could register process patents for conversion.

This issue is particularly important for European pharmaceutical and chemical companies which hold a larger share of the South Korean market than US companies, and stand to lose substantially under the bilateral arrangement.

Under the EC proposal advanced at the talks, European companies would have the protection of a law on the statute book in return for equal treatment under "administrative guidance" a system by which the Government enforces an agreement without the need for a bill going through the Assembly.

The South Korean side had argued that it was impossible to give European companies the same treatment because there was no possibility of changing the law until the new democratic President is elected late this year and the National Assembly elections held early next year.

Mr Loeff said yesterday that the South Korean negotiators may have been taken by surprise by the EC stance on the issue, and that further talks were likely to be held.

Japan to curb exports to Communists

JAPAN will tighten local controls on exports of 183 items to 13 Communist nations but will partially exempt China, the Ministry of International Trade and Industry (MITI) said yesterday. Roster reports from Tokyo.

The Japanese Cabinet approved changes to rules on exports and foreign exchange to prevent the recurrence of illegal exports such as those involving Toshiba Machine Company.

The changes, effective from November 10, will apply to Afghanistan, Albania, Bulgaria, Cuba, Czechoslovakia, East Germany, Hungary, North Korea, Mongolia, Poland, Romania, the Soviet Union and Vietnam, MITI said.

A total of 181 of the 183 items are restricted by Cocoon, the Paris-based body which aims to stop military and technology exports to Communist countries.

Of these, 36 may be exported to China under less restrictive conditions due to its friendly relations with Japan.

Last September, Japan revised legislation raising penalties for Cocoon export violations to a maximum five years in prison from a maximum three years.

Rediffusion in £10m BAe deal

By Lyndon McLean

REDIFFUSION Simulation has won a contract from British Aerospace, worth just under £10m, for a flight simulator for the British Aerospace Hawk Mk 60 trainer aircraft.

The simulator is for the Swiss Air Force for training pilots for the Hawk aircraft to be supplied by BAe under a previously announced contract.

Rediffusion Simulation is a member of the BET group of companies.

Carla Rapoport looks at a key theme of the 27th Tokyo Motor Show

Luxurious future for Japanese cars

Luxury is on display this week at the 27th Tokyo Motor Show as the big Japanese car makers scramble to move upmarket. Stung by Honda's success with its Acura Legend cars in the US and the rapid progress of BMW in Japan, the industry which prospered on the small, economical and sturdy is switching to the big and expensive.

Volume exports in the upmarket category will probably start within two years. But this week's Motor Show confirms that the Japanese are already driving relentlessly upmarket at home. In classic Japanese fashion, the car makers are perfecting at home what they intend to sell to the world.

Japan, which accounts for more than a quarter of the world industry, faces increasing competition from countries like South Korea and Yugoslavia in its export markets, while at home the appreciation of the yen has cut profits, forced up export prices and intensified competition.

Car exports from Japan dropped by 7.4 per cent in the first 8 months of this fiscal year compared with the same period last year, the first such drop in six years. In response, the industry has been busily increasing its production capacity overseas.

At the same time, however, the Japanese face export quotas in the US which could become tighter. So if they cannot increase sales, they must increase profits on what they sell.



The Honda Legend has blazed a trail in the US market

"We must upgrade our cars so we can compete in overseas markets," said Mr Moriyuki Watanabe, chairman of Mazda. Standing next to the company's new Luce, with its 3-litre V-6 engine, Mr Watanabe said: "We will have more luxury cars in the future. We must have them."

Mazda will start exporting the Luce soon and is working on another upmarket car which will incorporate a new rotary engine.

Other car makers were more coy about their luxury export plans. But the top three Japanese automakers, Toyota, Nissan and Honda, are setting up new distribution networks in the US for higher-priced cars. Honda has already captured about 10 per cent of the luxury car market in the US with its Acura/Legend cars. Nissan and Toyota say their networks will be ready by 1989.

Only one of the big three un-

veiled an entirely new luxury car at this week's show: Nissan's Cima. A wide-bodied car with a sleek, expensive look, the Cima contains a new ceramic, turbo-charged 3-litre engine. The engine can deliver up to 235 horsepower, giving it "comfortable reserves of performance," according to the company.

Nissan claims that the car is strictly for the fast-growing luxury car market in Japan, aimed to compete with BMW and Mercedes-Benz. Its luxury export model will have a 4-litre or 4.5-litre-plus engine. But the Cima gives an indication of what will be coming down the road from Japan.

This is a global-design car. Aesthetically, it's spot on - simple but elegant. It looks coach-built like a Mercedes, but it's meticulously done," according to Mr Richard Singer, a US export consultant for US auto parts companies.

Mr Yasuhiko Misaka, general manager of Nissan's product planning department and one of the Cima's designers, said the car reflects "Japanese sensibilities, which are more delicate than Europeans'." Specifically, he said, the Cima is quieter at lower speeds than German cars and also handles better at lower speeds. The car will sell in Japan at around ¥36,500.

Other car makers were equally determined to present a luxury image to the thousands of car enthusiasts who visited the fair this week. Toyota, for example, displayed a V-8 engine and a navigational system which uses satellite signals.

Over at the imported car pavilion, however, the Europeans appeared more bemused than worried. Executives with Jaguar and BMW, for example, said the Japanese move into luxury cars at home would only widen the market for all participants. As for their threat abroad, the Europeans were dismissive.

"We know everyone (in the Japanese auto industry) wants to move in to our sector, but it will take two or three car generations to make the right kind of car," Mr Luder Pysen, managing director of BMW Japan, said. "Besides, we are not selling a car, we're selling a lifestyle concept," he said.

It doesn't look as though it will be long, however, before the Japanese learn to compete in lifestyle concepts as well as fuel and manufacturing efficiency.

Industry taken aback by concept cars

BY JOHN GRIFFITHS

WESTERN motor industry executives have been assuming a sanguine attitude towards the Japanese manufacturers' displays at the Tokyo show.

But privately many admit to have been taken aback at the sheer number and variety of the engineering innovations, concept cars and other technological hardware put on show.

Toyota, Japan's largest car maker, unveiled five concept cars of its own, some of which incorporated, it was clear, innovations that it intends to introduce in production cars in the near future.

One, the FKV-II, displays integrated electronic control of engine, brakes, suspension steering, seating position and other ingredients - all of which are expected to be featured not just on Toyota's upcoming luxury car, but on other vehicles destined for commercial production in the next several years.

Nissan, which has lost considerable market share to Toyota, sought to counter criticism of its design and styling with no less than seven "concept" cars at least one of which, the mid-engined Mid4, is expected to go into production as a direct challenger to Ferrari and Porsche and with a likely cost, at current prices, of around \$20,000.

Aid to Airbus 'cost US 150 aircraft sales'

By NANCY DUNNE IN WASHINGTON

THE SUPPORT provided by European governments to Airbus Industrie has cost the US more than 150 commercial aircraft sales, valued at about \$3bn to American aircraft manufacturers, according to a report on foreign trade barriers released by the US Trade Representative's Office.

It charges the Airbus consortium countries with intervening in third country markets "by offering political and economic inducements to promote Airbus over US aircraft."

The report adds: "It also appears the aggressive sales practices of Airbus Industrie have resulted in price suppression in various sales competitions."

"Continued erosion of profit margins could have a significant long-term impact on US industry."

The report calculates that 50,000 US jobs would be lost if Airbus reached its goal of selling 600 A320 aircraft by 1998. American job losses resulting from the development of the Airbus 330 and 340 aircraft cannot be calculated, it says. Dozens of "barriers" to US

trade are listed in the 372-page report. However the report does not give an estimate of the overall impact of these barriers, reportedly to avoid giving ammunition to Congressmen seeking to force US retaliation in the Trade Bill now in a House-Senate conference committee.

Thirty-one pages, the highest number devoted to one country, deal with US trade relations with Brazil. Brazilian import duties, at 45 per cent, are too high, it says, and quotas too restrictive. Brazil's subsidised export credit programme cost the US Export-Import Bank \$12m when it was forced to offer competitive financing cost while the cost to US manufacturers in terms of lost contracts was even greater.

US companies have also suffered heavy losses as a result of copyright piracy in Brazil. One American trade association estimated that the annual losses on microcomputer software alone were more than \$35m and the losses may be "substantially higher" for all types of computer software.

Coca Cola shelves \$120m investment in Belize

By PATRICK BLUM IN BELIZE

COCA COLA has shelved a planned \$120m (£70.5m) investment in Belize as a result of international pressure from environmentalists.

The company says that its decision was made primarily on economic grounds but in Belize it is widely seen as the direct result of opposition from environmentalists led by Friends of the Earth who campaigned worldwide against the project on the grounds that it would damage the natural environment.

The decision is a blow to the Belize Government which is eager to encourage foreign investment in the country. Mr Manuel Esquivel, Belize's Prime Minister, sought to minimise the impact of the decision this week, arguing that it was the result of opposition outside the country and therefore not under the government's control. Coca Cola could still go ahead with a smaller project in the future and this may be more appropriate for the country, he said.

In an unusual move, the company had a one-page statement published in the *Beacon*, a pro-government newspaper, to explain its decision.

The statement says that plans to develop a large citrus planta-

tion in the north of the country had been put on "indefinite hold."

The world market prices for frozen concentrated orange juice had "dropped substantially," making the project "unfeasible at this time" and the company does not expect an improvement in the near future.

There were also difficulties with citrus growers in the US. A large proportion of the 198,000 acres of land bought by the company in 1985 for under \$10m will now be partly sold off and partly donated to the government. The company will also give some \$4,000 acres of land to the Audubon Society for use as a nature reserve and provide \$50,000 to help start up a fund to buy adjacent land and finance the management of the reserve.

There were also objections to the project because of the amount of land being "given over" to a foreign company and about the incentives that the government appeared ready to grant Coca Cola.

Coca Cola now intends to retain some 50,000 acres of land in Belize for possible use in a scaled down project. It is also studying the possibility of manufacturing citrus drinks base in Belize.

Boost for clothing producers

By ALICE RAWSTHORN

NEW technology is enabling clothing manufacturers in the industrialised countries to compete more effectively against producers in the developing world. This is unlikely, however, to lead to a significant relocation of production facilities in industrialised countries, according to a report from the International Labour Office (ILO) in Geneva.

The developing world now accounts for 55 per cent of world trade in clothing, and its emergence has dealt a devastating blow to many clothing companies in high-wage markets.

In the past decade, clothing manufacturers in the developed world have used advances in technology to become more competitive and the ILO has an-

alysed the impact these technological changes will have on the structure of the international clothing industry.

It concludes that the cost advantage - which low wages have given to manufacturers in the developing countries - is diminishing, and as a result the growth of clothing exports from the Third World may be arrested.

But the ILO expects the developing countries to remain a powerful force in the international clothing industry. Moreover, a "massive relocation" of clothing production from the developed back to the developed world, is "unlikely".

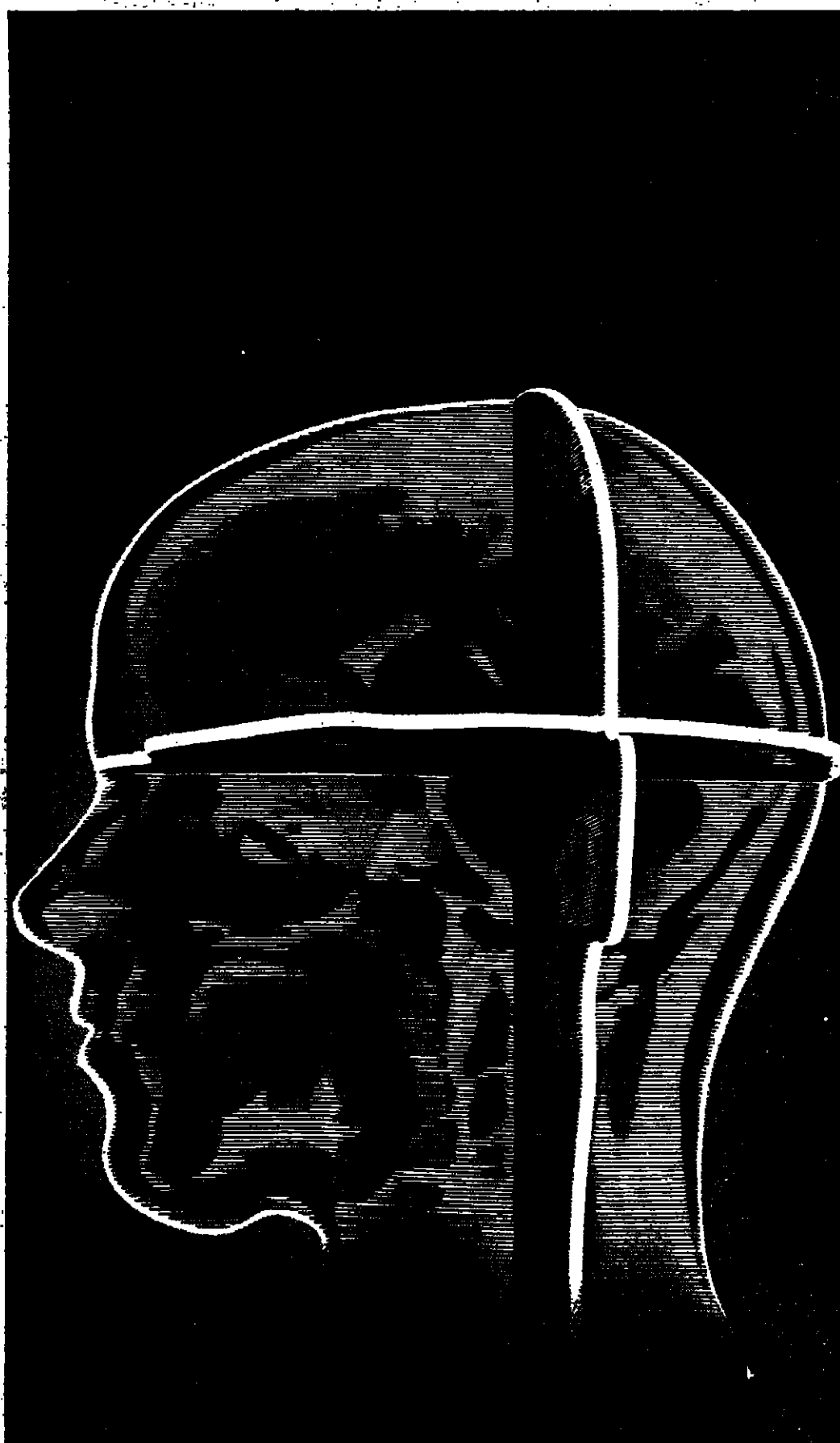
First, manufacturers in the developing countries could in-

vest in new technology to sustain their cost advantage. Second, the trend for European and North American clothing companies to sub-contract part of their production to the Third World is likely to continue, a trend already well developed within the West German, Dutch and US clothing industries.

The report suggests that new national clothing industries will continue to emerge as has happened in China, Turkey and Bangladesh in recent years. The ease with which new clothing industries can be built is a reflection of the labour-intensive nature of the production process and the small amounts of investment needed to develop new products.

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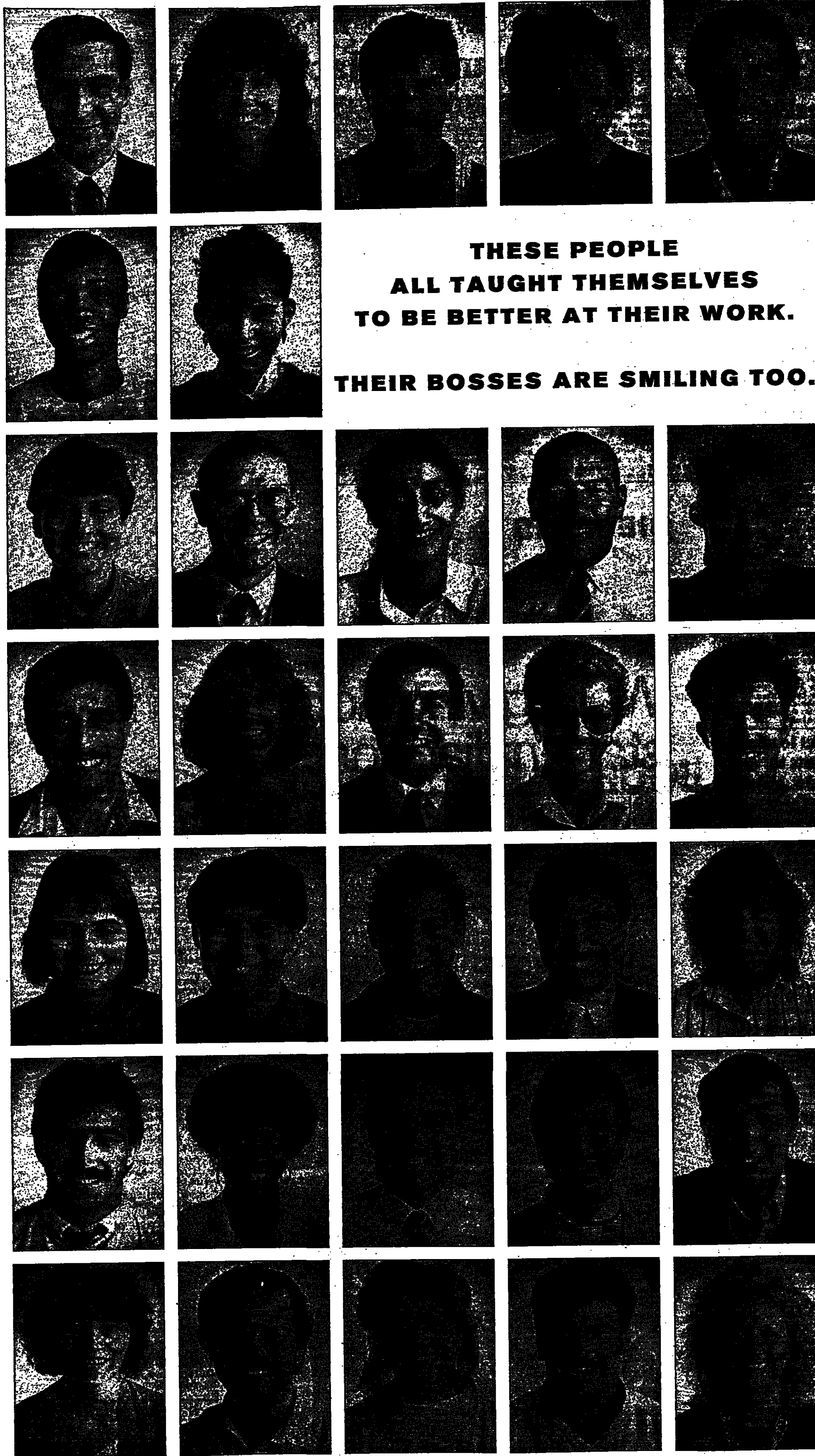
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UK NEWS

Public spending level not defined by party policy

BY PHILIP STEPHENS, ECONOMICS CORRESPONDENT

CHANGES in the pattern of public spending over the past 15 years bear much less relation to the political priorities of successive governments than is generally assumed, according to a new study published today.

The study, sponsored by the National Institute of Economic and Social Research, also highlights the contrast between the political rhetoric of successive governments and actual changes in the level of spending.

Under the Conservative Government of 1979/84, general government spending rose by more than 30 per cent. Efforts to stimulate demand in the economy, large pay awards after lengthy public sector strikes, increased industrial subsidies and increases in social spending provided the main impetus.

The radical change in attitudes to public spending came in 1978 when the then Labour Government was forced to adopt an IMF austerity programme in the face of a balance-of-payments crisis. In 1979, the real level of spending was 1 per cent lower than the four previous years.

By contrast, under the present Government's initial commitment to freeze public sector outlays, spending has continued to rise, albeit much more slowly than in the early 1970s.

The pattern of spending since 1979 has, to a large extent, been dictated by factors outside the control of the Government rather than by its political priorities.

The study, written by Mr Malcolm Levitt and Mr Michael Joyce, suggests that these strong upward pressures on spending will remain a problem into the mid-1990s.

"Pressures exist to raise spending on virtually every programme for new and better defence equipment; to reduce hospital waiting times and to improve community care; to rebuild and re-equip schools; to increase the purchasing power of social security benefits and to extend entitlement to them; to repaid and increase the council housing stock," the study says.

It concludes that without substantial increases in tax revenues or a significant improvement in productivity, it will be difficult even to maintain the present effectiveness of public services.

The Growth and Efficiency of Government Spending, price £22.50. Cambridge University Press, Shaftesbury Road, Cambridge CB2 2RU.

Halifax to cut home loan rate to 10.3%

BY HUGO DIXON

HALIFAX, the UK's largest building society, yesterday announced that it will cut its mortgage rate from 11.25 per cent to 10.3 per cent.

The decision, which was triggered by yesterday's cut in base rates, is likely to be followed by banks, specialist mortgage lenders and other societies, although there may be some delay. It is also likely to lead to reductions in the rates that societies pay small investors.

Halifax's move takes into account both yesterday's half percentage point reduction in base rates and the half point reduction two weeks ago, to which societies pay small investors.

"It will mean that a basic rate taxpayer with an endowment mortgage of £20,000 will pay £108 a month, compared with £120. The monthly outlay on a repayment mortgage of the same size will fall from £238 to £225.

The new rate comes into force on Monday for new borrowers and will take effect for existing borrowers on December 1.

"We wish to remain as competitive as possible given the competition from banks and other lenders," Halifax said. Abbey National, the UK's second largest society, said it also intends to cut its mortgage rate but did not think the time was right yet, as base rates could fall further. In that case, it would want to make larger reductions in the mortgage rate.

"Things are too volatile at the moment," said Mr John Bayliss, the society's general manager. A similar point was made by Nationwide Anglia, the third largest society, which said: "We are sitting tight till the market clears slightly."

One large clearing bank said it would probably cut its mortgage rate today. Specialist mortgage lenders are also likely to reduce their rates. One of these, the Mortgage Corporation, lowered its rate from 11.1 per cent to 10.5 per cent on Monday.

The study says that in 1986, 35 per cent of Britain's labour force could be seen as flexible workers, with roughly 65 per cent in traditional employment, and indications are that the flexible workforce grew in the 1980s.

It suggests that "the flexible workforce will continue to grow in the near future". The study finds that women make up about two-thirds of the flexible labour force, and it varies significantly between industries, from a low of 8 per cent in energy and water supply, to about 60 per cent in agriculture.

There are now almost 1300 ladies and gentlemen all over the country, whom the DGAA helps materially - to enable them to stay in their own homes and later, if infirmity dictates, to be cared for in one of the Association's 13 Residential and Nursing Homes. The cost of such caring is enormous and we urgently need donations, particularly in this 90th Anniversary Year.

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Thatcher to face stiff education bill test

By Peter Riddell, Political Editor

THE GOVERNMENT could face defeat next year in the House of Lords on central parts of its far-reaching Education Bill, Lord Whitelaw, the leader of the Lords, has forecast in one of his characteristic flashes of candour.

His comments are made in the light of growing discussion at Westminster about the problems resulting from the Government's heavy legislative programme and speculation that one or more bills may have to be dropped.

Due to be interviewed on BBC Radio 4's Analysis programme tonight, Lord Whitelaw stresses the "very major issues at stake" in the Education Bill. This should be published within a few weeks and proposes a major overhaul of the schools' system, including provisions to allow individual schools to opt out of local authority control.

Noting the large number of peers who know much about the education system, he predicts a good deal of argument and suggests that "probably the House of Lords will defeat the Government on that bill".

Asked which part will cause most trouble, Lord Whitelaw says he suspects "probably on the proposals for opting out."

Any defeat when the Education Bill comes before the Lords early next summer would undoubtedly be an embarrassment for the Government. Any amendments could be rejected when the bill returns to the Commons, though some changes could be permanent if the size of the Lords defeat were large.

Lord Whitelaw's comments are clearly intended as a warning to his colleagues that they cannot expect such a heavy and controversial legislative programme to emerge unscathed given that the Tories do not have an inbuilt majority in the upper house.

Worries over the size of the legislative programme arise principally in the Lords where the Conservative majority is small. The Criminal Justice Bill has already overrun by several days.

Consequently, there has been speculation that one or more bills may be dropped. The official Government line was that no proposal has yet been made to drop any measure. There is no intention to drop any of the session's major bills.

Short take-off airports planned for Paris and British cities

BY ANDREW TAYLOR

JOHN MOWLEM, the British construction group, is considering plans to construct a short take-off airport in Paris as well as three others in Britain following the opening of London City Airport last week.

Paris would be a logical site. A large number of flights from London City Airport are expected to go to Charles de Gaulle airport, which is on the outskirts of Paris, just as Heathrow is situated some way from the centre of London, much to the inconvenience of many travelling businessmen.

Mr Roger Sainsbury, the Mowlem director responsible, says: "We would like to take advantage of the experience we have built up over the last couple of years."

I see Paris as a place where we would be interested."

Mowlem, the owner, operator and builder of the £20m private sector London airport, popularly called Stuppol, says proposals at this stage are only tentative.

Two of the British cities are understood to be Sheffield in Yorkshire and Cardiff in South Wales, with a further site in northern England under consideration.

Only in Sheffield have proposals reached any sort of discussion stage, says Mowlem. The city council there has for some time been conscious that it is one of the few British cities of that size and importance still lacking a commercial airport.

Cardiff is considering the possibility of using the city's disused docks to build its own version.

The Labour-controlled council said yesterday it was looking at various ways of financing the construction of an airport and was considering a number of options. It said its plans had the backing of the local business community as well as other local councils in the area.

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TNT workers may strike over pay

BY JIMMY BURNS, LABOUR STAFF

TNT, the Australian freight transport group which distributes the British titles published by Mr Rupert Murdoch's News International, is facing the prospect of a national strike later this month because of a pay dispute.

The move threatens to dent the company's strike-free track record and to disrupt Mr Murdoch's proposed distribution of his daily titles on Christmas day.

Members of the TWGU transport union employed by TNT have voted by a 2-1 majority in favour of industrial action after rejecting the company's offer of a two-stage wage increase payable between now and next April.

The TWGU said the company had rejected union demands for a wide-ranging pay and conditions package, including an immediate salary increase of 10 per cent on basic rates, improvements in holiday entitlements, and a shorter working week.

TNT has offered an increase of £3, believed to be equivalent to about 7 per cent over basic rates.

The company yesterday refused to comment on the threatened strike.

TWGU members who represent the majority of TNT's workforce were instrumental in ensuring the success of Mr Murdoch's protracted battle with the print unions. They agreed to cross the picket lines at News International's Wapping plant in defiance of their union's instructions.

Complete cross-border liberalisation of the European Community's freight haulage market planned for 1992 threatens large-scale redundancies and the collapse of the British distribution industry, Mr Ashwell warned yesterday.

Speaking to an employers' forum in London yesterday, Mr Ashwell said that his union planned to step up its international campaign for an amendment of EC proposals for the sector to ensure a more effective harmonisation of the conditions of competition.

He claimed foreign competitors would exploit cheap labour and tax concessions and have a direct financial advantage over current British contract hire operators.

"UK trade unions cannot and will not stand by and watch the UK drivers' jobs being sacrificed at the altar of the Free Community concept," Mr Ashwell warned.

Mr Ian Partridge, general secretary of the 24,000-strong LGBSU, said the union had to respond to new circumstances and this would allow it to deploy its resources where they were most needed.

The CBU cost about £180,000 to run last year and it had hoped to keep expenditure this year to less than £100,000. It has about 110,000 affiliated members including Lloyd's staff, and has been the biggest banking union until now. Its relations with the TUC-affiliated Banking, Insurance and Finance Union have been fraught.

Banking union on verge of collapse

By John Gapper, Labour Staff

THE CLEARING BANKS Union - not affiliated to the TUC - was on the verge of collapse last night after one of its three members, the Lloyds Bank Group Staff Union, decided to pull out on the grounds of cost.

The fate of the CBU, which lost its negotiating role in the summer when the Federation of London Clearing Bank Employers broke up, is likely to be decided later this month.

The Barclays Group Staff Union said it would press for the CBU to continue, but the NatWest Staff Association said it could see little point in the joint body without the participation of the LGBSU.

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GALACTIC RESOURCES LTD.
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NOTICE OF CONVERSION

To holders of:

- 8% Convertible Subordinated Debentures due July 31, 1991; and
- 8% Convertible Subordinated Debentures, Series 2 due July 31, 1991.

NOTICE IS HEREBY GIVEN, pursuant to the provisions of that certain Trust Indenture made as of July 11, 1986 between Galactic Resources Ltd. ("Galactic") and National Trust Company, as Trustee, of the exercise of Galactic's right to require the conversion of all of its 8% Convertible Subordinated Debentures due July 31, 1991 (the "Series 1 Debentures") and 8% Convertible Subordinated Debentures, Series 2 due July 31, 1991 ("Series 2 Debentures") into common shares of Galactic effective October 29, 1987 (the "Date of Conversion").

Holders of 1991 Debentures and 1991 Series 2 Debentures are requested to deliver their 1991 Debentures or 1991 Series 2 Debentures, as the case may be, to the Trustee at the address shown below in order that they may receive the Galactic common shares to which they are entitled. Holders of interim certificates for 1991 Debentures must deliver such certificates together with a certification in the form set forth in the interim certificate in order to receive their common shares.

Holders of 1991 Debentures and 1991 Series 2 Debentures are advised that no fractional common shares of Galactic will be issued. Instead, any such fractional interests will be paid out in cash equal in each case to the appropriate fraction of the closing price of a Galactic common share on the Toronto Stock Exchange on the trading day immediately preceding the Date of Conversion.

Holders of 1991 Debentures and 1991 Series 2 Debentures are also advised that, pursuant to the terms of the Trust Indenture, no payment is required to be made in respect of accrued interest on the debentures being converted.

Definitive certificates for 1991 Debentures and 1991 Series 2 Debentures of Galactic, or, as the case may be, interim certificates for 1991 Debentures, together with a certification in the form set forth therein, should be delivered or sent by registered or certified insured mail to:

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 980 Park Place Tower
 600 Burrard Street
 Vancouver, B.C.
 Canada V6C 2Z9

Attention: Corporate Trust Services

Dated at the City of Vancouver, in the Province of British Columbia, Canada, this 22nd day of October, 1987.

GALACTIC RESOURCES LTD.
 By: *[Signature]*
 Robert L. Cook
 Vice President Finance and Secretary

9th International Conference
 November 18th, 19th, 20th 1987/Montpellier - France

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UK NEWS

Builders to meet insurers over storm repairs

By Andrew Taylor

BUILDING INDUSTRY chiefs plan to meet insurance industry leaders tomorrow to try to prevent further delays in carrying out millions of pounds of repairs following last month's storms.

Builders already had healthy order books before the storm struck on October 16 and say it will take months to repair all the damage.

There is a huge backlog of work particularly in south-east England which was swept by hurricane-strength winds ripping millions of tiles from roofs and leaving a trail of damage from the Channel Islands to East Angles.

Builders fear further delays could be caused if insurance companies insist on having several estimates before approving work. They are also concerned that cashflows might be hit by the length of time it takes some insurance companies to make payments.

The Building Employers' Confederation, which has 9,500 members with a combined turnover of more than £200m, is due to meet the Association of British Insurers tomorrow to see if arrangements can be agreed to speed up the processing of storm damage claims and also to reduce delays in payments.

The association has estimated that the storms could cost insurers about £500m.

Mr Jack Newby, director-general of the building employers' organisation, says that members in Kent, one of the worst-affected areas, had estimated it could take 12 months before all the storm damage to buildings was put right.

The confederation was pro-

posing to contact local authority bodies to see if non-priority work for councils might be rescheduled in some areas to allow builders to concentrate on those in most need.

Mr Newby said that builders were also concerned that cowboy contractors taking advantage of desperate people could force up building material prices in the worst-affected areas.

Scaffolding was in short supply in some places and there had been an increasing number of thefts of equipment reported by bona fide contractors in Kent.

The Building Employers' Confederation yesterday launched a joint venture company with Bain Clarkson, the UK's fourth-largest industrial insurance broker, to provide insurance services for its members.

Bain Clarkson which was formed earlier this year by the merger of Bain Dawes and Clarkson Puckie, said it had concluded arrangements with three large insurance companies - Sun Alliance, Lombard Insurance Company and New Zealand Insurance Company - to provide a range of products specifically tailored for the construction industry.

The confederation said its members were involved in just over 75 per cent of all UK construction output. It planned to use its bulk purchasing power to get a better deal with insurers for contractors.

Insurance broker Stewart Wrightson until March this year held the contract to advise the confederation on insurance matters.

Number of factory inspectors to rise

By David Brindle

THE NUMBER of factory inspectors is set to stop falling and rise for the first time since 1986 after the Government's announcement of a 7 per cent rise in the budget of the Health and Safety Executive.

However, the HSE said yesterday that it would be able to do little more than maintain existing inspection levels and increase slightly the 523-strong inspectorate in the field.

The number of inspectors on the ground has fallen from a peak of 664 in 1986. Concern about this has risen sharply in recent months amid mounting evidence of increasing accidents in industry.

The HSE is said to have told the Government that it wanted an increase of £5m in its budget for 1989-90, but that £5m extra would enable it to prevent further erosion of services.

In the Autumn Statement on Tuesday, the Government increased the department's budget by £2.7m to £141.4m.

Mr Norman Fowler, Employment Secretary, said this 7 per cent rise was bigger than previously planned and would make the HSE 'fully able to maintain its inspection standards'.

The HSE yesterday forecast recruitment of 90 extra staff, including 35 inspectors divided among the factory, agricultural and technology inspectorates.

The Institution of Professional Civil Servants, the factory inspectors' trade union, said the increase was barely enough to stabilise the position.

Michael Donne on the likely decision of the inquiry into the proposed BA-BCal link

Airlines expect to be cleared for merger



Lord Young

THE UK air transport industry is hoping for a speedy decision from Lord Young, the Trade and Industry Secretary, on the report from the Monopolies and Mergers Commission on the proposed merger of British Airways and British Caledonian Airways.

The report was sent to Lord Young after three months of intensive work. The most widespread view is that it will recommend that the merger goes ahead, subject to safeguards to protect the interests of smaller airlines, especially at Gatwick airport.

If the merger is allowed, BA will have to work out a new offer for BCal, probably much lower in value than the original £237m in the light of recent events in stock markets, and it could be several weeks before BCal shares change hands.

Few expect the commission to recommend rejection of the merger, though the possibility cannot be ignored in the light of

strong criticisms from a number of MPs and some of the major independent airlines, which believe it to be against the public interest.

If the proposed merger is rejected, both BA and BCal would be free to go their own ways and both would probably look for other partners.

The airlines have made it clear in the increasingly competitive air transport environment that they want to become bigger and stronger. They have argued that their merger would be the logical first step in achieving this.

BA believes a merger to be necessary in the light of the growing power of the US 'mega-carriers' in international markets, while BCal regards it as necessary to strengthen its weak financial position.

However, BCal has made it clear that it cannot afford a long delay in settling the matter. Mr David Colman, managing director of BCal, confirmed yesterday

that since the referral of the proposed merger to the commission BCal had resumed discussions with overseas airlines on possible amalgamations.

Although he declined to name them, they include airlines in Western Europe and the US. If the BA merger collapses, BCal will move quickly to set up alternative arrangements.

If the commission recommends the merger, much will depend upon what measures, if any, it suggests to protect smaller airlines' interests.

Some airline chiefs have argued that it is neither the commission's job, nor does it have the competence, to go into the details of safeguards, which would involve it in highly contentious political debate on matters relating to the long-term conduct of UK civil aviation.

Such safeguards would probably take weeks to hammer out through intensive discussions between the airlines, the Department of Trade and Industry, the Department of Transport

and the Civil Aviation Authority.

The commission is probably aware of the pitfalls and it seems more likely that it would confine itself simply to stressing the need for safeguards against predatory and anti-competitive behaviour by BA and BCal, leaving the details to be worked out by others.

In that case, Lord Young could swiftly accept the merger recommendation - possibly with an announcement next week - allowing BA to work out its new offer for BCal and initiating in the meantime the necessary discussions between Whitehall and the industry on the safeguards.

The two separate activities could be carried out in parallel, so that by the end of this year or early next, BA's offer could be in place and the Government could be in a position to announce its guidelines for the future conduct of UK civil aviation.

Community care review 'needs radical solutions'

By Alan Pike, Social Affairs Correspondent

A GOVERNMENT review of community care may need to consider 'fairly radical solutions' to overcome structural differences between the health service and local authorities, the National Audit Office says in a report published yesterday.

Government policy favours, where appropriate, the care of elderly, mentally handicapped and mentally ill people in their own homes or elsewhere in local communities rather than in hospital. Sir Roy Griffiths, deputy chairman of the National Health Service Board, is examining community care and is due to report to the Government

In yesterday's report Sir Gordon Downey, Comptroller and Auditor General, says that, while the successful implementation of community care policies requires concerted action by both health and local authorities, 'it is clear that the statutory relationship between central and local government and present funding arrangements of local authorities inhibit direct and equal oversight by the Department of Health and Social Security in both areas.'

Community Care Development, National Audit Office, House of Commons Paper 108, HMSO £5.80

Farm bill to tackle surpluses

By Bridget Bloom

POLICIES designed to help farmers find alternatives to using their land to produce surplus commodities will be introduced today when the Government publishes its Farm Land and Rural Development Bill.

The policies, first announced last spring in the so-called Aiture package - Alternative Land Use and the Rural Economy - will involve grants to farmers to diversify into craft industries or tourism, as well as to plant non-surplus crops.

The new measures are thought to involve government finance of between £40m and £50m a year. Lord Whitelaw, Leader of the House of Lords, addressing a conference on the future of rural communities in

London yesterday, said the measures were seen as part of the process of stimulating change in and boosting the economy of rural areas.

The conference was organised by the Council of Europe as part of a Europe-wide campaign to draw attention to the problems of rural areas.

It was attended by a wide range of local authority representatives, development agencies and voluntary organisations.

Lord Vinson, chairman of the British campaign and head of the government-financed Development Commission, said rural areas were being overlooked by governments and politicians overwhelmed by the problems of urban and inner-city areas.

The increasing squeeze on farm incomes was likely to make rural problems worse, Lord Vinson said. It was evident that agriculture could not provide all the jobs needed and that these would have to come from the creation of small-scale businesses of a traditional and modern high-technology kind.

There was a 'crying need' for starter homes in many rural areas where shortages were exacerbated by the purchase of houses as second homes by the urban affluent.

It was also vital that people in the countryside had access to hospitals, schools, shops and the variety of services that people in urban areas took for granted, Lord Vinson said.

Prestwick air control system to be improved

By Michael Donne, Aerospace Correspondent

THE RELIABILITY of the computer system serving the North Atlantic Oceanic Control Centre at Prestwick, Scotland, is to be improved following a series of failures in the centre's computer system last summer.

The centre serves air traffic from the UK over the North Atlantic air routes serving North America.

The Civil Aviation Authority, which called in a firm of consultants, Yard Limited, is adopting its recommendations for improving the centre.

The changes include appointing a manager with overall responsibility for the entire flight data-processing system, increasing staff numbers, testing

more rigorously changes in computer software, and introducing better 'defensive programming techniques' to prevent system failures.

It also suggests a temporary freeze on all but the most essential development work.

These measures will be implemented as a matter of urgency over the next three months but further recommendations will be implemented later.

These include improving staff training programmes, reducing the time taken to recover from system interruptions, devising a comprehensive development plan for the system as a whole and resuming development work on the system.

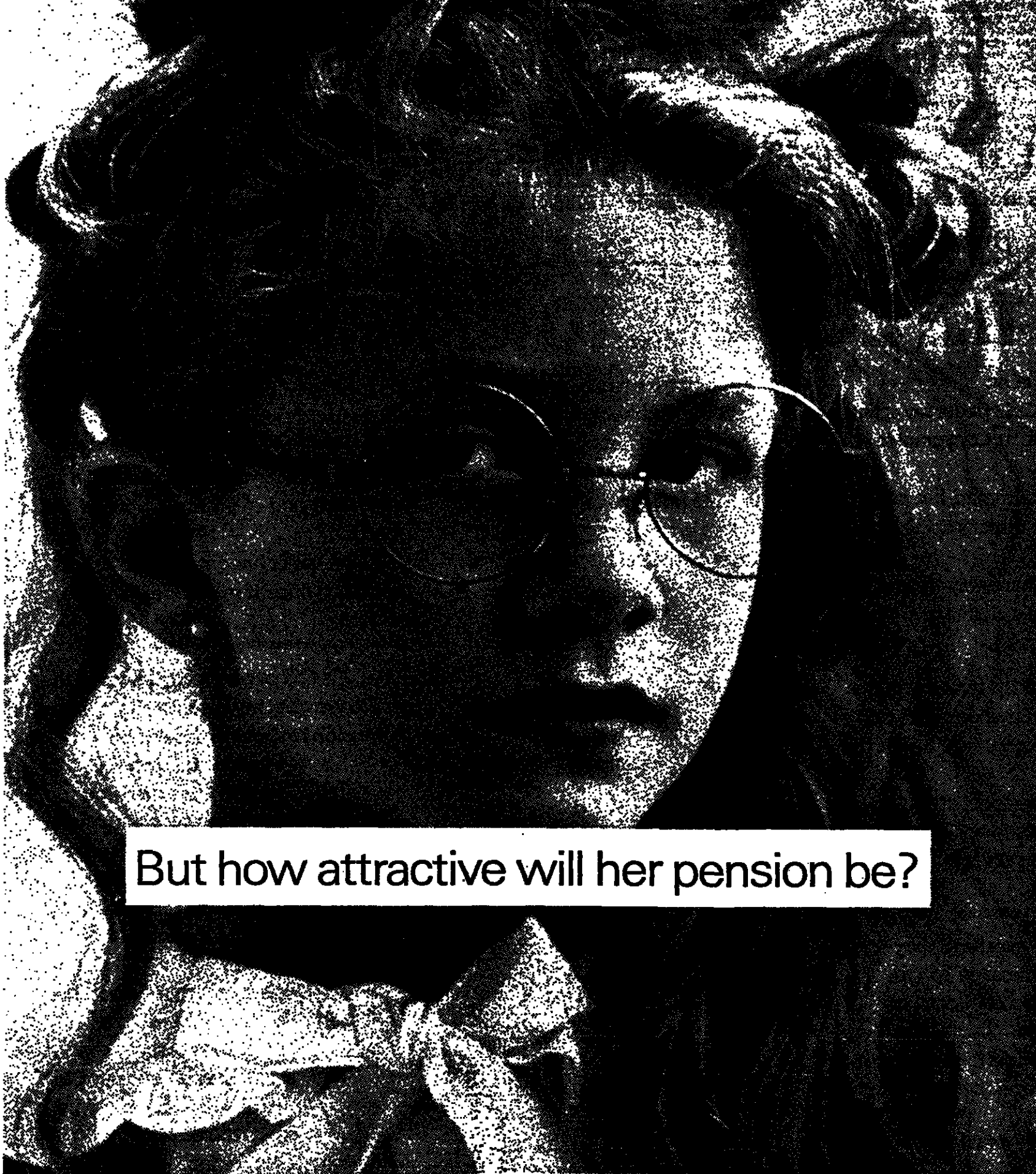
Air Furness plans £2m expansion

By Michael Donne, Aerospace Correspondent

A £2M EXPANSION is planned by Air Furness, the north-west regional airline based at Barrow-in-Furness, Cumbria, in conjunction with Royal Financial Services of Bristol, to enable it to extend its route structure and improve its engineering facilities.

The airline at present operates passenger flights between Barrow and Manchester and the Isle of Man, and between Carlisle and the Isle of Man.

The plans include routes linking Carlisle and Workington to Manchester, and the development of routes out of Glasgow.



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Tourism under pressure from falling dollar

BY DAVID CHURCHILL, LEISURE INDUSTRIES CORRESPONDENT

THE FALL in the value of the US dollar against sterling may hit Britain's buoyant tourism industry, the Department of Employment warned yesterday.

John Lee, Minister for Tourism, said: "We must be alive to the pressure on Americans to vacation at home next year if the dollar continues its current trend."

He said the weakness of the US dollar left "no room for complacency over the continued buoyancy of inward tourism."

Mr Lee also warned hotels and restaurants to bear this in mind when setting next year's prices. "It is bound to make the competition for American visitors still tougher," he added.

The British Tourist Authority said yesterday that the US dollar would have to fall considerably to have any effect on tourism.

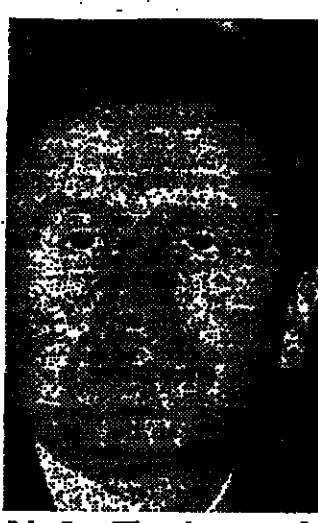
"We promote Britain as a good value-for-money holiday to Americans and they are getting better value here than, for example, in Switzerland and West Germany, where the dollar has fallen even more," a spokesman said.

The latest tourism figures from the Department of Employment, published yesterday, reveal that 10 per cent more visitors came to the UK in August this year than in the same month last year.

The increase was spearheaded by a 21 per cent increase in the number of visitors from North America.

Foreign tourists spent £220m in the UK in August, some 18 per cent more than in the same month last year.

For the three months June to August this year, there was a 16 per cent increase in the total number of tourists visiting the



John Lee: "There is no room for complacency."

UK compared with the same quarter last year. For the first eight months of the year, the increase was 14 per cent.

The increase in UK residents going abroad in August was only 4 per cent more than in the same month last year. From June to August, the increase was 3 per cent while during the first eight months of the year it was 14 per cent.

While Britain's tourism industry may become worried about the US dollar's strength, travel companies selling holidays to the US are expecting a surge in demand.

Mr Ian Morrison, managing director of Jetlife Holidays, said yesterday: "We predict a boom in holidays to America."

Florida in particular is expected to be popular.

Henry the navigator lands in the North Sea

By Lucy Kellaway

HENRY HUDSON, the 17th century English navigator, yesterday took his place alongside sailors and a sailing ship in the North Sea.

Amoco announced that a new oil find at block 218/24a had been named Hudson. He was chosen to name the find because of his discovery of the name of a new oil field in the North Sea.

Amoco's explorers follow a new well-established North Sea pattern in which each oil company chooses a theme around which to name its discoveries. Most have played safe - generally opting for historical figures, geographical landmarks or creatures - and in general have shown considerable taste in giving the fields a Scottish identity.

Indeed, the oil companies have been so careful to select Scottish themes that almost every field has a Scottish name. Scottish has already been claimed by one of the existing 100-plus North Sea fields. It has chosen Scottish names such as Magnus, St Clair and St Ninian. Sun Oil has played safe with Scottish castles, such as Balmoral, Stirling and Glamis. While Hamilton has injected a plain man's touch with common Scottish surnames, such as Argyle and Gordon.

Conoco has been a little more eclectic, choosing to name its fields after famous Scottish geologists, so that the somewhat recherché figure of Sir Roderick Murchison, a 19th century expert on the structure of the Scottish land, will be remembered by a 20th century barrel of oil.

Geographical landmarks have proved a popular, if dull, choice, with British oil fields named after Scottish rivers such as Clyde and Mersey, and the Lochs - Ness, etcetera - as its own. Amerasia Hess has perhaps made the pretentious selection, choosing the name of Sir Walter Scott - Waverley, Ivanhoe and Rob Roy - as its theme.

Phillips is one of the few companies which have chosen to name their fields after famous Scottish writers, such as Sir James Macpherson, the author of the famous poem "The Highland Mary".

As more and more fields have been found in the North Sea the themes have been severely tested. According to North Sea folklore, when Shell named its first field in the North Sea in early 1971 it did not realise how many more fields it would find which would also need names.

In opting for the no-nonsense A-UK, Shell allegedly intended to carry the record until someone noticed that by the sixth discovery it would run into difficulties. However, as AUK is also the name of a bird, a more poetic edifice was established which now includes the giant Brent field, Conoco's own, and the recently discovered, the Goddess of Love.

While most other oil provinces are content to name fields after places or numbers, the idea of fancy themes has usually been supplied by the other side of the North Sea, where the Norwegians have shown a more sentimental bent, calling their fields after such names as (Thun) or (Thun) after mythical characters like Frigg - the Goddess of Love.

Biffen joins Glynned
TORY MP Mr John Biffen, Secretary of State for Wales, is joining the board of Glynned International, the industrial group.

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Electricity price rise criticised

BY MAURICE SAMUELSON

LARGE industrial users of electricity fear they will bear a disproportionate burden of the 15 per cent rise in electricity prices announced by Mr Cecil Parkinson, the Energy Secretary, on Tuesday.

Electricity users say the price rise, proposed to be implemented over the next two years, will make them less able to deal with overseas competition.

The fears were expressed yesterday by a range of organisations, including the Confederation of British Industry, the Electricity Consumers' Council and representatives of energy intensive industries.

All remained unconvinced by the Government's claim that the

increases were sought to finance a new power station building programme rather than to "tidy up" the industry in readiness for its privatisation.

The CBI said last night that the price rises would add about £900m to industry's costs over two years, and the bulk users - chemicals, steel, artificial fibres and paper and board - would be particularly hard hit.

According to the CBI, bulk users in the UK are already paying more for supplies than several of their European competitors, notably France, Italy and Belgium.

"The bulk users will be faced with the prospect of passing the

increase on in higher prices - which could mean conceding business to their rivals - or holding prices and thus foregoing cash which is badly needed for their own investment."

For many internationally-traded chemicals companies, electricity accounted for 25 to 35 per cent of production costs, and 60 per cent in the case of chlorine.

While accepting that substantial sums would be needed to expand generating capacity, the CBI said the electricity industry had already been earning substantial surpluses.

"Last year the figure was £1.1bn and over the next two

years a further £2.1bn will be paid to the Government. This coupled with efficiency improvements would go a long way towards funding the investment programme without crippling price rises."

The Electricity Council, the umbrella body of the electricity industry, replied that it was "premature" to claim that industry would bear a disproportionate burden of the increases, since consultations had not yet started on how to meet the new financial targets.

The Electricity Consumers' Council, the statutory watchdog body, said it was "shocked and horrified" by Mr Parkinson's announcement.

Final figures on costs and

Maurice Samuelson reports on concern about the next stage of energy privatisation Industry counts cost of a power struggle

IT IS probably coincidental that British Gas's treatment of its industrial customers was referred to the Office of Fair Trading only a day before higher electricity prices were announced by Mr Cecil Parkinson, the Energy Secretary.

The corporation is accused by several groups of industrial customers of acting against the public interest by abusing its powerful monopoly status. It has forcefully denied this, but the complainants see the forthcoming electricity price increases, announced on Tuesday, as a grim forebode of what might happen when electricity follows gas into private hands.

Mr Reg Legge, energy co-ordinator of the Chemical Industries Federation, said: "Since gas was privatised we have seen all the dangers which we warned would happen if it were sold as a monopoly. We now fear we are on the same route with electricity."

In the first half of the 1980s, a freeze on UK gas prices, followed by steady price increases in Europe, helped to soften the grievance of UK industries.

However, the argument has flared again since the 1985 oil price collapse, which was followed on the Continent by a much steeper fall in gas prices than in this country.

For the past 12 months or so,

chemical manufacturers are among a group of energy-hungry industries, including steel, ceramics, glass and paper, which has for years been complaining that UK energy prices are higher than in most other west European countries. The complaint to the Director of Fair Trading, submitted by the Gas Consumers' Council, concerns gas supplied under firm contracts, as opposed to "interruptible" gas which can be cut off at short notice during winter shortages.

say the chemical companies, the average continental price for firm contract gas has been about 32p a therm compared with about 32p a therm in the UK.

But it is not just the international comparisons that rankle. There are also complaints about the different prices levied within the UK by a gas industry freed from state ownership, and about the style of the corporation's management.

In the absence of full-price transparency, industrial trade bodies have to conduct regular polls of their members to build up a picture of what they are being charged. Over the past year, say the chemical manufacturers, prices of firm gas have ranged between 25.5p a therm and about 35p, with most paying just over 30p.

"British Gas's policy is to get what it can from its customers and to want them not to let anyone else know what they are paying," says Mr Legge. Particularly vulnerable are industries such as ceramics for which gas is the preferred fuel.

The corporation, however, is in no mood to apologise for its policy, the effectiveness of which it says is demonstrated by its recapture of nearly all the 20 per cent of industrial load lost after the oil price collapse as well as new business from oil, bottled gas and electricity.

EUROPEAN GAS PRICES (pence per therm)

Belgium	20.7
France	23.0
Italy	22.5
Netherlands	20.8
W. Germany	22.0
UK	30-35.0

Five contract prices at October 1 for medium-sized industrial customers, using 1.5 therm per annum. Source: British Independent Steel Industry Association

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British Shipbuilders' job-redeployment ends

BY JOHN GAPPER, LABOUR STAFF

BRITISH SHIPBUILDERS' Enterprise, job-redeployment arm of British Shipbuilders, the state-owned shipbuilding corporation, yesterday said it had done most of what it could to help 3,458 yard-workers made redundant in spring last year.

BSE said about 60m was spent retraining workers and finding jobs. About 1,400 were re-employed; it expected 1,000 more would find work.

BSE expected to be wound up at the year end. BSE - with a £140m trading loss for 1986-87 -

faces continuing problems but has no plans to cut the 6,500-strong workforce further.

Of the 1,400, 63 started businesses to which BSE granted up to £750 and lent up to £10,000. Spending including loans totalled about £7.5m. The Government gave BSE £5m to set up BSE; the Manpower Services Commission contributed £1m to retraining.

Mr Richard Wormell, BSE managing director, said he believed it had achieved a "gratifying measure of success."

Consumer body criticises financial advertising

BY DAVID CHURCHILL

FINANCIAL advertisements that mislead consumers were criticised yesterday by the Consumers' Association in the latest issue of Which? magazine.

The magazine warns against thinking that "best rich" financial advertisements tell consumers the whole truth.

"A common ploy on the part of unit trusts and unit-linked life insurance policies is to advertise in advertising on past performance, suggesting that favourable trends will continue," it says.

But it points out that such performance is not guaranteed and

says that potential investors are not always made aware of this.

One advertising gambit, it claims, is to "sell" life insurance as a tax-free investment. The magazine points out that "insurance companies have to pay tax and this reduces the money their clients get back."

Which? warns first-time investors to be wary of adverts offering "free" independent financial advice. "It's worth bearing in mind that such advisers get commission on investments bought through them so their advice may not be entirely independent," it adds.

Finance rules to be eased

BY RICHARD WATERS

THE CONSUMER Credit Act is to be amended to make it easier for small unincorporated businesses to raise finance, Lord Young, Trade and Industry Secretary, said last night.

Speaking at the annual dinner of the Equipment Leasing Association, he said that all credit and hire for business purposes would be made easier from the act.

At present, any financing arrangement for an unincorporated business or partnership involving less than £25,000 falls within the scope of the act. This means, for instance, that a small firm, for example, that is to be signed on the trader's premises, and there must be a seven-day "cooling-off" period to allow the trader to back out.

This imposed extra administrative costs and delayed the release of funds, said Lord Young.

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Canary Wharf building starts

BY PAUL CHESSEBENT, PROPERTY CORRESPONDENT

CONSTRUCTION started yesterday at the £250m Canary Wharf project, the attempt by Olympia & York to create in Docklands a new London business district.

Lord Young, the Trade and Industry Secretary, and Mr Paul Reichmann, one of the brothers controlling O&Y, which is said to be the largest owner of office property in the world, drove in the first pile of the 5m sq ft first phase.

The start at Canary Wharf, on the Isle of Dogs, coincided with the announcement by Tarmac Brooklands Properties of a new 200m phase in its 2m sq ft mixed use development at Heron Quay. This is just to the south of Canary Wharf and will be linked to it by a walkway.

Mr Reichmann has made clear that the turn-on of the stock markets will not stop the Canary Wharf project from going ahead. O&Y had predicted that there would be at least two economic downturns during the development period.

He said when there was con-

cern about recession or reductions in the market place, users of property became more concerned about their accommodation costs.

O&Y sees Canary Wharf as a site for the main offices of major financial corporations.

It is prepared to offer accommodation to companies prepared to make an early commitment to the project at a total cost of around £15 a sq ft, about 20 per cent of cost of London office space. So far only Credit Suisse, First Boston and Morgan Stanley, institutions which gave birth to the project, are signed up.

By contrast, the Tarmac Brooklands development is much less sensitive to movements in the securities industry. Its largest building, at 250,000 sq ft, is smaller than the smallest building planned for Canary Wharf. It is concentrating on the provision of smaller office suites for the service industries.

O&Y has now started on an

UK NEWS - BANKERS AT THE MANSION HOUSE

CHANCELLOR STRESSES NEED FOR INTERNATIONAL CO-OPERATION TO CALM FINANCIAL CLIMATE

Lawson praises City for weathering storms

Chancellor and Bank Governor are best of friends

By David Lascelles, Banking Editor

MR LAWSON, the Chancellor, and Mr. Leigh-Pemberton, the Governor of the Bank of England, are the best of friends and have the highest regard for each other. And that is official.

After last week's bitter public row over the BP issue, the two highest financial officials of the land used last night's Mansion House dinner to press the same feelings for each other in their speeches. However, careful observers noted that their utterances had an effectiveness not normally associated with heartfelt sentiments.

Mr Lawson opened up the compliments by noting that both he and Mr Leigh-Pemberton were making their fifth appearances at the Mansion House banquet. "The excellent working relationship he and I have built up over that period is one that I value very highly indeed," he said, "and it clearly assumes a special importance during the difficult time through which we are now passing. I am immensely grateful to him."

I would also like to salute the City for the way in which it has coped with the financial storm. It has been a time of financial blizzard which blew in from across the Atlantic, with a ferocity few of us above all, we are fortunate in this country to have seen. It has been a time when the Government has just been granted by the British people - and granted decisively - the strength of a further term of office. I can assure you, my Lord Mayor, that we shall put that strength to good use, have experienced in our lifetime. Throughout that period, the markets have continued trading without disruption, and without even the curtailment of normal trading hours.

And in the midst of it all, the biggest share issue has ever seen was able to go ahead with the London sub-underwriters ready, willing, and able to absorb the stock with relative ease. I pay tribute to the Association of British Insurers, who, at the height of the BP controversy, declared: "ABI members are quite prepared for the issue to go ahead and they will of course meet the obligations they have undertaken. There is no question of the ABI membership seeking to put pressure on Government to have the BP issue postponed."

And I pay tribute, too, to my fellow-guest, the Chairman of the Stock Exchange, Nicholas Goodison, who with characteristic forthrightness made clear that in his opinion, too, the BP share issue could go ahead.

I may be old-fashioned, but in my judgment, had I bowed to the pressure from some quarters to abandon the issue, which had been fully underwritten and in London, at least, sub-underwritten too - it would have done irreparable harm to the good name and reputation of the City.

At it is, the City can hold up its head with pride. It has demonstrated to the world, in the clearest possible way, that so far from being simply a fair

weather market, it can handle a storm better than any other financial centre in the world. That said, let me now move on to discuss the wider question of why the world equity market collapse occurred, what its implications may be, and what needs to be done. A movement of this magnitude, of this rapidity, requires a threefold explanation.

That is to say, it requires an explanation in financial market terms, in terms of economic fundamentals, and in political terms. Unless all three elements had been present, I do not believe that the severity of what we have just been through, and the position in which we now find ourselves, could have occurred.

In market terms, it was clear that the longest bull market ever known was bound to come to an end sooner or later. Over the past five years alone, share prices in both London and New York have risen at a rate of 100 per cent, rising far faster than company profitability and creating a growing gap between the return on equities and the return on bonds.

Through few of us foresaw the speed at which the markets would move when the turn came, this was clearly too good to last.

So far as the economic fundamentals are concerned, many of us had been warning, not for months but for years, of the dangers to the world economy inherent in the massive imbalances afflicting the three largest economies.

At the heart of this problem lay the huge budget and current account deficits of the United States, and the resulting dramatic fall in the dollar value of the dollar built up over decades to a ballooning domestic and external indebtedness.

But there was also the counterpart of this in the excessive current account surpluses of Japan and Germany.

It was precisely to deal with these world problems that the Finance Ministers of the major industrial nations have entered into their co-operation over the past two or three years.

A major reduction in the dollar exchange rate, coupled with the promise of action to reduce the US budget deficit, was agreed at the Plaza meeting of the G5 in September 1985. And both have taken place.

I have no doubt that this was the right course to pursue. But the correction of imbalances on the scale that had earlier been allowed to arise is bound to take time, and impatience is always liable to set in. Particularly when political doubts - the third dimension of the stock market slide - began to arise.

Doubts about whether the United States, despite their genuine success in 1986-87, had the political will to reduce still further a budget deficit that was

still far too large. Doubts, too, about whether the United States had the political will to hold interest rates at whatever level was necessary, not merely to maintain dollar stability, but also to ensure that the deficit, so long as it endured, was soundly financed.

And doubts about whether some other countries would fully accept the implications for their own economies of maintaining currency stability.

It is, indeed, ironic that an apparent unwillingness of the United States to raise interest rates because of an exaggerated fear that this might tip the economy into recession has led to a collapse on Wall Street, whose recessionary threat is very much greater.

Of course, even financial clouds have implications for the United States, for example, the necessary slowdown in the growth of domestic demand in relation to output - if the trade balance is to improve, as it must - is now likely to be achieved. And without the higher interest rates which would have added to the burdens of the debtor nations.

At the same time, the sudden loss of wealth suffered by the share-owning people of America is likely to cause them to want to save rather more of their income, thus facilitating the financing of the Budget deficit without so much reliance on sceptical foreigners.

All this is welcome. But the need for the US Budget deficit to continue to fall significantly remains crucial.

As is now widely recognised, the key is that the current talks between the US Administration and Congress should lead to early agreement on a clear and credible package of measures to continue the reduction achieved in 1986-87.



Key speakers: Nigel Lawson and Robin Leigh-Pemberton

This should go beyond the point to which the President is committed under the new Gramm-Rudman Act, and preferably with at least some increase in some form of taxation as part of that package.

This is essential, not simply because reduction of the US Budget deficit is necessary in economic terms, but also because this has now become the touchstone of whether the United States has the political will to make hard choices and to do what needs to be done.

And the idea that somehow exchange rate stability promoted stock market instability, with the corollary that exchange rate instability would promote stock market stability, is manifestly wrong.

Indeed, it was the threat of a breakdown in the Louvre agreement that in part triggered the Wall Street collapse.

I profoundly hope and believe that that threat will not be invoked again. Nothing could be more counterproductive.

As I made clear in my speech to the Annual Meeting of the Bank in September, the system of managed floating that would best serve the needs of the world economy would have as its objective the need to maintain the maximum stability of exchange rates, and to manage any changes that may be necessary in an orderly way.

What is needed in the world today, above all, is the avoidance of any major blow to industrial confidence.

It was not the 1929 crash that caused the depression of the 1930s, but the policy response to it: the failure to provide adequate liquidity to the system, leading to a rash of bank failures, which in turn led to further monetary tightening; and of course the lurch into beggar-

my-neighbour trade policies. For our part, I moved at an early stage to reverse half of August's rise in interest rates, not simply because some reduction was appropriate in the changed circumstances, though it was not undeniably so.

But I also felt it right, in the light of what was undoubtedly a shock, to signal clearly that the authorities were sensitive to the dangers that some might understandably fear.

Today I decided it was right to act again and reverse the other half.

As for liquidity, the maintenance of a stable exchange rate for sterling within the framework of the Louvre agreement, to which we remain committed, has meant a higher level of intervention than used to be the case - most of it so far, in the direction of increasing the reserves.

To prevent there being excessive liquidity in the economy, our policy is to ensure that over time, any net intervention is sterilised - in other words, fully funded.

And that will be done, as and when appropriate, although not necessarily entirely within the financial year in which the intervention takes place.

In particular, while the funding programme will continue, it would clearly not be sensible in the present delicate market conditions to extract liquidity on a major scale.

Nor, however, should there be any doubt of our commitment to maintain a stable exchange rate, with the rate against the D-Mark being of particular importance.

Thus the Government is playing its full part to bring about a smooth adjustment to the shock caused by the fall in the stock market. There will, of course, be some very real effects, which it is not within the power of Government to eliminate.

These need not be large: provided business and industry do not lose the confidence that has been built up and that has made such an important contribution to our growth.

The plain fact is that, as a result of sound policies consistently pursued over a number of years, we are now enjoying the benefits of a virtuous circle: low inflation, public expenditure under control and sound public finances have led to sustained growth and thus to a progressively lower tax burden, which in turn has brought about improved confidence and better business performance.

This is not something that will be blown away by a financial blizzard, however violent it may seem at the time. Nor, although we are influenced by it, are we in Europe inescapably dependent on the fortunes of the US economy, as recent movements in the London stock market might suggest.

prompt some downward shading in projected growth of world demand, particularly in the US. But he was convinced that the response of the major supplying countries to a crisis in liquidity to the market was correct, even though this might in different circumstances spark off inflation fears. Fiscal adjustments would take longer to come about, he said, referring to the need to reduce the US budget deficit. However, the Governor advised the financial markets to be cautious in their judgment of any cut in the deficit, prospects was bound to affect the size of the deficit too.

In the UK, he predicted that the effects of the stock market fall on the growth of consumption would not be all that great. He was more worried that the crash would affect the recovery of industrial investment, which is central to sustaining non-inflationary growth, though he predicted that both company profits and balance sheets should remain strong.

"I see little reason to shade down much our expectations for next year," he said, "and our own forecast for the growth of the 3 per cent published yesterday by the Treasury." Mr Leigh-Pemberton went on: "The perception that a market storm has devastated the ability of companies to conduct their business or to invest seems to me misplaced."

He named the market crash partly on a correction in equity prices and partly on "unresolved tensions in world payments balances, and particularly in the public finances of the US."

The market shocks should not detract from the achievement of the Big Bang, now more than a year old. This event had led to an improvement in the efficiency and liquidity of markets, and had strengthened the position of UK houses in the world markets. Although settlement systems in the City still needed improving, the new stock quotation system had worked well and enabled the market to react much more quickly than before. This did, however, sharpen price movements and may have contributed to the exceptionally large fall suffered by the UK market compared to others.

Steps had also been taken to create a new regulatory structure to the markets, and Mr Leigh-Pemberton believed these had now reached the stage where practitioners could be more closely involved in producing a better balance between the interests of professional markets and small investors.

The Governor also took the opportunity of the dinner to offer public congratulations to Mr Lawson, the Chancellor, on his handling of last week's BP issue. Without referring to the public row between the Bank and the Treasury over who deserved the more credit, he said the decision to put a floor under the BP share price was "a wise and effective choice."

David Lascelles

City urged not to over-react to collapse of market

THE Governor of the Bank of England advised the City last night not to over-react to the collapse of the stock market, and said that the Bank itself was not tearing up its economic forecasts.

Mr Robin Leigh-Pemberton told the Mansion House dinner that "with appropriate policies, our views on the prospect for the real economy need not undergo too drastic a revision."

However, he said yesterday's half point cut in the base rate was "in recognition of developments in financial markets both here and abroad, where the strength of worldwide demand is beginning to be questioned."

Pledging to keep the strains on the financial markets to a minimum during the current crisis, he said the authorities' approach to monetary policy should remain flexible and pragmatic. But recognising fears that too much monetary ease could give rise to renewed fears about inflation, he added: "I can equally assure you that we will not lose sight of our primary long-term objective of stable prices."

The Governor said the basic soundness of the UK economy provided a relatively firm base from which to confront the uncertainties created by the market crash, which was bound to

'The perception that a market storm has devastated the ability of companies to conduct their business or to invest seems to me misplaced'

prompt some downward shading in projected growth of world demand, particularly in the US. But he was convinced that the response of the major supplying countries to a crisis in liquidity to the market was correct, even though this might in different circumstances spark off inflation fears. Fiscal adjustments would take longer to come about, he said, referring to the need to reduce the US budget deficit. However, the Governor advised the financial markets to be cautious in their judgment of any cut in the deficit, prospects was bound to affect the size of the deficit too.

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David Lascelles

Lloyd's chief warns against over-regulation

By Nick Barker

FOREIGN CLIENTS of the Lloyd's of London insurance market fear that increasing regulation could damage its flexibility in responding to their needs, Mr Peter Miller, chairman of Lloyd's, said at the Mansion House dinner.

He had been told recently by a very large US insurance broker that the Lloyd's market was "a very large US insurance broker" and that the Lloyd's market was "a very large US insurance broker" and that the Lloyd's market was "a very large US insurance broker".

Mr Miller said he feared that "good ideas" could easily be pressed too far. An example was the disclosure of information about market affairs. The weapon of disclosure had been a powerful tool in eradicating practices at Lloyd's that were inimical to good business.

But he said there was now a danger of so much information being published that its very bulk amounted to disinformation.

Mr Miller said that foreign clients of Lloyd's often asked what impact Big Bang and the stock market crash had on Lloyd's. "The answer is plain and lies in the fact that the City is not and never has been the homogeneous unit but rather a place where very different skills are practised, and therefore, Big Bang and even the stock market crash is largely irrelevant to Lloyd's," he said.

'Loss of confidence in leaders'

By Clive Wolman

SIR Nicholas Goodison, chairman of the Stock Exchange, said at the Mansion House dinner that the crash had opened up all the time. It has dealt with an enormous volume of customers' business in UK securities, including a very large number of small buyers. Turnover in foreign equities has broken all records. Sir Nicholas added that the settlement of a record number of bargains was also proceeding smoothly.

He also called on the Chancellor, Mr Nigel Lawson, to tackle the obstacles to wider share ownership in his next Budget.

With the turbulence of the last three weeks, he said, "The man of the Stock Exchange, said at the Mansion House dinner that the crash had opened up all the time. It has dealt with an enormous volume of customers' business in UK securities, including a very large number of small buyers. Turnover in foreign equities has broken all records. Sir Nicholas added that the settlement of a record number of bargains was also proceeding smoothly."

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A base rate decision had been expected only after Mr Lawson's speech to bankers, writes Philip Stephens

By Philip Stephens

THE decision to cut rates anyway was not taken until around midnight, he said, and the markets would have to wait until after Mr Lawson's speech at the Mansion House last night.

In the event Mr Lawson's address also contained a further note of reassurance. By introducing flexibility into the timescale over which the Bank will seek to offset the expansionary impact on the money supply of currency intervention, he gave a further assurance that the authorities will help to maintain liquidity in financial markets.

Lower interest rates, however, may not be without their problems. In his Autumn Statement, Mr Lawson said that if anything, Britain's inflation rate is likely to edge up slightly next year, even allowing for the deflationary impact of the stock market collapse.

At the same time he acknowledged that growth in the narrow measure of the money supply is likely to accelerate. Bank credit is rising so fast that it is hard to keep up with the numbers.

Against that background the second cut in interest rates within two weeks hardly looks likely to underpin confidence in the Government's commitment to its anti-inflation strategy.

Yesterday's timing, however, underlined the extent to which interest rate policy has become an instrument of crisis management. The sober assessments of all the indicators of "monetary conditions" which are traditionally supposed to precede any base rate move hardly look relevant at times when share prices can fall by 5 per cent in a matter of hours.

The official explanations - sterling was rising sharply against other major currencies and the renewed stock market discussion within the Treasury since the last half-point reduction just under two weeks ago. Official suggestions that any such move had to be linked to concerted action by other industrial nations were always a red herring.

Tuesday's figures showing a record jump of \$8.7bn in Britain's foreign exchange reserves last month underlined the massive scale of intervention needed to hold down sterling's value below DM300 against the West German currency.

The official view clearly was that such intervention could not be sustained indefinitely. Either the pound had to be allowed to rise above DM300 - with the consequent damage to industrial confidence - or borrowing costs had to fall. Meanwhile the dollar's slide had pushed up sterling's value against the US currency by around 7 per cent in scarcely more than a week.

In parallel, the continuing slide in the equity market - it had fallen by more than 10 per cent since the last base rate cut - was causing concern about a renewed squeeze on the liquidity of London's financial markets. This week's stock exchange settlement day passed off without any significant problems, but confidence that London can continue to escape without some serious failures is obviously fragile.

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Hitachi plans air conditioning plant in Europe

BY NICK GARNETT

HITACHI is considering setting up a plant in Europe to produce air conditioning equipment.

The company has given no indication where it might build the plant, but the UK is the company's biggest market in Europe for this type of equipment.

Japanese companies have been making inroads into the highly competitive European market at the expense of US companies and indigenous producers. Daikin already has an assembly operation at Ostende, Belgium.

However, the Japanese thrust has been largely confined to the UK and France, where Japanese equipment in West Germany and Italy are negligible.

Japanese companies say one of the reasons for the lack of penetration in West Germany is the need to comply with local

criteria for certain types of components such as heat exchangers.

Mr Roger Parker, managing director of Climate Equipment, the Solihull-based sole UK importer of Hitachi air conditioners, said other Japanese companies would be looking to set up European facilities.

The air conditioning equipment industry believes the Japanese would continue to receive major components, such as compressors, from Japan. However, heat exchangers and controls might be purchased locally.

This could help Japanese companies win approval in European markets which have been virtually closed to them.

The strength of the yen is also another factor. This has hit margins on equipment imported from Japan.

Warning on housing association move

BY ANDREW TAYLOR

GOVERNMENT proposals to use private money to fund voluntary housing associations would lead to a greater exposure of risk, says Coopers & Lybrand, Britain's second-largest accounting firm.

Coopers, in a response to the housing white paper issued at the end of September, says many housing associations have no experience of commercial risks involved in raising private finance.

It says management and accounting techniques and procedures of housing associations, and of the Housing Corporation which administers grants to the associations, would need to be tightened if plans were to succeed.

The white paper proposes that associations, which will be expected to raise a growing part of funds from the private sector, should play a more prominent role in providing rented housing for people either too poor or unable to buy their own homes.

It is proposed that the local authorities' role as leading providers of rented homes be cut as housing associations and the private sector increase their share of the rented market.

Coopers says the present grants system, introduced in 1974 - which provides between 90 per cent and 100 per cent of housing-association building

costs - has to a large extent insulated associations from the commercial risks in property development.

It says: "Although some associations have entered into new initiatives involving private funding, the majority have either not undertaken developments of this type or have been supported by guarantees from local authorities which have effectively borne the risks connected with privately financed schemes."

The white paper proposes that developers, rather than local authorities, should bear the greater proportion of risk of raising money from the private sector.

Coopers says one safeguard would be for the Government to strengthen audit procedures for housing associations. It says the Housing Corporation might regularly review audit arrangements and appointments.

Laws could be introduced to require auditors to consider the adequacy of management controls of cashflows and budgetary matters.

The Housing Corporation could also assist in training voluntary committee members of housing associations, many of which will have had no experience of housebuilding and housing finance, says Coopers.

Damages for Heron chief

FINANCIAL TIMES REPORTER

MR GERALD RONSON, chairman of Heron International, yesterday won undisclosed libel damages, described as substantial, for a newspaper article which had alleged that payments made by Guinness to subsidiaries of the Heron Group were passed to a US company.

Mr Ronson, who faces charges

arising from the Guinness takeover bid for Distillers last year, had sued The Daily Telegraph, its editor Mr Max Hastings and reporter Ms Tessa Curtis, claiming about a Telegraph article published a fortnight ago.

The damages are to go to a charity of Mr Ronson's choice.

A burden of reason and fear

By A. H. Hermann, Legal Correspondent

They were updated by several layers of legislation, gradually shifting emphasis from the freedom to contract towards the protection of the weaker parties, such as consumers or employees. What remains, however, is the logical system of the original codes which makes it much easier to find what the law is.

To a certain extent, the German public seems still to believe in the rational determination of law - a belief which inspired the lawyers who drafted the Code Napoleon and the great codes of central Europe which followed. There is also a certain element of historicism in this approach, tending to protect the inherited legal system against contemporary "distortions".

Against these popular notions, modern German jurisprudence emphasises that, in an industrial society, law is necessarily a product of compromise between the conflicting interests of major groups. From this, it is only a short step to the recognition that litigation can only rarely, if at all, lead to an absolute justice, and that a settlement by negotiation or conciliation may be the better way. Such legal theory is, of course, also much more convenient to a minister of justice operating under budgetary constraints.

However, this legacy of the age of enlightenment is not the only historical factor aggravating the present burden on German courts; the memory of the horrific abuse of the legal system during the Nazi period also plays an important role. When Hitler took over in 1933, the Minister of Justice and the President of the Supreme Court remained in office and served the Fuehrer until their death. Very little was changed at the top of the German judicial service before 1942. In the words of Dr Hans-Jochen Vogel, a former minister of justice, "the history of German justice in the Third Reich is the history of an institution which failed to resist and, step by step, sunk to a role of accomplice and executioner of an Unrechtsstaat (the unjust state) transgressing all fundamental rules and values of human coexistence."

The defeat of 1945 and the Nuremberg trial shattered the easy positivism which helped judges to silence their own conscience and to claim that they were bound to observe any duly promulgated statute, or at least that national interest, as defined by Hitler, sanctified the employment of evil means. Though some knew it all the time, by 1945 it dawned on the rest that legality works only as long as the government is in decent hands. If it falls into evil hands, only belief in higher values can save the administration of justice.

In practical terms this led to the adoption of the Fundamen-

tal Law, now such an important source of overriding rules which have to be respected by courts, government and parliament alike.

The application of these rules goes beyond simple, individual human rights, also in effect protecting entire groups of people considered vulnerable. It even goes beyond the limits of a free market economy which, as the German Constitutional Court recognised, is only one of the possible social structures satisfying the requirements of the Fundamental Law.

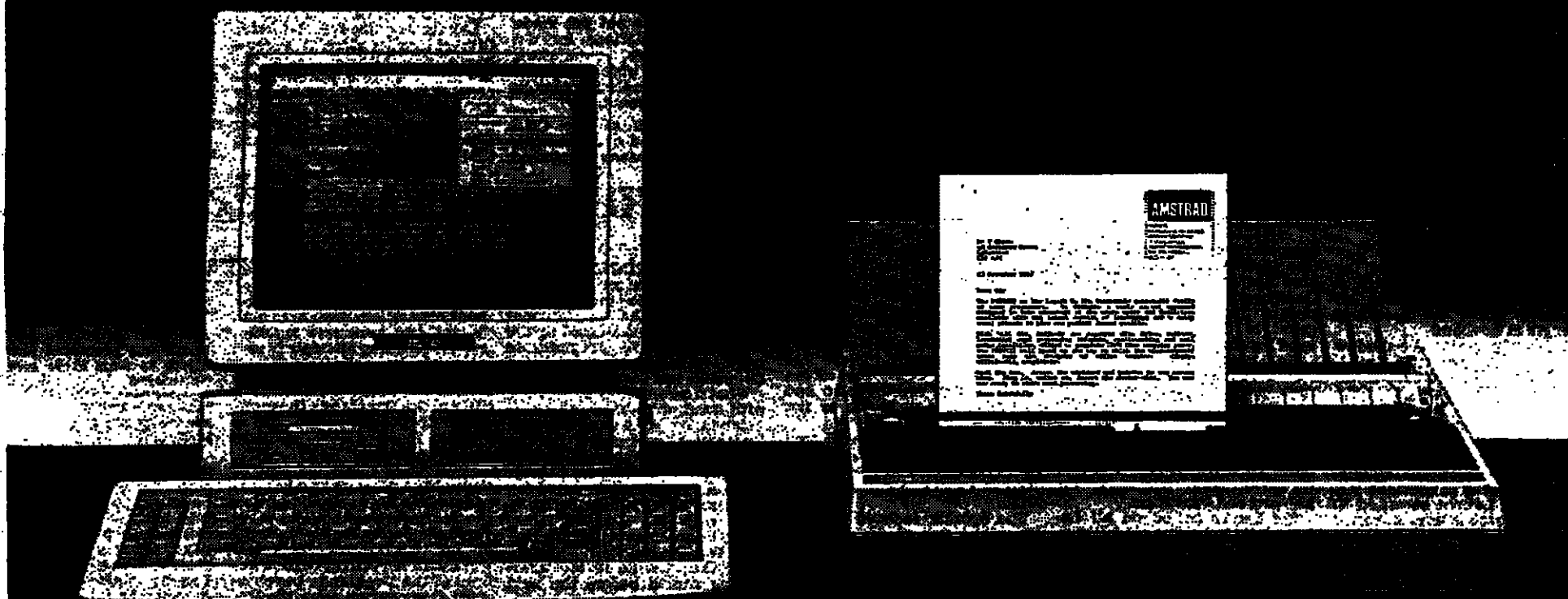
These are, no doubt, welcome and most admirable principles but one of their less welcome consequences is a further opportunity for litigation and appeals. In an effort to curb this, Mr Engelhardt asks attorneys to advise their clients against litigation whenever settlement or another resolution of the dispute appears possible. The way German attorneys are paid already puts a premium on settlement, for which they receive separate remuneration. It is also the duty of German judges to influence parties towards reaching a settlement.

The Government will now seek to give further incentives to avoid litigation. At the same time, the review of civil justice will also aim to streamline procedure and assist both judges and court administrators with a wider deployment of electronic information systems.

The great pyramid of German courts, with well over 10,000 career judges, could not be more different than the judicial system of the UK. The causes of its present overload also seem to be different - but the solutions offered do have a familiar sound.

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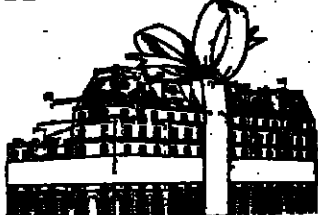
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CUNARD

TECHNOLOGY

There is a slightly uncomfortable look about Ed McGrath, managing director of firework company Standard Brock. The Catherine Wheel he is demonstrating has popped more and lasted for less time than he would have liked.

Although quick to point out that the firework was not a failure, he admits with a nervous smile that it was "not one of our better efforts."

Then McGrath lets out a more confident laugh; he can probably afford it. By this time next year Standard expects to be selling a type of Catherine Wheel which is both more predictable in its behaviour and cheaper to produce.

The re-invention of the Wheel has wider significance, however. For Standard, Europe's largest fireworks manufacturer, it represents a first step in a long overdue move to adopt new technology.

The result is likely to be a reduction in the cost of fireworks to the customer, while for the company - which, though admitting its technological shortcomings, claims to be more advanced than any of its competitors - it should lead to a sharp rise in profitability.

The fireworks industry's lack of manufacturing sophistication stems in large part from the dangerous nature of the business. British law forbids companies from gathering more than 25lbs of explosive powder at each production point. Setting up a smooth manufacturing flow is therefore difficult.

In addition, the market is small with UK sales estimated at about £15m a year. Until recently the advantages of introducing expensive technology were thus limited, particularly for small companies.

Standard, which claims about 60 per cent of the British fireworks market, was one of the few companies which had a sufficient turnover volume to justify heavy investment in machinery. But, according to the present management, opportunities were wasted. The company was able to increase profitability through economies of scale and through competitors falling by the wayside. When new machinery was needed Standard tended to buy scrapped plant from other industries rather than look at ways to radically improve production techniques.

All that changed in July last year when Standard was bought for £25m by Scottish Heritable Trust, the firm's oldest firework maker. Brock's, a privately-owned company, had fallen on hard times and cost just £55,000, against industry estimates of the company's worth of a couple of years earlier of more than £1m. Its recent financial problems had prevented it from achieving many concrete advances in fireworks technology.

For John Robertson, head of research at Brock's and now technical director at Standard Brock, the SHT takeover was a godsend. He had joined the company two years previously after firing of constant spending cuts at the Ministry of Defence, where he had spent the first 12 years of his working life. With the financial problems at Brock's he had been looking for another job. SHT saved him the effort because it promised to give Brock's the financial stability it needed.

Gunpowder plotters at work in Dumfriesshire

Mike Smith explains how Standard Brock, Europe's largest maker of fireworks, has set about transforming its design and production methods



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the Brock's stable. It involves filling a mould and rocket fireworks with liquid resin, rather than with powder.

The main advantage is that the resin method is much easier to automate because the liquid is easier than powder to feed into fireworks through nozzles.

Robertson believes the process will reduce the time spent on each firework by 15 to 20 per cent and that the machinery should pay for itself in two years.

An additional advantage is that resin-filled fireworks can be made more consistently, with less air bubbles, and therefore are less likely to pop and splutter. Powder does not bind together well and so has to be consolidated in various stages of the production process - and even then not always successfully.

In spite of the advances made this year, there is still an enormous amount for Robertson and his team to accomplish. It is some years off yet but one target is to tackle extraordinarily disparate firework manufacturing methods.

Standard's main manufacturing site is in Dumfries, Scotland, and consists of about 100 tiny huts. None is able to take more than six people and each has a different task to perform. In the past setting up manufacturing flow lines has always been considered impracticable because of the safety considerations. But the picture would change if Standard, by rapidly increasing the speed of throughput, could reduce the amount of powder at each production point.

Such a project would, of course, require substantial capital investment and to justify this Standard may first need to prove its theory that the fireworks market is capable of being expanded at the rate it believes possible.

McGrath believes growth in the UK can come from marketing for occasions other than November 5, especially if the products are cheaper for consumers. He also sees scope for increasing exports, from their present level of about 5 per cent of output, by bidding for a larger share of, say, the July 14 market in France or the New Year's Eve market in Scandinavia.

His aim is to double the company's turnover within three years. Profits are expected to grow even faster, with Standard's pre-tax out-turn - 65 per cent of which is made up by fireworks - doubling to about £1.5m next year from this year's anticipated £750,000.

Both that and the drive towards new technology, which goes hand-in-glove with it, are ambitious targets, McGrath admits. "At the moment it is a bit like starting a supertanker. There is a lot of churning and a lot of froth at the back but we are heading in the right direction and we are gradually building up speed."

French extract value from metal waste

COPPER, SILVER, gold and other metals in the spent solutions or rinse waters produced by metal finishers and printed circuit board makers can be efficiently extracted using a system called Actimag.

Developed in France by Extramat, the system is offered in the UK by Darcy Products of East Malling, Kent. It makes use of a fluidised bed of iron granules which are retained within the system as the fluids pass through, and are kept in rapid movement by the application of a pulsed magnetic field.

Chemically, the ions of copper for example, in the acidic solution, react with the iron to form copper while the iron goes into solution. Normally, the copper would coat the iron and prevent further reaction, but the agitation continually removes it and causes a fine copper powder to be produced. This is removed by simple decantation or filtration.

Recovery of 99 per cent of the copper in spent printed board etchants is possible.



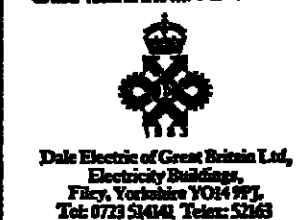
Japanese cut cost of vapour recovery

IN JAPAN, Nippon Kokan (NKK) has developed a hydrocarbon vapour recovery system which it claims is the first to use polymeric gas separation membranes.

This means it is cheaper to operate than conventional extractors (that use freezing processes, for example).

Hydrocarbon vapour emissions from refineries and petroleum tank farms can contribute to the formation of photochemical smog (smog enhanced by the presence of sunlight) and they often produce offensive smells. They also constitute an energy loss. In the NKK process, the

DALE GENERATING SETS



Dale Electric of Great Britain Ltd, Electricity Buildings, Fenny Stratford, Bucks HP8 4JY. Tel: 0725 5444. Telex: 5265

emissions, consisting of petroleum vapour and air, are blown into gas separation modules on one side of the membrane while the other side is kept at a negative pressure by a vacuum pump. The hydrocarbon content passes through the membrane, condenses and is fed to a recovery column where it is absorbed by a suitable petroleum liquid.

NKK says that excellent results were obtained in tests recently carried out at the Shima Shell facility in Japan. It expects sales of the systems to reach ¥1bn (US\$7.3m) by 1992.

Texaco cleans up on coal gases

TEXACO, THE US oil company, is embarking on a five-year, US\$17m testing programme that could result in an efficient and relatively cheap method for taking the atmosphere-polluting sulphur emissions out of gasified coal.

Coal derived gas, burned in gas turbines, is attracting the attention of US power companies as a means of generating electricity.

Texaco's proprietary gasification process is already in use in California but there the sulphur is being removed rather expensively as a follow-on process after the gas is made. In addition, there is a need for complex heat exchangers to cool the gas before the clean-up takes place.

In the new programme being initiated by Texaco, engineers will examine ways of removing sulphur from rapidly-moving, hot coal gases while they are still inside the gasifier. The experimental technique involves injecting "scrubbers" such as iron oxide or calcium compounds directly into the gasification vessel.

These act as a chemical "sponge", absorbing the sulphur emissions as they are released from the coal.

Texaco will provide 20 per cent of the funding, with the remainder of the financing coming from the US Government.

CONTACTS: Darcy Products: UK, 0732 845016. NKK: Tokyo, 212 7111. Texaco: London office, 584 5000.

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MANAGEMENT: Marketing and Advertising

Following the herd
- to little effect

Clive Wolman reports that Big Bang has not been a prelude to competitive flair among City firms

A YEAR AFTER Big Bang, there are few if any firms around willing to defend the old Stock Exchange minimum commissions (and its enforced separation of brokers, jobbers and banks).

But despite the lifting of the straitjacket, it is how little the newly integrated securities firms have attempted to differentiate themselves from their competitors.

Almost all linked up with similar partners for the purpose of offering similar services to similar customers. According to Simon Haslam, of Spicer and Peggler management consultants: "Most firms want to be all things to all men instead of looking for niches that would fit in with the rest of their business."

This was unimpressive, if not foolhardy, in the words of Harvard Business School Professor Michael Porter, who has become one of the most influential writers on corporate strategy in the 1980s, "the essence of strategic thinking is to create a sustainable competitive advantage. This is simply not possible if a company imitates its competitors."

Porter has repeatedly criticised companies on both sides of the Atlantic for their reliance on imitation, rather than innovative, strategic thinking. As he puts it, "sustainable competitive advantage arises from altering the basis of competition - new product attributes, new types of services, new production methods, new delivery systems."

The response of US banks to deregulation has been one of the targets of Porter's criticism. So far the British banking and securities industry and its response to the liberalisation of the London Stock Exchange has escaped his scrutiny. But there is little doubt what his conclusions would be.

Alan Gardner, head of McKinsey's UK financial services group, sees parallels between the deregulation of Wall Street and of London. "We are now coming into the second phase of consolidation in which the US people Woodhouse opened share shops and several firms, such as Kleinwort Greaveson and Hoare Govett, launched cut-price dealing-only services.

cover the waterfront," he says. Nowhere is the lack of differentiation clearer than in the gilt-edged market, where 25 market-makers (soon to rise to 27 or more) have been slogging it out for the past year, cutting commissions to zero for almost everyone except private clients and offering ever finer dealing spreads. The cumulative losses over the year have exceeded \$50m.

The first participant to drop out of the market during the course of the year, Lloyds Bank, originally talked of selling gilts through its branch network to retail customers. But little or nothing was done to implement the strategy.

The main innovation has been the introduction of gilt warrants, largely at the initiative of US firms. But the market-makers



PART THREE: MARKETING

ers have made no attempt, for example, to use their position to issue new types of securities or deposit schemes, backed by gilts, to small investors of different ages, tax and cash flow positions, and with differing fears about inflation and other risks. Among UK corporate clients, bond issuers have gone to the Euromarkets which have retained a near-monopoly on innovative instruments.

In the equity markets, several firms launched new types of private client services in anticipation of a sharp fall-off in income from institutional investors. Quilley Goodison opened share shops and several firms, such as Kleinwort Greaveson and Hoare Govett, launched cut-price dealing-only services.

But no firm had the vision to prepare for the post-Big Bang world of low-margin high-turn-over business by investing heavily in streamlining and computerising its paper-processing systems, in particular its systems for settling bargains. Nor has any firm exploited the potential of share nominee services for all its clients to decrease the volume of paper shuffling and allow them to charge companies for mailing their literature to shareholders.

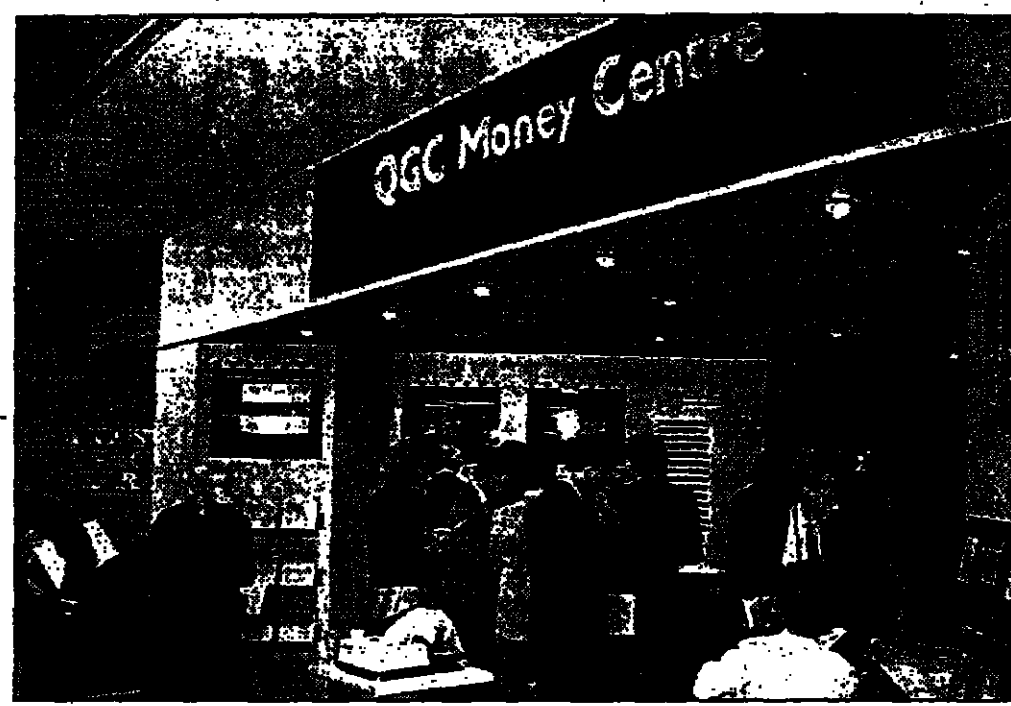
With the exception of NatWest's computerised service in branches for handling privatisation issues, the cut-price dealing services for private clients have been withdrawn.

As a result, all the large London securities firms have been competing primarily on the research talents of their analysts, the ability of their salesmen to disseminate the research ideas and the capacity of their market-makers to take on large deals at the finest prices.

The two other widespread activities are corporate finance broking and the publication of standardised information services either on paper, such as Morgan Grenfell's equity turnover statistics, or as a computerised service. But as John Holmes, head of Morgan Grenfell Securities, admits: "We are basically a commodity producer and have to go for lower and lower costs."

The similarity of firms' pricing structures is even more striking. After all, Big Bang was triggered by the Stock Exchange's agreement to abandon its standard commission scale. All that has happened is, broadly, that private investors are charged the same rates as pre-Big Bang while institutional investors pay a flat 0.2 per cent on all equity deals, at least within the range of £50,000 to £1m transactions.

The commission buys a package which covers a stream of research notes for all sectors covered by the firm, telephone sales service, the execution of bargains and settlement. No one has offered to charge a flat fee for a full research call (notes and telephone calls) from whichever analysts the investment manager values highly, independently of how often he ac-



Quilley Goodison share shops, which moved from Debenhams to Selfridges, are an example of an attractive niche which few firms have exploited effectively

tually deals, even though almost every manager complains about the volume of unwanted and unused research notes and telephone calls that he receives.

Such a "hard-dollar" service, brokers believe, would never be accepted because investment managers prefer as much as possible to be paid in the form of commission, since that comes out of their clients' funds, whereas they would have to pay research fees themselves.

No broker has taken the risk of raising the awareness of this issue among the ultimate clients, such as pension fund trustees, to encourage their managers to be more discriminating - and thrifty - in their use of research. Some institutions, for example, Prudential Portfolio Managers, the largest in the UK, have already suggested that they would welcome such a move.

But as Alex Rentoul of management consultant Boozice, Allen and Hamilton says, innovation in pricing comes usually in response to a squeeze on revenue from which firms have been protected by the strong bull market during the first 11 months after Big Bang. The next year may see a change.

Over the longer term, many believe that the UK securities industry will follow the evolution of other deregulated industries, such as US airlines and transportation. In the first stages all firms compete on a broad front, but competitive pressures gradually force many to disappear or be taken over. The surviving companies then divide between a few giants offering an across-the-board ser-

vice, several low-cost no-frills producers and a large number of companies each focussing on one or several niches.

However, the US airline industry also highlighted the difficulties of a generalist producer seeking to focus on just a few areas of its business. The danger is that the withdrawals will cause a slump in morale and the firm then fails to develop the necessary expertise in its chosen areas.

Now that the period of frantic preparations and adjustment to the new deregulated world has passed, will UK securities firms seek to pre-empt such developments by adopting more innovative strategies? Or is the herd instinct from which the industry appears to have been suffering more deeply-rooted?

A few of the banks, such as S.G. Warburg, saw the potential for developing an integrated investment banking operation and began to make preparations for the expected deregulation of the London Stock Exchange as far back as the late 1970s. But most stockbroking and jobbing firms suffered from two handicaps.

According to Angus Hishop, a management consultant at Coopers and Lybrand specialising in financial services, the managers of the securities houses are salesmen, traders and deal-makers specialising in a very narrow area. They do not make good strategic decision-makers. The other handicap has been the lack of entrepreneurs in an industry for so long protected by a cartel and rigid demarcation lines. Most stockbroking firms and most of the

banks that acquired them have been led by committees of professional partners or managers, not a formula to encourage unconventional or eccentric strategies.

In the few firms that have been managed by a strong, charismatic leader, innovation has flourished - for example, Wood Mackenzie's development of its research and investment performance measurement services under John Chlene in the 1960s and 1970s.

But the most obvious reason for the conservatism of the industry is the conservatism of the pension fund and insurance company investors who are its main customers. In contrast to their US counterparts, UK pension fund trustees are notoriously reluctant to do anything different from their peers and all but a handful lack the financial expertise to discriminate between innovations which might be imprudent and those which reduce risks.

Their conservatism is reflected in the fund management companies that they employ and explains their slowness in adopting devices such as index-matching, futures, options and stock lending.

The underlying cause of the conservatism is perhaps the unusually large number of institutional layers that lie between the producer - in this case the securities firm - and the ultimate customer, the pension fund beneficiary or insurance company policyholder. Previous articles in this series were published on November 3 and 4; the final one will appear tomorrow.

Better informed,
more demanding

Michael Skapinker reports that the latest breed of consumer is unpredictable

THERE IS NO easy way to turn a tennis court into a golf course, Roger Godin, president of the French leisure company Groupe des Arcs, observed last week.

Managers in the leisure industry constantly make long-term investment decisions, such as what sports facilities to build or where to put up a hotel, he told a conference on Strategic Marketing Issues for the 1990s at Insead, the European business school at Fontainebleau.

But leisure consumers are fickle. There is no way of knowing whether anyone is going to want to use your tennis court or golf course by the time you have finished building it.

Managers from other sectors had their own stories to tell of customers who demand products that do not exist, who switch easily from one brand to another and who expect after-sales service as a matter of course.

All the sales had a common theme. Consumers' disposable income is probably not going to increase much in the next few years, the conference was told. But that does not mean that consumers are going to lower their expectations. They will be more demanding, better informed and more selective about how they spend their time and money.

"The initial assumption we've got to make is that consumers will be exposed to a considerable number of new products and it is difficult to know how they will react," said Jean-Pierre Bismont, managing director of Polaroid's European Marketing Operations. "We have to behave with humility on this subject. We sometimes think that we know what the consumer will like, but we don't."

As a result, senior executives will not be able to spend all their time concentrating on how to allocate the company's resources or whether to make another acquisition. They will have to become personally involved in assessing shifting customer needs and in marketing their company's products and services.

To what extent is this message accepted in Europe? Quite widely, according to a survey of senior executives in 123 leading companies carried out by Insead.

Asked to identify which marketing issues would be most important during the 1990s, the executives put the quality issue at the top of the list. They said they expected their customers to insist on an increasingly high quality of product, as well as on the services to go with it.

The second most important issue was the need to assess changing customer characteristics. The third issue for the 1990s was to encourage the entire organisation to concentrate on marketing issues.

Many of the issues which Larreche's team expected senior executives to identify as crucial for the 1990s were assigned to near the bottom of the list. These included the development of international marketing strategies and even the formulation of strategies on mergers and acquisitions.

Many at the conference appeared to accept, however, that the survey raised as many questions as it answered. It is easy, for example, to talk about the importance of quality. Deciding what it means is another matter. The quality product is not always the one which has had the most money and attention poured into it. Consumers will often be prepared to buy cheaply made goods, whether watches or hamburgers, at a lower price. But they will still expect them to conform to certain quality standards.

Key Strategic Marketing Issues for the 1990s, available from Professor Larreche, Insead, Boulevard de Constance, F-77305 Fontainebleau Cedex, France. Price to be determined by Insead.

The Ogilvy Group

1987: A Strong Third Quarter

The Ogilvy Group, Inc. (NASDAQ/LSE - OGIL), the worldwide advertising agency group, reports that earnings for the third quarter ended September 30, 1987 increased 12.8 percent to \$5,665,000 or \$3.98 per share, from \$5,023,000 or \$3.56 per share in 1986. 1987 net income includes \$875,000 or \$0.66 per share, from the sale of a subsidiary in Sweden.

Third quarter commission and fee income in the U.S. increased 14.5 percent to \$86,793,000, while non-U.S. commission and fee income increased 48.6 percent to \$84,637,000. The effective tax rate for the quarter was 44.6 percent compared to 56.9 percent in the third quarter of 1986. The 1987 effective rate reflects the favourable resolution of a tax issue and a positive effect resulting from the sale of a Swedish subsidiary.

Operating profit for the third quarter increased 21.1 percent to \$10,140,000.

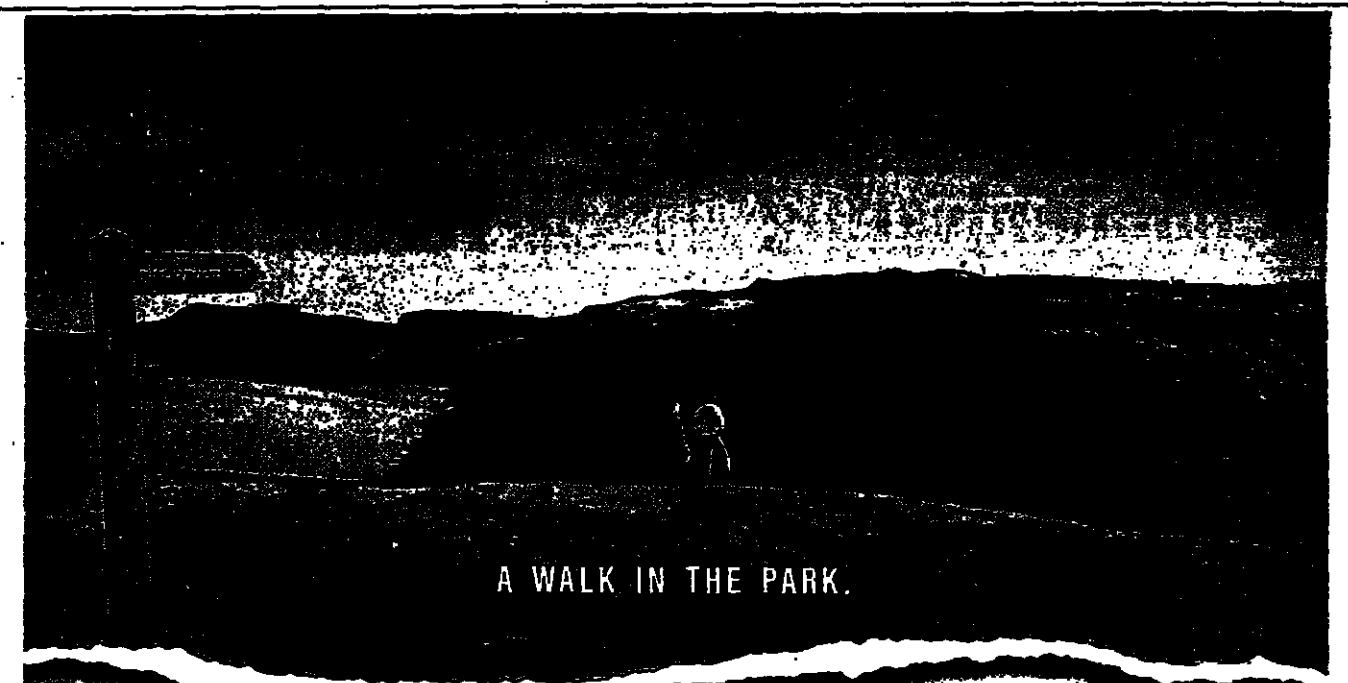
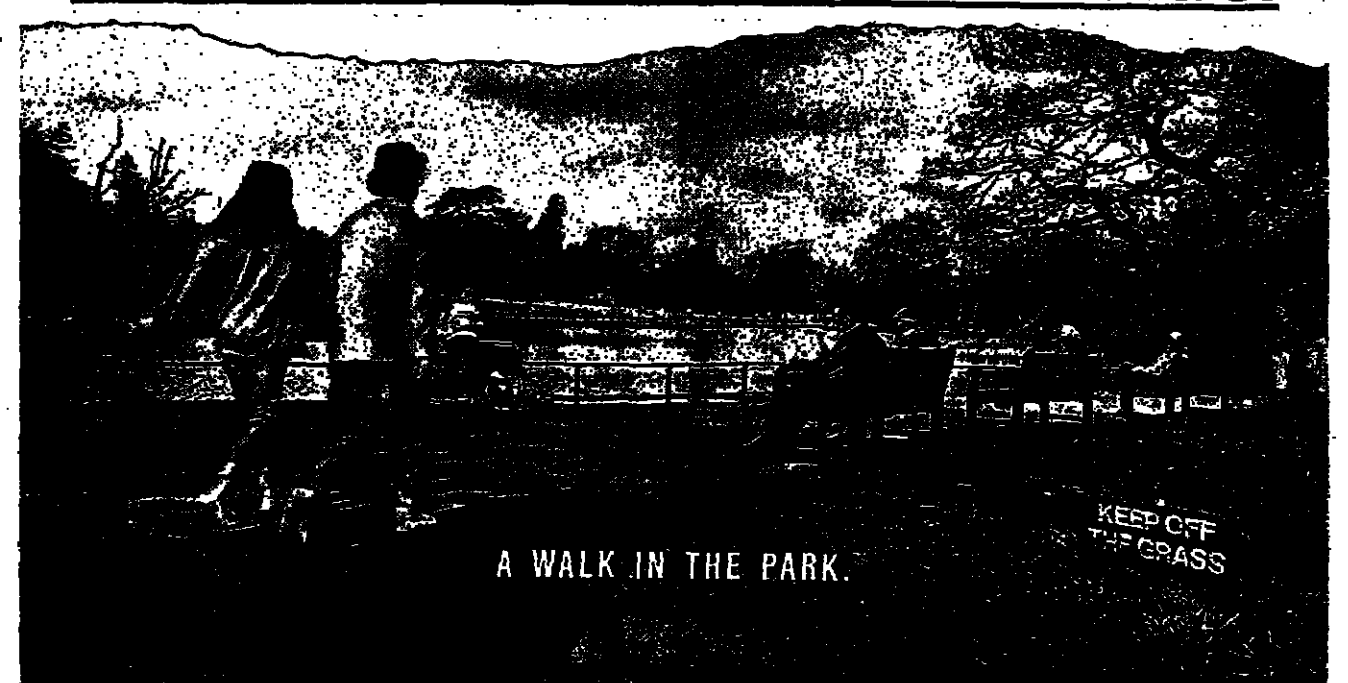
Net income for the first nine months was \$15,278,000 or \$1.04 per share, compared to \$14,698,000 or \$1.03 per share, in the first nine months of 1986. Nine month commission and fee income increased 16.0 percent in the U.S. to \$261,166,000 and 53.5 percent in international areas to \$255,482,000.

William E. Phillips, Chairman-CEO, commented "No surprises. The year is developing essentially on plan. As usual, the fourth quarter will be key".

The Ogilvy Group, Inc.
Consolidated Statement of Income
(in thousands of dollars except per share figures)

Quarter ended September 30 (Unaudited)	1987(D)	1986(A)	Percentage Increase (Decrease)
Commission & Fee Income	\$171,430	\$132,756	29.1
Total Operating Expenses	161,290	124,984	29.7
Operating Profit	10,140	8,372	21.1
Income before Taxes	10,926	11,507	(5.0)
Taxes on Income	4,877	6,553	(25.6)
Net Income	\$5,665	\$5,023	12.8
Earnings per Common and Common Equivalent Share	\$3.98	\$3.56	8.6
Dividends Paid	\$2.21	\$2.20	5.0
Nine Months ended September 30 (Unaudited)			
Commission & Fee Income	\$516,648	\$391,625	31.9
Total Operating Expenses	483,954	366,454	32.1
Operating Profit	\$22,694	\$25,171	29.9
Income before Taxes	\$33,899	\$31,894	6.3
Taxes on Income	17,760	17,557	1.2
Net Income	\$15,278(C)	\$14,698(B)	3.9
Earnings per Common and Common Equivalent Share	\$1.04(C)	\$1.03(B)	1.0
Dividends Paid	\$6.8	\$6.0	5.0

(A) Restated to conform with 1987 presentation.
(B) Includes a credit of \$2,000,000 (\$0.00 net, or \$0.00 per share) from a reduction of the Company's allowance for uncollectible accounts.
(C) Includes a gain of \$1,028,000 (\$0.00 net, or \$0.00 per share) from the sale of The Bell Partnership.
(D) Includes the results of Decision Center, Inc. which was acquired in August 1987, and is accounted for as a pooling of interests.

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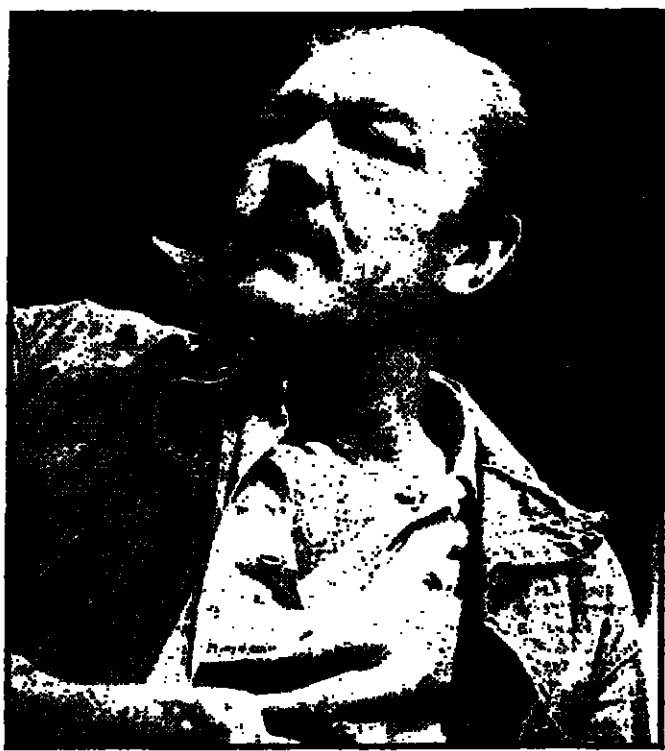
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A View from the Bridge/Aldwych

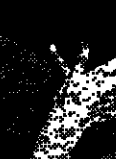
Michael Coveney



Michael Gambon

Eddie's tragedy, says Alfieri, and the source of the appeal, is the fact that he allowed himself to be wholly known. Miller doesn't go that far in his own testimony, but as he told the perceptive *Omnibus* interviewer, Alan Yentob, he does identify with his most famous creation, Willy Loman, and feels just as "temporary" about himself as Willy ever did. The Aldwych revival, and Gambon's great performance, should help him feel a little bit more permanent for a day or two.

Frank Lipsius



tion in "Revelation in
use Park"

David Murray

the "Rondes de printemps." Yet the small nuances of tempo were often missed at several points where a slight but perceptible lift is vital, Salonen let the same steady tread continue - very unhelpful in "Gigues," which luckily had an imaginative bonus in Markku Mattoni's horn solo.

There and in "Berberia," quiet principal voices were sometimes too nearly submerged in the glowing orchestral haze. Neither of those latter pieces (Salonen played the set in non-canonical order) shaped a whole, nor, therefore, concluded with complete conviction. Still, there were plenty of incidental rewards, no imposed effects, and

at Covent Garden

Serafi through illness; she will be replaced in all performances by Inga Nielsen, a Danish soprano making her debut at the Royal Opera House.

October 30 - November 5

One of the first major auctions to test the response of the art market to the collapse in stock exchange prices happened at the Sotheby's auction on Tuesday night when contemporary art came under the hammer. This is traditionally a home for Wall Street Yuppie money. In the event the sale did quite well, totaling \$4,651,549 (\$3,790,200) with 100 lots, 10 of which were for this sector. The top price was the \$764,285 paid for a Francis Bacon study of a Pope; it was, however, at the bottom of the estimate. Another Bacon study, for a portrait of P.I., also went for \$400,285, as anticipated at \$400,285. It looks as if the \$400,285 had not been reduced to take account of a more cautious demand. Two figures by de Kooning sold for \$314,286 and "Reflection" by Hans Hoffmann

Exhibitions

LONDON

[illegible]

PARIS

hibitions have tried to present the image of the 20th century. Sonia Delaunay was followed by Giorgio de Chirico, Zadkine's retrospective by Man Ray photographs. There was sculpture by Chadwick and the art of the poster by Matisse. All culminated in a homage to the late President Pompidou - like Arturial a lover of the

Art Institute: 48 key Impressionist and Post-Impressionist works from the Courtauld collection tour the 19th-century paintings by Cassandre, Manet, Renoir, Seurat and Gauguin. Ends Jan 3.

Amsterdam: Rijksmuseum. Prints and drawings to the survey of landscape painting in the main galleries, the printroom is showing a fine selection of 19th-century Dutch landscape paintings. Theme of Land and Water. Ends Jan 3.

Amsterdam: Historical Museum. Contemporary photographs, slides, maps and registers chart the development of the city and the grand hotels from 1880 to 1914. Ends Jan 17.

Amsterdam: KRMuseum. A sweeping view of 17th-century Dutch landscape painting with more than 100 works by over 60 artists tracing the development of the genre and its offshoots from the

ITALY

ITALY
Roma: Palazzo Venezia: Blue Lacquer (1900-1911). 150 works in oil, pastel and acrylic by one of the first Italian artists to abandon figurative for abstract art. Ends Nov 22.
Roma: Palazzo Venezia: Bronzes (1900-1911). 150 works in bronze. Found during excavations at Lake Dian in southern China in the 1950s. Ends Nov 15.

NETHERLANDS
Rotterdam, Prins Hendrik Maritime Museum. Art as camouflage, or camouflage as art? The startling (1900-1911). 150 works in oil, pastel and acrylic by one of the first Italian artists to abandon figurative for abstract art. Ends Nov 22.
Roma: Palazzo Venezia: Bronzes (1900-1911). 150 works in bronze. Found during excavations at Lake Dian in southern China in the 1950s. Ends Nov 15.

HERLANDS

Breda Visit via the tulip winners of Averscamp, the tranquility of Buisdael, the golden light of Cuyp, the towering cloudscapes of Ruysdael, to the wooded scenes of Hobbema. Ends Jan 3.

Eindhoven Boymans-Van Beuningen Museum. From Ingres to Cezanne presents a rich choice from the museum's large collection of 19th century French drawings. Ends Nov 28.

Groniden Rijksmuseum voor Oudheden. Manuscripts, books and maps

SPAIN

Starcelescu: "Leonardo da Vinci. Nature Studies". 50 drawings on loan by the Royal Library at Windsor Castle, shown recently at the Met.

FINANCIAL TIMES

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Thursday November 5

Power price misjudgment

THE ARGUMENTS used by Mr Cecil Parkinson, Energy Secretary, for pushing up electricity prices next year are flawed by his failure to relate them to the poor performance of the industry so far in 1987.

In his statement to Parliament on Tuesday, Mr Parkinson omitted to mention that the new nuclear stations south of the border - the Advanced Gas-cooled Reactors - have been subject to persistent troubles. All four were shut down for 35 days this summer. The cost of these engineering difficulties is put at £100m so far this year and might reach twice that figure by April.

The cost to the consumer could be equal to some 2 per cent on average electricity bills in the full financial year. This is a significant figure compared with the 3 per cent to 4 per cent rise in tariffs which the Government says is needed in April to improve the industry's profits.

The Government is therefore open to the charge of believing that the consumer should automatically pay the cost of the industry's mistakes. This has for many years been an implicit assumption enshrined in the Bulk Supply Tariff, the price at which the Central Electricity Generating Board sells to the area distribution boards. It seemed also to be the view of Lord Marshall, CEB chairman, when he suggested in July that prices might have to rise as a result of the nuclear failures.

Adequate return

However, in the commercial world the penalties for investment errors or equipment failures should fall on the producers and managers, not consumers. The distinction is important, even in a nationalised monopoly such as electricity.

The Confederation of British Industry has rightly drawn attention to the disproportionate burden which the enforced price rise next April will place upon large scale industrial consumers, particularly in the chemical and pharmaceuticals. The impact on inflation in general is not negligible.

If the price rises were justified by a proper economic assessment, electricity consumers would have no reasonable cause for complaint. Tariffs must be high enough to provide an adequate return on the capital invested in the large number

of new power stations which Britain will need in the next few decades.

This would be true even if the industry were to remain in the public sector. It is also clear that the 2.45 per cent real return on assets, which the industry expects to earn this year, would be too low to attract private investors.

However, Mr Parkinson is wrong to conclude that the rate of return must be pushed up to 4.45 per cent in only two years. The industry's low rate of return reflects past investment mistakes, of which its nuclear problems are only the latest symptom.

The principles of market economics championed by Mr Parkinson suggest that the industry's assets are worth less than their stated value. The loss should therefore be spread evenly between taxpayers - the owners - by selling the assets at an appropriate discount on privatisation.

Determined effort

Then, the new owners will start with a return on capital determined by the market at the time of sale. The price of electricity will influence only the proceeds of the sale to the Treasury, not the return expected by buyers.

Mr Parkinson was blurring the line between when he linked the present return on capital to the question of whether the private sector will be prepared to finance new power stations. The important question is whether electricity prices would now allow an efficient operator to make a fair return on a new capital project.

The CEB's calculations suggest that, in spite of the 15 per cent fall in electricity prices in real terms over the last five years, its latest projects can be profitable. If the industry were able to buy coal at prices closer to those on world markets and made a determined effort to curb construction and operating costs, a good case can be made that present prices could fall from current levels in the medium term.

In view of the uncertainties it would have been prudent to let prices rise at least in line with inflation, and perhaps by a little more, but the decision to enforce a rise of 15 per cent over two years looks very like an acceptance of an industry view that it could not try harder.

Slippage in the Arias plan

THE CENTRAL American peace plan initiated by President Oscar Arias of Costa Rica is alive and well even though it has run into troubled waters. The timetable for implementation is slipping and this is eroding some of the plan's credibility.

Nevertheless, the momentum of diplomatic contacts has not been lost. This is vital in a region where negotiated solutions have proved ineffective in solving civil strife in El Salvador and in reconciling the Sandinista Government with its US-backed opponents, the Contras.

The peace process is far from irreversible. The plan has reached a delicate stage where none of the principal actors wish to be seen as jeopardising its chances of success, but equally those that have to make real concessions are afraid of the consequences. In neither Washington nor Managua, the key capitals, does anyone see this week's defection by a senior Sandinista general demonstration.

The Nicaraguan regime is refusing to negotiate directly with the Contras and declare a full ceasefire. The El Salvador Government is holding back on a genuine offer of reconciliation to the left-wing guerrillas and the Reagan Administration is refusing to abandon its support for the Contras or lessen its military strength in the region propelling up both El Salvador and Honduras.

Best chance

If the timetable laid down at the Guatemalan summit of Central American leaders in August had been properly followed, then ceasefires, political settlements and a process of democratisation should have been in place by this week.

This programme has not been met and there have been some worrying incidents such as the murder of a civil rights leader in El Salvador and the refusal of entry into Nicaragua of three prominent political opponents of the Sandinistas.

Yet the remarkable feature of the Arias plan is that it attempts to be fair to all the conflicting interests in the region, placing the emphasis on a full return to democracy and the removal of external interference. There

are elements designed to satisfy all parties and in spite of constant criticism the plan at the start is now taken seriously as easily the best chance to bring peace in the region.

Some results have been achieved. The plan has led to the first direct contact between the Guatemalan Government and the indigenous leftist guerrilla insurgency in over 20 years; long stalled direct negotiations between the El Salvador Government and the umbrella guerrilla organisation, FDR/FMLN, did resume although once again they have been hampered by broken off; and the Nicaraguan Government has been obliged to open up the political process inside Nicaragua and restore a measure of full press freedom.

More significantly, the Reagan Administration seems to have abandoned its initial opposition to the plan and is giving limited endorsement. This is not for entirely altruistic motives.

While the Arias plan still is on the table, with a chance of success, any move by President Reagan to push too hard for fresh funding for the Contras would knock it on the head, and the White House would undoubtedly get the blame for this. Thus US officials are trying to find formulas to hold off a decision on Contra funding until January, which now looks like the new date for completion with the Arias plan.

It is possible that the plan will ultimately be reduced in scope, concentrating on Nicaragua. If the Reagan Administration recognises that it risks being rebuffed by Congress on Contra funding, if the Contras recognise that their bargaining strength may have reached its zenith, and if the Sandinistas accept that the war has brought the economy to its knees and undermined their support in the country, then there are sufficient incentives for concessions to be made.

These are large 'ifs' but the Arias plan can and should be seen as an honourable means of allowing all the parties to step back from entrenched positions. However, one should never underestimate the extent to which both the US and the Nicaraguan Governments believe their vital interests are at stake.

THE CHANCELLOR'S Mansion House speech mainly confirmed matters that we knew or suspected. But it is worth having them put on the record.

Let me put in my own words what I think he was saying.

First, he confirmed that the Group of Seven are holding back further interest rate cuts until there is a budgetary agreement between President Reagan and congressional leaders. The British interest rate cuts are simply a reversal of the precautionary increase last August when talk of overheating was at its height. But once a US fiscal agreement is reached, the Chancellor hinted at a 'wider international accord' going beyond interest rates.

Secondly, he admitted, at last, the need for a small depreciation of the dollar below the Louvre levels. Much of what the finance ministers have in mind has probably already taken place in the markets.

The most remarkable feature of the speech was the almost emotional attack on the view that the US needs a free fall of the dollar - sometimes called in high-brow circles an 'over-devaluation' - to make up for past policy excesses. Don Giovanni's descent to hell was nothing compared to what Nigel Lawson threatened US Treasury Secretary, James Baker, with if he dared to invoke the threat of free fall.

Thirdly, the Chancellor confirmed, not merely the British Government's commitment to a stable exchange rate but 'the particular importance' of the rate against the D-Mark.

Fourthly, behind some technical talk about funding and sterilisation, the Chancellor confirmed that the purchase of D-Marks and dollars would be reflected for the time being in an easing of British monetary policy.

If he and his fellow finance ministers had gone much further and accepted the advice of their own experts some years ago that intervention should normally be unsterilised - which means that foreign exchange intervention would automatically and always change domestic monetary policy to the full natural extent - we would all be better off.

The Mansion House speech came after the UK Autumn Statement which recorded the attainment of a near-balanced budget. The notorious British public sector borrowing requirement is now expected to be down to £1bn, or a quarter of a per cent of gross domestic product, in 1987-88.

The Treasury forecast assumes a similar PSBR for 1988-89. Unless there is disaster in the world economy, this figure could still be achieved even if the Chancellor carries out the £3bn of tax cuts which he pencilled in for next year in the Finance Statement accompanying his last Budget.

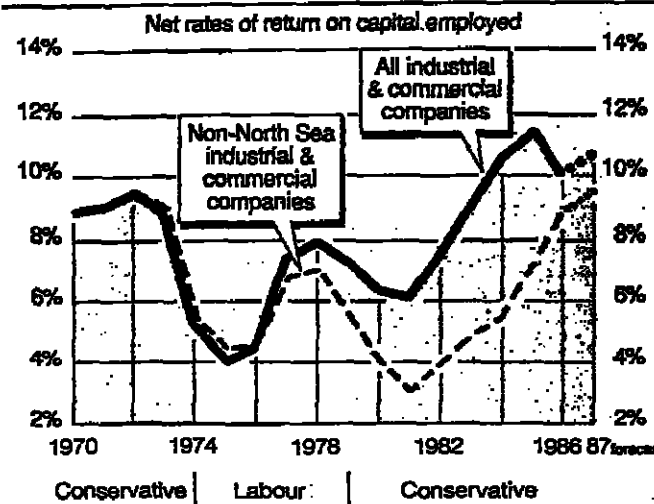
If, however, there were to be a world disaster, cuts of at least this magnitude would be necessary to maintain the growth of output and to measure it. The rule of thumb that interest rate reductions, going far beyond the two base rate cuts Britain has had, would need to be supplemented by fiscal measures.

But to be both prudent and effective, UK monetary and fiscal relaxation would have to be accompanied by expansionary measures in the world's surplus economies, namely Japan and West Germany, and in some of the other stronger countries.

For those of us who are not fiscal puritans, the biggest argu-

Economic Viewpoint

Companies' real rates of return



Output per head of the employed labour force

Annual averages, percentage change			
	1964-73	1973-79	1979-87
Manufacturing	3%	4%	4%
Non-manufacturing	3%	2%	1%
Whole economy	2%	1%	2%
Non-North Sea economy	2%	1%	1%

*Excludes public services & North Sea oil & gas extraction

Source: Autumn Statement

A budget policy for the world

By Samuel Brittan

ment for a near-balanced budget is that it provides a launching pad for anti-recession spending or tax cuts which would not be available if the starting point were untenable as it is in the US, or for that matter Italy.

Without privatisation, the PSBR for 1987-88 is estimated at £5bn or 1.4 per cent of GDP, still historically low. If the fiction that privatisation reduces government borrowing helps to bring about more rational macroeconomic policies, so be it.

The truth is that for all the many thousands of pages of words and algebra expended on the problem, there is a huge margin of uncertainty about the appropriate balance of the budget and how to measure it.

The rule of thumb that any deficit should be 'small' without defining small too closely - except in obvious and severe recession years - will do as well as many of the more sophisticated suggestions that I have seen.

The news that a blocking group of US Senators has emerged, large enough to up-

hold any presidential veto on protectionist legislation, is more important - for the British economy let alone the world - than anything in the Autumn Statement. It cannot be said too often that it was the Smoot-Hawley tariff of 1930, together with the bank failures, which turned the US stock market crash of 1929-33 into a world depression.

The Chancellor's statement underlined the difficulties of taking the present fall in share prices into account in official forecasts. The pale grey book which contains the Autumn Statement shows the British real growth rate dropping from 4 per cent in 1987 to 2½ per cent next year.

This compares with a 3 per cent 1987 forecast up to October. Lawson at the International Monetary Fund meeting in September. Inevitably, the Treasury has played safe by predicting a more pessimistic picture of the stock market fall, but nothing too horrendous.

The expected UK current balance of payments deficit of

£3½bn for 1988, up by £1bn from 1987 because of a fall in the oil surplus, is still less than ¼ per cent of GDP and is chicken feed in a world short of credit-worthy borrowers.

However, the whole payments deficit is probably a fiction. It arises only because of the disappearance of overseas earnings in the British share of the statistical black hole in the world balance of payments known as 'errors and omissions', which have been running at around plus £7bn per annum.

There is more reason to worry about the stubborn persistence of creeping or crawling inflation.

My own concern focuses on the GDP deflator, which is the best indicator of domestically generated inflation. The deflator is expected to edge slightly upwards in 1987 to 4½ per cent, but to fall in the two fiscal years, 1987-88.

I cannot see the core rate of British inflation going below 4 to 4½ per cent, except in the context of formal sterling devaluation. The D-Mark, most likely to be achieved via the European Monetary System, Membership of the EMS would also give British ministers the locus standi they do not now possess for lecturing the West German authorities on monetary and fiscal policy.

The most interesting feature, however, of the pale grey book is the analysis of past British performance, which is in any case more rewarding than crystal-ball gazing.

There is, for instance, a table comparing the average annual growth of labour productivity over the period 1964-73, the last golden age before the oil crisis, the years 1973-79 and the Thatcher era, 1979-87. These periods are carefully chosen to cover one or more complete business cycles and thus supply some necessary perspective.

The comparisons do not destroy all Thatcherite achievements, but they do pour cold water on some of the triumphalism.

If we look at the whole economy, productivity growth since 1979 has been much higher than in the last Labour period, but less than in the golden age up to 1973, which included governments of both parties. If we exclude North Sea oil, productivity growth in the rest of the economy fell from 2½ per cent per annum in 1964-73 to ½ per cent in 1973-79 and recovered to only ¾ per cent in 1979-87.

The most recent estimates may be too pessimistic, as the pale grey book reminds us, because of the large increase in part-time employment outside manufacturing during the Thatcher period.

But it would take more than the impact of part-time workers to make up for all the output lost associated with the enormous fall in unemployment from 11m to 2½m over the period 1979-87.

To make good the output lost from the jump in unemployment - without speaking of the human costs - would require at least many more years of reasonably fast growth of total output.

The best sign that this might happen is in the recovery in the real rate of return of non-North Sea oil companies. This has gone further and been much more prolonged than during the previous recovery of the late 1970s.

Nevertheless, any hope of making up for the output lost in the last eight years lies in the hands of the world's major powers. The jury is still out on the economic performance of the Thatcher Government.



L'Ambition Internationale

By Lionel Stoleru
 La Saul: F.Fr. 110

WHEN THE right returned to power in France on a platform of free-market economics 18 months ago, the event was widely regarded as a watershed. But it prompted then, and has continued to prompt, the sceptical question: Do they really mean it?

Historically, what with Colbert and one thing and another, France has never been a native home of free-market economics; the current political leadership was entirely conditioned by a background of protectionism, nationalisation, interventionism and le plan; and the innumerable recent Socialist attacks on the privatisation process is that it is little more than a variant on the old conspiracy between right-wing politicians and right-wing businessmen. As may be imagined, the question whether they really mean it has been asked with even greater force since the eruption of the international stockmarket crisis.

It is, no doubt, precisely because the question is solidly based on the history and the psychology of France, that Lionel Stoleru has produced his *L'Ambition Internationale*.

As an economics functionnaire and Minister under President Giscard d'Estaing during the 1970s, he has no doubt a good idea of the intellectual instincts of Messrs Chirac and Balladur, but he does not attempt a reassuring direct answer to the question. Instead, as if to disarm the right from back-sliding or the left from criticism, he argues a (more interesting) version of the proposition long familiar from Mrs Thatcher: There is No Alternative.

More interesting, perhaps, because as a Frenchman he feels the need to argue the case more comprehensively from square one. What he has given us is one of those books which seem quintessentially French: a bold hybrid, between an economic tract (with some differential equations thrown in to impress the groundlings) a journalistic romp around many of the most familiar politico-economic topics of the past few hundred years, and the whole thing laid out on a set of symmetrical frames to persuade the reader that the author's thesis really is as simple and as conclusive as that.

The thesis contained in the title is that the world has changed irrevocably, especially since the oil shocks of the 1970s, and that we must change our

thinking in line with it. It no longer makes sense, he argues, to think in terms of national ambitions and national policies, which are buffeted by international constraints; on the contrary, the time has come to think in terms of international ambitions (ie competitive survival on world markets) which are limited by national constraints.

At a very basic level, perhaps, the proposition is rather obviously true, when measured by the growth of world trade, the globalisation of world markets, first for goods and then for financial services and the interdependence of national economies. Collectively, we in the West have witnessed this evolution, because it has seemed advantageous; but only a few of the nation-states yet seem prepared to will the consequences for national policy.

As Stoleru points out, 'Every country has this free choice of an international ambition, to play the international game; and it is also free to withdraw from it, if it is prepared to pay the economic costs of withdrawal.'

But Stoleru's scheme is much more comprehensive than this simple verity. That we have seen, he tells us, is a large number of other certainties: the certainty of Keynes and conjunctural management, of Friedman and monetary management, of Ricardo and international economics. Collectively, we in the West have witnessed this evolution, because it has seemed advantageous; but only a few of the nation-states yet seem prepared to will the consequences for national policy.

Some may think this catalogue appears to consign too much to the dustbin, and I dare say Stoleru would agree. He would perhaps be satisfied if, as a pamphleteer, he had persuaded people to re-examine some of their intellectual furniture.

Every page is stimulating, and some are downright funny. Here he is on the declining plausibility of French planning: 'As from the 7th Plan, we began to sink into the unreal. In the middle of the crisis, the planners considered two scenarios, 5.5 per cent growth, and 4 per cent, both being entirely unrealistic.'

'At this point we passed from the unrealistic to the surrealistic. Everyone saw that the 4 per cent scenario implied 1m unemployed; inadmissible. So everyone agreed to reject it and adopt, in general cheerfulness, the 5.5 per cent scenario. This valiant effort (cococon) wished that the unemployment rate, with 2.5 per cent growth and 1.5m unemployed.'

I am not sure that Stoleru has as much original scope as to offer for the world of economic interdependence. But it is perhaps salutary to read his central judgement: 'It is high time to recognise that the crisis, if there has been a crisis, is over and that we are living, whether we like it or not, in the normal conditions of what will be the world of tomorrow.'

Undoubtedly there are many people in France, both in politics and in business, who still dream (like the rest of us) of a cooler and more manageable world. But Stoleru is a bit more difficult to believe in the dream, and he does so in terms that are both entertaining and optimistic.

Ian Davidson

Whiff of failure

Thousands of smelly letters involved in the Official Receivers in London in a management crisis yesterday.

They contained an offensively odorous cosmetics culture, and were posted to him by investors in the three companies now facing debts of more than £1m.

The companies had supplied their investors with a culture powder as the basis to make some products, to be sold to customers through a franchise system.

The stink has caused a double headache for Official Receiver, D. J. Dolman, whose offices are at Atlantic House, Holborn. The Post Office has refused to deliver any more mail. Meanwhile his own staff is refusing to handle the 30 mail bags of fragrance letters now delivered.

When Dolman was appointed as provisional liquidator of the three companies - Circlestone of Edgeware, Vanda Cosmetics of Bedford Row, Holborn, and Estelore of Regent's Park Road, Finchley - he sent letters to investors instructing them not to send their cultures to him.

But the letters went out by



'Bit of a change from the futures market, Roger.'

Men and Matters

second-class post and were slow to arrive. All this week investors, ignorant of the instruction, have been sending in the cultures by post.

The situation is very worrying, says Dolman. 'The smell of the unopened letters is upsetting my staff and now we have this delivery ban by the Post Office. I am at my wit's end to know what to do for the best.'

Soul stirring

In the high-priced world of Paris jewellery, image is all but the most important of Chamnet. He has seen his image clouded recently by the stigma of bankruptcy and the fraud charges filed against his former directors.

To restore Chamnet's good name, his new owners - the Arab-backed financial group, Investcorp - have called on Jean Bergeron, who has become principal drum-beater for top of the range French luxury goods. Former development director of the spectacles group, Essilor, Bergeron now heads the Colbert Committee, which groups into one elegant lobby the leading jewellery, perfume and haute couture houses of Paris.

It is, therefore, no stranger to the colonnades of the Place Vendôme, where the shuttered windows of Chamnet, closed in the last few days for stock-taking, have jaded with the disconcerting splendour of the international banking elite, the Ritz Hotel and the French justice ministry - whose present incumbent, Alain Chalon, has suffered both financially and politically from the fall-out of the Chamnet affair.

business of creating new jewellery and to expand in the Far East and the US.

Bergeron, meanwhile, has set himself the goal of 'giving back to Chamnet its reputation, its creative image and its soul.'

More security

It clearly takes more than a stock market crash to deter Canadian securities firm, Richardson Greenfield, from hiring.

The company will this month add to its roster former Ontario Conservative party leader, Larry Grossman, in the role of senior vice president and director responsible for investment banking.

Grossman's political career came to an abrupt halt earlier this year when his party suffered a landslide defeat at the hands of David Peterson's all-conquering Liberals. To rub salt into the wound, Grossman lost the Toronto seat his family had held since 1955.

Snail's pace

French snail breeders are warned. A dozen ambitious Welsh farmers want to see their snails on the tables of Paris restaurants from next spring.

Bad summers over the past three years have cost French snail-farmers dearly. Dave Jones, who is busy setting up a fast-breeding plant in Pontypridd, South Wales, says the French have only themselves to blame. Their methods are too antiquated. All they do is put a crop out into a field in April, then wait for the snails to breed.

Out of step

Soviet officials are being despatched to the West to spread

the word that Mikhail Gorbachev's perestroika (restructuring) and glasnost (openness) are going ahead full steam. But not all of them really have their hearts in the mission.

One elderly Soviet central committee official sent to West Berlin this week turned out to be a left-over of the Brezhnev era. He defended Stalin as a war commander although the Soviet leader's wartime role has been strongly criticised in the Soviet Union. 'Unfortunately,' he said, he had no statistics on the number of Soviet citizens who died under the late dictator's arbitrary rule.

The official was also non-committal on whether Nikita Khrushchev's famous speech in October 1956 on Stalin's crimes would finally be published in the Soviet Union. The main thing he said was that the 'experts' would be given access to it.

As for Trotsky, the official noted that he was the son of a 'sugar baron, a millionaire'. It was Lenin (whose father was a nobleman) not Trotsky, he insisted, who set up the Red Army in which Trotsky played only a 'certain role'.

The Welsh want to give nature a helping hand. They say special hot-houses will enable them to breed snails faster and all the year round. And they hope to build a processing plant in the Principality for freezing and canning the beasts.

Hot-houses snails have a short lifespan. At the tender age of four months, they are thrown, alive and squirming, into boiling water.

Perhaps the French gourmets will not be able to taste the difference. As Jones admits, the fast-breeding snails he is relying on to build up his colony come from across the Channel.

Given the bird

Sell orders for the 'night-owl' stock I wrote about yesterday provoked a different response in Guernsey. There I am told, the usual reply is: 'Twit to whom?'

Observer

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In the clutch of corporatism

WEST GERMANY'S Banking and Insurance Workers' Union is threatening to call a Christmas strike to dampen some liberal politicians' ardour for changing laws which prevent shops staying open after 6.30pm.

German gravel companies seeking to move their products on Rhine barges often send shipments to the French side of the river first, to escape the high domestic transport charges laid down under federal regulations.

Mr Lothar Speth, premier of the southern state (Land) of Baden-Wuerttemberg, has promised to fight the Bonn Government's plans to reduce tax breaks which help car production workers acquire one of their company's vehicles.

The three cases illustrate the interlocking web of interest groups which run the West German economy, and it sometimes seems - the Government as well.

Pooling of forces is a German characteristic which has its roots in the craft associations and guilds of the Middle Ages. West Germany now boasts 200,000 clubs and federations ranging in size from the 15m-strong German Sport Federation to the Scout Makers' Association with three members.

Thirteen hundred organisations are accredited in Bonn, with 400 regional offices in the federal capital.

The pressure that the lobbying groups can exert on the levers of political power is a major factor in explaining why the West German economy has been five years ago by the Christian Democrat (CDU)-led Government very soon turned wheezy.

According to Professor Karl Schiller - who was Social Democratic Party (SPD) Economics Minister between 1968 and 1972 and also held the Finance Ministry portfolio in 1971/72 - the fragmentation of public opinion into interest groups is much stronger than 20 years ago. "Economic policy is made much more difficult because at every step someone will get up and protest".

Prof Gerhard Fels, president of the Institut der deutschen Wirtschaft, an economic research institute linked to the Confederation of German Industry, says: "Germany has always been the land of cartels, under the Nazis and in the Weimar Republic. Now we have be-

The German model under strain

In the second of two articles, David Marsh sees a political system stifled by interest groups. As a result, he says, high unemployment and regional disparities are locked in

come again what we have always been - corporatists."

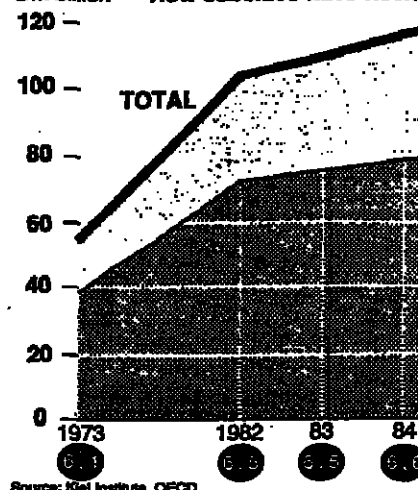
He says the Government has reduced the share of budget spending in the economy, and some taxes have been cut; but he adds a "sin list" - including aerospace, telecommunications, steel and transport - where regulation has either been increased or has not been rolled back. "I cannot see that the market economy has been strengthened," he comments.

Lack of progress on deregulation has been accompanied by growing concentration in industry. Mr Wolfgang Kerst, head of the Federal Cartel Office, political anti-trust law which are among the toughest in the industrialised world. He says concentration has not, overall, impeded competition because it has been accompanied by a progressive internationalisation of markets, especially in high technology.

But he adds that the country has to monitor the impact of large mergers, such as the takeover by Daimler-Benz of AEG, the electricals group. "Domestically, we have companies getting bigger all the time - so big that one could say we don't know who is governing whom."

Prof Erhard Kantzenbach, who until last year headed the

DM billion How subsidies have risen



Source: Kiel Institute, OECD

Government's advisory Monopoly Commission, says the gap in the economy between "insiders and outsiders" - those on the inside of organised, regulated markets or sectors and those (such as the unemployed) who are outside - has clearly widened over the past decade.

He blames high and stagnating unemployment partly on the corporatist behaviour of employers and unions. This, he says, has prevented a "compromise solution" for unemployment where which employers would have taken more constructive attitude towards cuts in working hours and unions would have modified wage claims decisively.

According to the Kiel economic research institute, one of the main critics of the Government's lack of progress in liberalising markets, only about half the West German economy is free of state regulation. "The Germans are for order in everything," says Prof Juergen Donges, the institute's vice-president. "Including war."

German corporatism has a long history. When the federal republic was created in 1949 it took as its birthright the social policy oriented market economy inspired by Mr Ludwig Erhard, the country's first Economics Minister and the architect of the famous 1948 reforms scrapping controls throughout the economy.

Both the continuing West German commitment to free world trade in goods and capital, and anti-cartel legislation of the 1950s - a decisive break with the industrial trusts built up before the war - bear the Erhard hall-mark. But the federal republic

also inherited corporatist economic features developed during the 1920s and 1930s.

The legal basis of the West German system of collective bargaining, under which employers and trade unions work out settlements on an industry-wide basis, dates back to 1918. The law setting the regulatory basis of the electricity industry goes back to 1955, although its roots were in the Weimar Republic. It lays down the obligation for utilities to provide near-absolute security of supply. This is one of the reasons behind present over-capacity and minimal competition in the West German generation and grid network.

Strict regulation of the transport industry - one of the areas where West Germany faces greatest difficulty in adapting to European Community plans for a genuine internal market in 1992 - also dates from the 1930s. High road tariffs, levied to protect the pre-war railways, are now growing impediment to flexible movement of freight.

Mr Harold Schwarick, a transport expert at Heidelberg Zement, one of the country's leading cement companies, says the transport regulations "restrict our ability to react to short-term market fluctuations". So far, he says, road hauliers "are not ready for dialogue" on trying to ease the regulations.

The union-employers wage bargaining system avoids fragmented wage conflicts and wildcat strikes of the sort which used to plague industrial relations in the UK. It has traditionally been viewed as one of the strengths of the "German model". But this has now changed. A

system which has, in practice, become heavily centralised, restricts ability to adapt wage settlements to local productivity conditions. It has been vividly thrown into question by the growing economic divide between the more prosperous southern states and the old industrial regions of the north.

"Why should a wage for an IG Metall worker in a place like Baden-Wuerttemberg, the California of the republic, also be valid for a man in the docks up north?" asks Prof Fels.

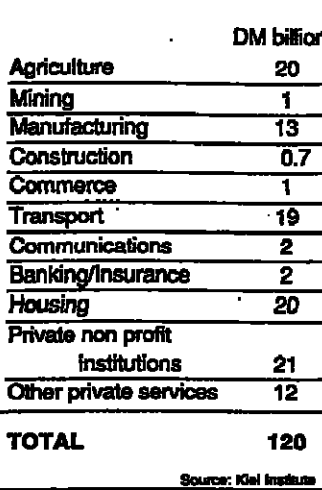
One of the reasons why employment has been stagnating, in spite of five years of gradual economic recovery, is that employers are deterred from taking on new staff by regulations which impede the shedding of labour.

In its last legislative period, the Government pushed through measures enabling employers to take on workers on more flexible contracts. And despite powerful opposition from the unions, it brought in legislation to make the financing of strikes more difficult.

Meanwhile the goal of a 35-hour working week, set by the IG Metall metalworkers' confederation, has been picked up by a range of other important unions. In 1984 IG Metall led a seven-week strike which won a cut in working hours from 40 to 38.5 a week. In April it won an agreement to bring in a 37-hour week by 1989, as part of a three-year pay agreement which is expected to put up hourly rates by around 12 per cent by 1990.

Overall, West German workers have achieved only modest rises in real wages during the 1980s - in contrast to the ex-

Breakdown by market sector



Source: Kiel Institute

plosion in real wages during the 1970s, especially at the beginning of the decade.

Although the Government plays no direct part in the wage bargaining system, the general system of political consensus means that administrations of whatever political hue cannot ignore the unions. And after the right's disappointing showing in the January general election and a succession of Land elections this year, the Kohl government has been particularly keen to win over SPD working-class voters.

This was one of the reasons why unions and employers were able to win government financial support this autumn for expensive redundancy payments to 35,000 steelworkers as part of the industry's run-down. Similar arrangements will probably be approved soon for about 30,000 coal miners.

The increasing fragmentation of the political landscape, and Bonn's constant need to take account of its standing in Land elections, probably mean that the Kohl Administration will continue to its policies to appeasing interest groups on both left and right.

The parties are competing with each other to get the highest marks. The CDU wants to be the best SPD of all time, says Mr Ronald Schmitz, finance director of BASF, the chemicals company.

According to Prof Schiller: "The CDU is moving more in the direction of the former centre parties, propounding the need for the welfare state and social security. It does not seem to be the party of Ludwig Erhard any more."

JOE ROGALY

Big Nanny - or Big Daddy?

FOLLOWING Lenin, conservative governments around the world are proclaiming their belief in the desirability of the state withering away. The less that is done by big government, we are told in Washington and London (to name but two), the better. Never mind the little difficulties that the Reagan and Thatcher administrations are having in putting this precept into practice, consider the theory. In its most idealistic form, it is that we should work towards the day when the barest minimum is collected in taxation, sufficient only to finance defence, policing, some infrastructure such as roads, and the administration of the rule of law. That would leave social security, which purists would transform into self-funding insurance - plus what Americans call welfare and the British change the name of every time they recall from its cost: poor relief before the first world war, national assistance after the second, supplementary benefit now and income support next year.

It is at this point that the theory runs into muddy waters. Useful citizens - those not dependent upon welfare/poor relief/income support - will exercise their freedom by spending or saving the money that they have not paid in taxes. They will make their own choices about what to buy for themselves, be it a new house, or a new personal pension policy. To them, the state does the better.

The others, the "underclass" in current American jargon, present a problem. You can give them enough money to get by on their own choices, just as fee-paying citizens can. Call this the Big Daddy theory. Alternatively, you can give them support in kind, like food stamps in the US or free blankets in Britain. The state becomes Big Nanny. Whichever you choose, there is not much withering away.

One American response to this conundrum is to introduce "workfare". This seems sensible. It can be hard - as in states in which welfare applicants must accept employment, however low-paid - or relatively soft, as in states that offer a more sophisticated set of options, including training for suitable work, and an element of choice of which job to accept. The British Government, with its job training schemes and its lower social security benefits for the young, is clearly introducing soft workfare by stealth, without having the courage to admit it.

Drawing people out of the underclass, is not, however, a complete solution. There will always be a sizeable chunk left. This will comprise those whose only pension is what the state provides, the severely disabled and mentally handicapped, the long-term unemployed, blacks who are sent to the back of the queue for jobs, and the like. Depending upon your definitions, this worst-off sector is likely to comprise between a fifth and a quarter of the population. Care for them is a continuing responsibility of the community - i.e. the state. The British Government has not always recognised this. Yesterday's report from the National Audit Office (Community Care Development Fund) confirms that it has so far failed to finance its policy of caring for more people in their own homes as opposed to institutions.

When it does care, which is it to be - Big Nanny or Big Daddy? The increases in benefits announced last week were mostly predicated upon the theory that recipients should manage their own budgets, finding a bit for rates or the new poll tax (the very poor must in future pay 20 per cent of the latter on the basis of a notional, but sadly inadequate, portion of the uprating). And the new Social Fund, which will finance one-off needs such as furniture, will in the main provide discretionary loans rather than, as now, statutory grants. Enter Big Nanny. She will have to decide who deserves the loans. She will be needed to guide recipients in budget management so that they can repay them. She will have to ensure that total Social Fund spending is within the limit set by Big Daddy. At least if the loans were grants, as they should be, she would have less to do.

But, contrary to current conservative libertarian dreams, she will always exist.

Air competition

From Mr Adrian Thompson
Sir, It was amusing to read the letter from Air UK's Managing Director (October 31) about the crucial need for competition.

Although this desirable principle seems to be advocated by the present government, the truth is that Air UK and others are being supported by Ministers, the Civil Aviation Authority and even regional airports, in preserving their own main routes and other service monopolies. New but technically competent entrants face open obstruction and much worse at every stage for reasons which are obvious to all.

For example, Capital is intent on obtaining a route licence to operate Belfast to Leeds/Bradford. Earlier this year Air UK, the CAA and an appeal to the Secretary of State for Transport combined to block our new service which would have provided some choice against Air UK's existing profitable monopoly. There is another public hearing on December 8 and 9, and we are awaiting the Air UK and CAA response with interest.

It is the outcome of route applications such as Capital's which are a more reliable indicator of reality than any amount of political and industrial posturing.

Adrian Thompson, General Manager, Capital Airlines, Leeds/Bradford Airport, Yeadon, Leeds

The BA-BCal merger

From Mr R. M. Powrie
Sir, It is easy to understand BA's desire to strengthen its competitive position against the US mega carriers, but difficult to see how acquisition of BCal would be much help.

Mr Hancombe (letters, October 30) rightly questions whether size per se is critical. Even if it is, the US majors are roughly three times the size of BA; addition of BCal would have a negligible effect on this ratio.

BA will have difficulty in extracting even modest scale economies from the merger: on the commercial side, preservation of BCal's identity may not extinguish the savings but it will limit them severely. Technically, it is difficult to conceive of two worse-matched fleets. Between them, BA and BCal are committed to an immense variety of airframes and engines. This can be expected to place very heavy and unrewarding burdens on senior engineering and finance management and is in stark contrast to BA's eminently rational addition of Rolls Royce-powered 767s to their own fleet. Any attempt to backtrack on BCal's commitment to A320s would produce a

Letters to the Editor

political row of the first order, given the aircraft's important UK content.

The merger also fails to address the one comparative advantage of the US majors which is open to attack. Operators on the North Atlantic use similar aircraft, charge similar fares and pay the same for fuel and services. But a large US airline can expect to sustain separate economic routes to points in Europe from three or more domestic centres, whereas the Europeans' flights will normally have only one major domestic origin, usually the national capital. A US major will thus be able to build up far more traffic through each of its European stations, than BA or any other European can hope to achieve through US cities. (American Airlines' strategy at Manchester is a classic illustration.) It is always difficult for an airline to load its overseas facilities satisfactorily, and their greater throughput will give the US operators a significant cost advantage. In the present regulatory structure, only international mergers within Europe will negotiate this.

Looking further ahead, the European Commission and a number of governments would probably oppose any international merger involving an airline which was the major operator at both Heathrow and Gatwick. Far from helping the development of fully competitive airlines based on this side of the Atlantic, the BA-BCal merger could turn out to be a hindrance.

R M Powrie, Brookfield, Belle Vue Green, Tunbridge Wells

Risk management by underwriters

From Dr Gordon Gemmill

Sir, I am surprised by the concern, which has been widely expressed, about the approximately \$100m losses faced by each of the four large American investment banks which have been underwriters to the BP offer. These same banks - Goldman Sachs, Morgan Stanley, Salomon and Shearson Lehman - are famous for their ability to design risk management packages for their customers. Surely they must apply the same principles to their own exposures? In particular, as the market fell they could have sold BP shares, bought put options on BP, written call options on BP or sold FTSE 100-index futures. The hedge would have been partial as the market fell so fast, but a partial hedge is better than none.

Workings of the proxy system

From Mr Clive Rust

Sir, After the tumultuous extraordinary meeting of TSB on November 3, many small shareholders were distressed to discover that in appointing the Chairman as proxy, an individual shareholder is appointing him to vote not merely on a list of motions likely to arise at the meeting but on any other motions which might be proposed at that meeting.

This fact was set out on the Form of Proxy cards sent to shareholders, but was couched in such a way that it was only when read out by the company secretary, Mr Rowland, at the extraordinary meeting that small shareholders appreciated its significance.

The wording on the card was fairly standard, but at a time when the Government is promoting wider share ownership, it would help if shareholders to understand the workings of the proxy system if it were spelled out more clearly.

Clive Rust, 255 Lonsdale Road, SW13

ITC behaviour

From Mr T. G. Lock

Sir, In his speech to the Insolvency Practitioners Association, Mr Francis Maude, Corporate and Consumer Affairs Minister, claimed that 50 company directors had been disqualified from running their businesses under the law introduced last December to protect creditors and shareholders from sharp practices.

May I urge him to turn his attention to the 22 civil servants who were the "Board of Directors" of the International Tin Council, who, operating in secrecy, instructed their "Chief Executive" (Shaffer Stock Manager) to continue to enter into commitments even though they had been warned by him that they did not have the financial resources to meet those commitments.

The 23 governments behind the civil servants are fighting in

the courts to prevent the issues of fraud and misrepresentation in their part coming to trial. They are expending further substantial sums of taxpayers' money, using legal arguments based on immunity and inviolability.

To quote Mr Justice Millett, the ITC is behaving "more like a disreputable private debtor concerned only to hinder and delay its creditors than the responsible international organisation it claims to be".

If Mr Maude needs a further pointer, Mr Justice Staughton said in *United Bankers Ltd v Alstair Cooke*, "I feel bound to say that if the conduct of the International Tin Council in borrowing £10m seven to 10 days before it collapsed had been that of the ordinary commercial trader, I should have expected an enquiry as to whether there had been serious breaches of the Companies Act".

The Department of Trade and Industry is the body that investigates improper conduct. Mr Maude's claims for their success merit a cynical reception while double standards are employed by regulators who do not practise what he preaches.

When can we expect some action from Mr Francis Maude? T G Lock, Associated Metal Corporation, Adelaide House, London Bridge, EC4

Avoiding destabilisation

From Professor John Pick

Sir, In a letter from American Radio this morning (November 1) Alastair Cooke said that no one in the financial world or in Government seems to know how to reverse the destabilising effects of the new world-wide computerised trading on international stock markets.

May I, as an active investor, although not a professional in finance, suggest a simple expedient for discouraging excessive destabilising trading: the imposition of a tax on share transfers between market makers.

The imposition of a capital gains tax on any institutional funds currently exempt could also have a stabilising effect. Applied to the sale by institutions of shares held for less than, say, five years, it would have the additional benefit of encouraging them to play an ever more positive role in supporting the long-term performance of the companies whose shares they own.

Such measures would be far more effective if they could be introduced simultaneously by governments in London, Washington and Tokyo. The risks inherent in the present situation might perhaps provide a sufficiently powerful incentive for concerted action of this kind. John Pick, 72 Sherwood Lane, Sutton Coldfield, West Midlands

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Ian Davidson in Paris studies the wave of political scandal that threatens reputations

Turn of screw for French Socialists

THE WAVE of political scandal which has dominated the headlines in France since the summer holidays has reached a new peak with the publication of fresh allegations over the sale of illegal arms shipments from France to Iran between 1982 and 1986.

And the latest twist is likely to add significant damage to the Socialist Party which was in government at the time.

The Luchaire affair, as it has been called, centres on allegations that arms sales took place with the connivance of Defence Ministry officials and may also have involved the diversion of substantial commissions to the Socialist Party.

The second allegation, if substantiated, would provide several unconvincing parallels with the Irangate scandal which marked a decline in President Ronald Reagan's reputation.

Whether the cumulative effect of this scandal, together with the others, will be similar in France is uncertain. But the mud-slinging and media manipulation - which are the outward signs of the scandals - suggest that next spring's presidential campaign is liable to become increasingly dirty.

The bare bones of the Luchaire affair are that more than 500,000 shells had been shipped by the Luchaire company to Iran between 1982 and the beginning of 1986; that President Francois Mitterrand and Mr Charles Hernu, who was then Defence Minister and who later resigned over the Greenpeace scandal, were informed in May 1984; and that Mr Jean-Francois Dubois, a member of Mr Hernu's cabinet, appears to have played a central role in facilitating the shipments, despite the official ban on arms sales to Iran.

Until yesterday, significant elements of the latest additions remained at the level of rumour and scandalous allegation, even though different newspapers making different assertions claimed to be quoting from the same secret Defence Ministry report.

This report, commissioned after last year's elections by Mr Andre Giraud, the Defence Minister, was classified as confidential and could not be used by Mr Jean-Francois Barba, the



French Defence Ministers past and present: Charles Hernu; Paul Quilès and Andre Giraud

investigating magistrate. Yet it was published in full yesterday morning by the Figaro newspaper and declassified by the Defence Ministry that afternoon.

The inference is that this scandal has been deliberately leaked by interested parties for political purposes. One week the newspaper headlines were to be orchestrated by Socialist sources to discredit the Government; the next the stories will apparently be aimed by government sources to discredit the Socialists.

Some of the basic facts about the Luchaire affair have been known since February 28 last year, when a Cherbourg newspaper revealed that various shipments of munitions despatched in 1985 by the Luchaire company, and officially destined for Portugal, Brazil, Thailand and Pakistan, had ended up at Bandar Abbas in Iran.

Thirteen days later, at the last possible moment before the elections, official charges against the Luchaire company were laid by Mr Paul Quilès, the Defence Minister, who had taken over the post in September 1985 from Mr Charles Hernu.

In April 1986 Mr Andre Giraud, the new Defence Minister, set up an internal inquiry, and it is the result of this investigation which has now emerged to the Socialist dismay.

However, the detailed allegations against the Socialist administration remain something of a mystery.

The Barba report also casts a very unflattering light on the ef-

fectiveness of French procedures for controlling arms exports.

Arms exporters, in principle, have to go through elaborate hoops before they receive official authorisation.

But in practice it appears that it is not too difficult to circumvent the rules - with a combination of false documents and political influence in the cabinet of the relevant minister.

But other scandals have also occupied the French media.

One week last month the headlines concentrated on the Nucel affair, in which it has been alleged that a Socialist development minister diverted aid funds for election expenses.

The next week the headlines revealed, in a new twist, that Mr Alain Chalon, the Justice Minister, had had much closer links with the bankrupt jewel-

lery house Chaumet than had previously been suspected.

The Chalon-Chaumet episode provided a peculiarly transparent instance of synergy of the media with the political parties in reporting the scandals. Le Monde newspaper (traditionally regarded as left-of-centre) alleged that Mr Chalon had had a current account with Chaumet which, considering that Chaumet was not entitled to offer a banking service and that he was Justice Minister, was peculiar.

Almost immediately the judicial administrator in charge of the affairs of Chaumet issued a communiqué in which nothing

of the scandal was mentioned. A week later, the version of events in

week later Le Monde alleged that the exoneration had only been included in a second draft of the communiqué at the insistence of Mr Chalon's cabinet.

Le Figaro (regarded as right-wing) then published a new story. Yes, there had been two versions of the communiqué, but both had discredited the Le Monde report; and yet the Figaro reports were significantly unable to shake Le Monde's continued insistence that the judicial administrator had been under political pressure to adjust his communiqué to the interests of Mr Chalon.

Moderate politicians of every party have protested against the political manipulation of these various scandals. And perhaps it is the political discredit which is most serious.

If there are circumstantial indications of politico-financial corruption, as in the Nucel case and in one version of the Luchaire case, it is at least partly because France does not have effective laws governing the financing of its political parties.

The problem is that the conservative parties, and the Socialist party, have access to the private finance. The conservative parties may also believe that they stand to lose less than the Socialists if the pressure of the scandals is maintained at the level of recent weeks.

But it does not bode well for the presidential election campaign, or for the reputation of the country's political parties.

Reagan and European ministers unite on arms treaty

By David Buchan in Monterey and Robert Maunier in London

THE POLITICAL fight for Senate ratification of the prospective US-Soviet pact pulling medium-range nuclear missiles out of Europe began yesterday, as President Ronald Reagan and NATO defence ministers separately issued strong endorsements of the missile pact.

But Mr Casper Weinberger, the retiring US Defence Secretary, warned that the possibility "could not be overlooked" that US senators might reject the treaty or attach to it reservations which would require its renegotiation with Moscow.

The draft treaty on intermediate nuclear forces is expected to be signed at a summit meeting of President Reagan and Mr Mikhail Gorbachev, the Soviet leader, in Washington on December 7.

Speaking on cable television to Europeans, Mr Reagan yesterday addressed those who feared that the US and its allies would start to drift apart as the result of an INF treaty.

He emphasised that the "unshakable" US commitment to the defence of Europe was undiminished by the presence of more than 200,000 American servicemen in Europe and Washington's "steadfast nuclear guarantee".

NATO defence ministers stated unanimous support for the draft INF treaty in a communiqué concluding their Nuclear Planning Group meeting in London yesterday.

Mr Casper Weinberger said: "We look forward to the prospect of a verifiable INF treaty being signed and ratified in the near future".

The prime political aim of the NATO meeting was to try to ensure, even at this late stage, that the many reservations and criticisms which Europeans had earlier expressed about aspects of the long INF negotiations would not be used against treaty ratification.

Lord Carrington, the NATO secretary-general, said that all European governments now supported the draft treaty, and that for US opponents of the treaty to state otherwise "would not be a legitimate argument".

He also stressed that while NATO had tried to modernise and reinforce Europe-based nuclear artillery and missiles not covered by the INF treaty, there would be "no circumstances in which nuclear weapons would be used against civilians".

Mr Weinberger showed a candour about the unpredictability of US Senate behaviour that was perhaps related to his imminent release from the constraints of government office.

He warned that the INF treaty could be blocked by only 34 out of 100 votes in a Senate which he did not deny had a poor track record for endorsing arms control accords.

He believed, however, that Senate opponents or sceptics would change their minds once they saw the fine print of a signed INF pact.

THE LEX COLUMN

Cold comfort for the markets

It was rather a sombre City which the Chancellor had to address with last night's Mansion House speech, and he had little cheer to offer. Exhorting the US Administration to show political will serves only as a reminder of the UK's limited ability to deal with the real problem directly. As for his chastisement of the market for worrying at once both about extra liquidity and the funding required to mop it up, the market can scarcely be blamed for concern over two equally unpleasant alternatives.

Equities

The market was divided on the reasons for yesterday's cut in base rates, but united on dismissing it as irrelevant. Economic management is at present seen as an American issue which the UK authorities cannot do much about. Besides, the market's more pressing worries have to do not with economic management but with ready cash.

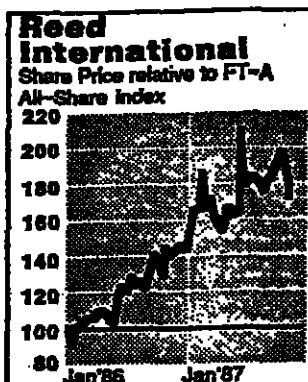
To hold up the UK equity market against the downward influence of the US economy and Wall Street takes real buying power, and institutional liquidity is at a low ebb. This could only be made good by selling gilts, which would in turn require the bold conviction that gilts have no further to rise.

Yesterday morning, at least, the conviction was quite the opposite; institutions seemed anxious to sell equities to buy gilts, and were stopped only by equity market-makers moving the prices down out of reach.

This week is also burdened with cash worries of another sort. Settlement in the wake of the crash will not be complete until any due cheques have been bounced and chased up.

There is also a feeling that some ground there is no chance of the tunnel being built for another decade at least. That is why so much hangs on the success of the share offering, the question of the pricing of the issue is largely academic since the potential returns are very uncertain and a long way off.

It will take a major act of faith to invest in Eurotunnel, and apart from the big institutions, which may console themselves in the belief that they are putting some pin money aside for the good of the country, most ordinary investors are only going to be attracted into the issue if they like the look of the travel perks. This is the project's se-



cret financial weapon. It costs hardly anything to give away one-off travel concessions, and the promise of almost free travel for the life of the tunnel concession, for an estimated investment of around £5,000, is likely to be a powerful attraction. P&O, after all, has 139,000 shareholders who bought shares to avail themselves of its cross-channel ferry perks.

Reed International

The cliché "up like a rocket, down like a stick" is hard to resist on Guy Fawkes day, especially in the case of Reed International. The shares, having outperformed the rising market, are now underperforming on the way down. Yesterday's 27p fall to 342p was again significant. Larger than the market's drop. After all, Reed had become the archetypal bull market stock. A company which had escaped the shackles of cyclical businesses, restructured and rationalised, made acquisitions to aid a shift towards higher multiple activities - and which itself had become the subject of takeover rumours - was a story which the City could love. But as the outgoing chairman pointed out prophetically at this year's annual meeting, a love affair with the City can be a dangerous thing.

Reed's crimes - formerly its attractions - are a large exposure to the US economy and currency. In the short term that strategy has drawbacks. Last year Reed used an average dollar exchange rate of \$1.50. If this year it averaged \$1.70 (which would take some doing after a first half rate of \$1.63) that would knock £10m from profits which might total £235m. More worrying, because less specific, are the fears that advertising revenues will decline and circulations fall if the US moves into recession, a worry not helped by recent unhappy experience in the semiconductor publication industry serving an industry which has had a recession of its own. The strategy must be correct in the long term, but no one in the market can now look that far ahead.

The current year multiple is under 11, about half the rating Reed achieved at its share price peak. But after the fast growth of recent years, a rising tax charge and increasing share capital mean that earnings per share will barely rise in the following year. A City-Reed reconciliation is some way off.

French refuse to pamper US nappy maker

BY GEORGE GRAHAM IN PARIS

FRANCE'S law courts have pulled down the curtain over the country's most absorbing television advertising campaign.

Procter and Gamble, the US household goods giant, had been ordered by the Paris court to stop advertising its Ultra-Pampers disposable nappy brand with a comparative test which gives a misleading impression of the nappy's ability to soak up drops.

Pseudoscientific rival and market leader with an estimated 25 per cent of France's 2.6bn a year nappy changes, could scarcely contain its jubilation yesterday, and indicated that it was now considering suing Procter and Gamble for damages.

Ultra-Pampers, launched in April, is estimated to have

snatched 10 per cent of the French market already, taking Procter and Gamble's total share from 15 per cent to around 18 per cent in the space of a year.

France's babies go through an average of FF250 to FF300 of nappies a month - 96 per cent of them disposable - but with a stagnant birth rate the FF4bn a year home market is now close to saturation.

Nappy market analysts say Pseudoscientific rival and market leader with an estimated 25 per cent of France's 2.6bn a year nappy changes, could scarcely contain its jubilation yesterday, and indicated that it was now considering suing Procter and Gamble for damages.

Ultra-Pampers, launched in April, is estimated to have

France's leading private label nappy producer.

"Revolutionary", the Ultra-Pampers advertisement proclaimed. "Even when they're wet, they're dry."

But the court took issue with Procter and Gamble's comparative test, in which it poured a bucket of water on to an Ultra-Pamper and another brand of nappy. When the two were wrung out, a shower of drops flew from the "other" nappy, nothing dripped from the Ultra-Pamper, thanks to its moisture-retaining super-absorbent.

Mr Andre Kleniewski, a court-appointed expert, found that the test only worked with demineralised water, but when he used ordinary tap water, the Ultra-Pamper brand "numerous drops" were observed.

Indeed, Procter and Gamble instructed sales assistants to use demineralised water in supermarket demonstrations of the product.

The court order is viewed as highly unusual in France, where all television advertisements have to be vetted before they are shown by the Commission Nationale de la Communication et des Libertes, the beleaguered broadcasting authority.

Pseudoscientific rival and market leader with an estimated 25 per cent of France's 2.6bn a year nappy changes, could scarcely contain its jubilation yesterday, and indicated that it was now considering suing Procter and Gamble for damages.

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Lawson orders cut in British base rates

Continued from Page 1

ised by sales of gilt-edged securities. But the Bank would be more flexible as to the timing of such action. It means the offsetting gilt sales would not necessarily take place in the same financial year as the intervention.

Mr Lawson said it would not be sensible to extract liquidity on a major scale given market conditions.

Mr Robin Leigh-Pemberton, the Governor of the Bank of England, similarly endorsed a more accommodative stance for monetary policy in the light of recent events. Policy, he said, would be flexible and pragmatic, although it would not lose sight of the long-term objective of stable prices.

In a detailed analysis of the recent turmoil on financial markets and, in particular, the collapse on stock markets, Mr

Lawson cited three major causes, but put most of the blame squarely on the US.

Even under normal circumstances the steep rise in equity prices over the past few years was unlikely to be sustainable, he said.

Alongside that, he said it had long been clear that the excessive imbalances between the three major economies - the huge US current account deficit and the parallel surpluses in Japan and West Germany - posed a major threat to stability.

In what was intended as a sharp attack on Washington, Mr Lawson said that the third factor had been the markets' doubts over whether there was sufficient political will in the US to tackle its fundamental problems.

World Weather

Area	Temp	Wind	Cloud	Precip	Area	Temp	Wind	Cloud	Precip
Amsterdam	10	10	10	10	London	10	10	10	10
Antwerp	10	10	10	10	Manchester	10	10	10	10
Birmingham	10	10	10	10	Paris	10	10	10	10
Bristol	10	10	10	10	Portsmouth	10	10	10	10
Cardiff	10	10	10	10	Reading	10	10	10	10
Edinburgh	10	10	10	10	Sheffield	10	10	10	10
Glasgow	10	10	10	10	Southampton	10	10	10	10
Liverpool	10	10	10	10	Stirling	10	10	10	10
Newcastle	10	10	10	10	Trondheim	10	10	10	10
Nottingham	10	10	10	10	Valparaiso	10	10	10	10
Oxford	10	10	10	10	Wellington	10	10	10	10
Sheffield	10	10	10	10	Yokohama	10	10	10	10
Southampton	10	10	10	10					

Commission examines fees for compatible Euro cash cards

BY WILLIAM DAWKINS IN BRUSSELS

THE EUROPEAN Commission has launched an inquiry into whether plans by Europe's leading retail banks to make their cash and credit cards fully compatible might restrict free competition.

The Brussels authorities have written to the 40 retail banks belonging to the European Council for Payments Systems, asking for details of the common transaction fees involved in the outline accord. Although the agreement was greeted by Brussels after its signature last month as a welcome step towards creating a fully free internal market, the Commission wants to ensure that the banks do not co-operate to drive-up fees.

A senior Commission official said yesterday that the scheme was being vetted under Article 85 of the Treaty of Rome, which outlaw any commercial agreement likely to distort free competition through price fixing or market sharing.

If the banks, from 17 countries across the EC, Scandinavia, Austria and Switzerland, do not satisfy Brussels that they will

compete freely, the Commission has the right to ask for modifications to the way the new network will operate in the Community.

The initial purpose of the banks' plan is to achieve full interchangeability between the Visa, Mastercard, Eurocard and Eurocheque networks and to bring other cards in later.

Individual card systems are already widely accessible throughout Europe, but compatibility between them is very limited. An essential pre-requisite for the plan is co-operation on common technical standards for automatic teller and payment machines in shops, petrol stations and bank branches.

A member of the team which drew up the scheme pointed out that the participants planned to set a common rate for what banks charge each other, rather than their customers, for transferring cash within the network. However, they would be left free to decide their own fees and interest rates for retail customers.

"Free competition would be preserved because it would be

left up to the issuing bank whether to pass on the costs to the customer or absorb them," said the spokesman. "Nothing that we intend to do offends anything that the Commission has sanctioned in the past."

A similar tariff-fixing agreement already exists, with the Commission's blessing, for Eurocheque guarantee cards, where the issuing banks in the system pay banks receiving cheques a uniform 1.6 per cent.

The Visa and Mastercard networks, by contrast, use precisely the opposite arrangement, whereby the receiving banks bear transaction costs - and it is just this kind of discrepancy that the agreement aims to iron out.

Mr Patrick Bowden, general manager of Visa Europe, an observer rather than a signatory of the agreement, said: "We believe this kind of co-operation is an essential step forward for giving customers a better service. But it is clearly right for the Commission to try to establish competition between systems."

London share prices fall steeply

Continued from Page 1

and finally finished its short-lived day at 1,945.29.

"We're going to see a lot of erratic action with short-lived rallies and short-lived declines," said one analyst.

The uneasiness in share markets boosted bond markets in both London and New York yes-

terday, US interest rates continued to fall as credit markets rallied further, aided by a relatively stable dollar in New York trading and nervous stock market.

By early afternoon, the Treasury long bond had broken through the 9 per cent yield bar-

rier for the first time since late August.

The dollar finished at DM1.7475 in London against the previous day's DM1.7415 and at ¥137.15 compared with ¥137.35. In New York the dollar weakened to ¥136.90 by midsession.



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Personnel Division, Place des Alpes 1, 1201 Geneva

Columbia Pictures makes management changes

The entertainment business sector of THE COCA-COLA CO. and TRI-STAR PICTURES INC. has announced that as part of the proposed combination of the sector with Tri-Star, Ms. Dawn Steel has been named president of the Columbia Pictures motion picture unit. Columbia Pictures Entertainment Inc. is the name of the new company emerging from the proposed amalgamation.

As part of the proposed combination between the entertainment business sector and Tri-Star, it is planned that Mr. Roger Faxon, presently executive vice-president, business affairs, at Tri-Star, will become senior executive vice president of the Columbia motion picture unit, reporting to Ms. Steel, and overseeing her the marketing, distribution, business affairs and administrative operations of the unit. The position of

chairman, formerly held by Mr. David Putnam, will be eliminated. Mr. David Picker, currently president and chief operating officer at Columbia Pictures, had previously requested that when a new head of the Columbia studio was selected, he wished to return to independent production in New York under an arrangement with the company.

Previously announced plans call for Columbia Pictures Entertainment to have a complete complement of executives for two separate production, distribution and marketing units - Columbia Pictures and Tri-Star Pictures - with each unit utilizing a common facility which will furnish distribution services, including print delivery, bookings in smaller markets and sub-run situations and collections. The Tri-Star Pictures

unit is led by Mr. David Matalon, its president, and Mr. Jeff Saks, president of production. International theatrical distribution for both units will continue to be handled through a single operation abroad, subject to the direction of the Tri-Star and Columbia motion picture units.

Ms. Steel joined Paramount in November 1978 as director of merchandising and marketing and six months later she was promoted to vice president. In April 1980, she was made vice president, production and in November 1983 was elevated to senior vice president, production. In April 1986, Ms. Steel was named president of production of Paramount, which is her current position. Mr. Faxon joined Tri-Star in April 1986 where he is executive vice-president, business affairs.

New chairman elected at Harris Corporation

At the Florida-based HARRIS CORPORATION Mr. John T. Hartley, the company's president and chief executive officer, has been elected to the additional post of chairman of the board. Mr. Hartley, 57, succeeds Dr. Joseph A. Boyd, 64, who continues as a board member and chairman of the executive committee.

In making the announcement, Dr. Boyd said "Jack Hartley and I have worked together closely in guiding the progress of Harris and I have tremendous respect for his leadership skills. In the 18 months since his election as chief executive he has initiated a major streamlining of the company's operations designed to sharpen Harris' com-

petitiveness and increase bottom-line performance, and these actions are yielding substantial results."

Dr. Boyd has had distinguished careers as an educator, scientist and business executive. He was elected president of Harris in 1972 and chairman and chief executive in 1978.

Jobs swap

Mr. Kenneth R. Todd Jr., president of IDEAL-STANDARD Europe, will exchange positions with Mr. George Kerckhove, who has held a similar position for the company's commercial systems group in Wisconsin on January 1. Both units are wholly-owned by American Standard.

Mr. Kerckhove was named executive vice-president of the



commercial systems group in 1977 and was given worldwide responsibility for manufacture and sales of commercial systems in 1983. Mr. Todd joined American Standard in 1976 as vice president and controller and was made head of Ideal-Standard Europe in 1983.

The new assignments will help these executives broaden their experience and judgement in American Standard's operations, said Mr. EA Kampouris, senior vice president of building products operations for American Standard.

Boeing chairman

Mr. TA Wilson, chairman of BOEING since September 1972, is to retire from the company at the end of the year. Mr. Frank Shrontz, president and chief executive officer, will assume the additional title of chairman of the board. The directors have elected Mr. Wilson chairman emeritus and he will continue to serve on the board.

Mr. Shrontz was elected president and a member of the board of directors of the Boeing Company in February 1985. He had previously served as president of the Boeing Commercial Air-

plane Company, a position he adopted in April 1984. He assumed chief executive officer duties at the annual meeting on April 23, 1986.

From May 1982 until April 1984 he was vice-president sales for the Boeing Commercial Airplane Co. Prior to that appointment Mr. Shrontz was vice-president-general manager of the 707/720/737 division with responsibility for the technical excellence and efficient production of those three airplane types.

Managing director for Alfa Romeo

Mr. Giuseppe Tramontana, who has been managing director of ALFA ROMEO for the past two years, is to leave the helm of the luxury car company that was acquired by Fiat last year. The Fiat Group, which bought Alfa from the IRI-Finmeccanica state holding group, is naming one of its veteran executives, Mr. Piero Fuzaro, to run Alfa in Mr. Tramontana's place. Mr. Fuzaro will be managing director of Alfa-Lancia, the merged unit that contains both Alfa and Fiat's Lancia division.

Mr. Tramontana is to become managing director of La Rinascente, the retail department store chain that is indirectly controlled by the Agnelli family's IRI holding company. The 49-year old Mr. Tramontana is

known as one of Italy's toughest and most effective managers. Prior to his Alfa-Romeo job he turned around the Montedison artificial fibres subsidiary of the Montedison Group.

Regarding the appointment of Mr. William H. M. de Gelsey as a member of the international advisory board of CREDITANSTALT BANKVEREIN, Austria's largest bank, as reported on October 23, Mr. de Gelsey will remain as deputy chairman of Orion Royal Bank in Tokyo.

Mr. FJAM Pistorius, 39, has been appointed secretary of the Dutch chemical group DSM from February 1. He will succeed Mr. EM Akkerman, 59, who is taking early retirement.

Accountancy Appointments



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Both positions will provide an excellent introduction to the group which can offer a wide range of career opportunities. Competitive salaries will be negotiated and benefits include a non contributory pension and subsidised mortgage.

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Salary is negotiable and the remuneration package for this AGM level application will include an appropriate car and a range of banking benefits. Please send full C.V. to Mike Blanckenhagen, and quoting reference B7943.



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For further information please contact Chris Nelson on 01-831 2000 or 39-41 Parker Street, London WC2B 5LH OR Nigel Milford on 0753 856151 at Kingsbury House, 6 Sheet Street, Windsor SL4 1BG.



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For more information, please contact George Ormrod B.A. (Oxon) or Stephen Hackett B.A. (Oxon) on 01-836 9501 or write with your CV to Douglas Llamblas Associates at our London address, quoting reference No. 8131.

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Accountant

c£26,000

Dedicated to expansion and diversification, this vigorous property and financial services group is urgently seeking a young (28-32), qualified accountant to provide a full financial and management accounting service and manage a head office team. You will be enhancing financial controls in the wake of further expansion and your prospects will reflect the importance attached to this high profile role. Ref PSW 3050

Internal promotion at this leading independent commodities brokerage has resulted in an excellent opportunity for a young (25-34), computer-literate qualified accountant. You will have complete responsibility for management and departmental accounting, preparation of analyses for the Board and be expected to participate fully in acquisition projects - a key element in the company's successful expansion programme. Ref SEW 3055

To find out more about these appointments or the range of opportunities currently available please contact Stewart Wright, Manager - Accountancy Appointments.

Telephone 01 408 1694 (out of hours 01 851 2502)



Management Personnel

Recruitment Selection & Search

2 Swallow Place, LONDON W1R 7AA

SHORT CUT TO SHORT LIST
FOR GO-AHEAD YOUNG ACCOUNTANTS THROUGHOUT THE UK -
AT SALARIES UP TO £40,000 P.A.

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London House, 271-273 King St, London W6 9LZ

Applicants:
To take advantage of our fast, free and fully confidential service, post off the coupon to:
Michael Polley, FCA, MBA, Hall-Mark Appointments Register, FREEPOST, London W6 9BB (no stamp required). Telephone 01-741 8011/01-748 3444 (24 hrs.). Pressel 013903873.

Employers: Our consultant J. Bennett will be happy to discuss our services. Telephone him on 01-741 8011.

SURNAME (SURNAME(S))
FORENAMES
ADDRESS
POSTCODE FT5/11

FINANCE MANAGER

London Insurance Market

£35,000 + car + mortgage assistance

Our client is the recently established London subsidiary of one of the largest insurance groups in Europe, and underwrites an international non-marine commercial account. To ensure that they are in a position to achieve their planned objectives in the future, they require a qualified Finance Manager to join their City based management team.

The Finance Manager will report to the Managing Director. A priority will be to establish an in-house EDP function. The role will also involve providing the financial input to business decisions and ensuring adequate

control of the Company's accounts and investments.

Candidates should be qualified accountants with a good knowledge of the operations of the London insurance market. They should also have practical experience of developing and implementing computerised systems. An outward-looking and commercial approach is required, together with the ability to originate and communicate ideas, and to work well as a member of a small and ambitious team.

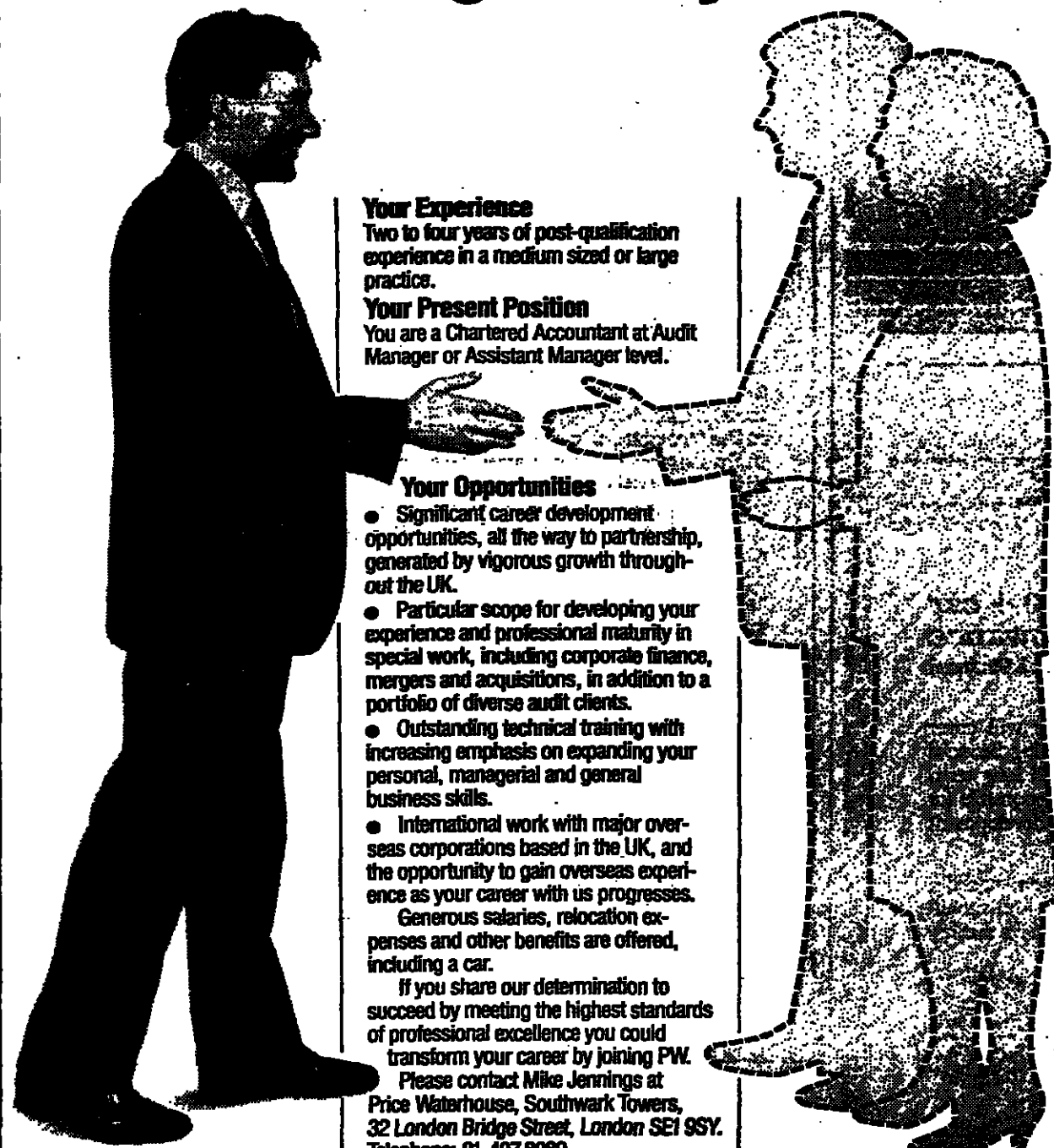
Please write with full career details to Jane Woodward or John W. Hills quoting ref. W3719.

KPMG

Peat Marwick McLintock

Executive Selection and Search
9 Creed Lane, London EC4V 5BR.

PW Partners want managers to join them



Your Experience

Two to four years of post-qualification experience in a medium sized or large practice.

Your Present Position

You are a Chartered Accountant at Audit Manager or Assistant Manager level.

Your Opportunities

- Significant career development opportunities, all the way to partnership, generated by vigorous growth throughout the UK.
- Particular scope for developing your experience and professional maturity in special work, including corporate finance, mergers and acquisitions, in addition to a portfolio of diverse audit clients.
- Outstanding technical training with increasing emphasis on expanding your personal, managerial and general business skills.
- International work with major overseas corporations based in the UK, and the opportunity to gain overseas experience as your career with us progresses.

Generous salaries, relocation expenses and other benefits are offered, including a car.

If you share our determination to succeed by meeting the highest standards of professional excellence you could transform your career by joining PW.

Please contact Mike Jennings at Price Waterhouse, Southwark Towers, 32 London Bridge Street, London SE1 9SY. Telephone: 01-407 8989.

Price Waterhouse

OFFICES IN: LONDON • ABERDEEN • BRIMINGHAM • BRISTOL • CARDIFF • EDINBURGH • GLASGOW • LEEDS • LEICESTER • LIVERPOOL • MANCHESTER
MIDDLESBROUGH • NEWCASTLE • NOTTINGHAM • SOUTHAMPTON AND WINDSOR • ASSOCIATED FIRMS IN IRELAND AND THE CHANNEL ISLANDS

European Finance Director

Dynamic Property Group

c £75,000 + equity options
Paris

As one of the fastest growing property groups, this innovative organisation is credited with a number of successful commercial developments in recent years. Through expansion into Europe and the rest of the world, plus diversification into complementary activities, they are now recognised as not only a leader in their field, but with the potential for considerable growth.

As part of future strategy, their European interests and subsidiaries are now being incorporated under a European Management Board in Paris, with the probability of a flotation in due

course. As an integral member of this Board, a Finance Director is required to facilitate the integration of the interests concerned and to direct the financial strategy of this operation.

To fulfil this demanding role a high calibre individual is sought. Probably aged around 35-45, extensive European experience is required, ideally covering both property and financial services. Fluency in English and French is important and knowledge of German and Spanish will be a distinct advantage. Professional qualifications are likely to be in either accounting or law, or as an MBA.

Rewards will reflect the importance of this role. In addition to a negotiable salary and the usual fringe benefits, convertible equity will also be offered.

As independent advisors to our client, we will fully respect the confidentiality of any initial approach from those interested in discussing this position further. Contact Alannah Hunt on 01-407 8989, or alternatively write to her quoting reference MCS/6112 at Executive Selection Division Price Waterhouse Management Consultants No. 1 London Bridge London SE1 9SY.

Price Waterhouse

FINANCE DIRECTOR

Cambridge c £25,000 + Car

Our clients, David Reed Homes Ltd, have established an enviable reputation for building quality houses in the private sector throughout Cambridgeshire and Essex. The company is growing rapidly and profitably, expects continued expansion and will be seeking public flotation in the foreseeable future.

They now seek to recruit a Finance Director to join the management team. Responsibilities will cover the whole finance function, budgets and plans, with a particular emphasis on treasury management and longer term strategic

planning. Computer systems justify further development.

Candidates, qualified accountants and preferably graduates, should have experience of working in a private company, preferably associated with the construction industry. They must have the maturity to make a strong personal impact both within the company and with professional advisers, together with the desire to grow with the business.

Please write in confidence with full career details, quoting ref. D3379 to John W. Hills.

KPMG

Peat Marwick McLintock

Executive Selection and Search
9 Creed Lane, London EC4V 5BR.

Commercial Involvement In The Fashion World

Financial Director

Central London

£35,000 + Car

Our client, a subsidiary of a major Plc, is a retail and design company with a high profile in the fashion world, a highly competitive and rapidly changing market.

A Financial Director is required to join a young dynamic management team within this fast moving creative environment.

The Company seeks a commercial individual who will have significant impact on the strategic management of the business and who will play a major role in the development of the accounting function.

The successful candidate will be a chartered accountant, aged 30-35, who must be commercial with a hands-on approach, energetic, assertive and have good inter-personal skills. Experience in initiating change via computer-based systems would be a distinct advantage.

Interested applicants who meet these requirements should write, enclosing a comprehensive curriculum vitae, to Jon Anderson ACMA, The Executive Division, Michael Page Partnership, 39-41 Parker Street, London WC2B 5LH quoting ref: 465.

MP

Michael Page Partnership

International Recruitment Consultants

London Bristol Windsor St Albans Leatherhead Birmingham Nottingham Manchester Leeds Glasgow & Worldwide
A member of Addison Consultancy Group PLC

Finance Director (Designate)

Leisure Products

London
West-End

c £30,000
+ attractive benefits

Our client manufactures and markets a range of highly innovative packaged products for the buoyant leisure market. Its name and reputation are already firmly established both in the UK and abroad and with several exciting new products about to be launched, the company is poised for another period of explosive growth. Current turnover is around £10m.

Strong financial management will, however, be critical in order to maximise the high profit potential. They have therefore created this new position and wish to appoint a commercially astute Finance Director as a key member of the small top management team.

Candidates will be Qualified Accountants, ideally with some manufacturing experience but, more importantly, with in-depth experience in a strong marketing environment where control of price margins and stock levels is critical. Knowledge of a computer-based fully integrated order processing system would be an advantage. Experience is important and age is not a critical factor.

An attractive remuneration package will be offered and there are excellent prospects of share options and profit participation for someone who can make a significant contribution to the company's prosperity.

Please send concise details, including current salary and daytime telephone number, quoting reference £2000, to W S Gilliland, Executive Selection Division, Grant Thornton Management Consultants Limited, Grant Thornton House, Melton Street, Euston Square, London NW1 2EP.



Grant Thornton
Management Consultants

OFFICIAL SPONSOR OF THE 1996 BRITISH OLYMPIC TEAM

Special Projects Accountant

Circa £22,000 + banking benefits

Lloyds Bank is a leading international bank with assets of £48,000 million, working with customers in over 100 countries. An opportunity currently exists within the London Head Office of the International Banking Division for an ambitious young accountant seeking to move into the banking sector.

The successful applicant will be involved in a variety of projects designed to provide senior management with information required for business planning and performance appraisal. This will involve regular contact with senior management of overseas businesses. Other areas of involvement will include developing the Bank's management information systems in conjunction with external consultants and liaising with executives in other divisions of the Bank.

The role demands both a high level of analytical and technical ability and superior interpersonal skills. Aged 24-28, candidates should be qualified graduate accountants

with strong academic backgrounds, able to demonstrate successful track records to date. Prior financial services experience is not essential; exposure to financial modelling would be an advantage.

The Bank's professionalism is underlined by a firm commitment to training and career development. Future prospects are excellent and a highly competitive salary is available together with a generous benefits package.

For further information please contact Janet Bullock, the consultant advising us on this position, on 01-831 2000 or write to her at Michael Page Partnership, 39-41 Parker Street, London WC2B 5LH. All replies will be dealt with in the strictest confidence.



Lloyds Bank

A THOROUGHbred AMONGST BANKS.

CHIEF ACCOUNTANT

SW London c. £23,000 + car

OUR CLIENT is a member of a leading UK industrial services and distribution group.

THE ROLE is to head up the accounts department. Reporting to the Finance Director, the Chief Accountant will be responsible for all accounting matters and for managing a department of about 40 staff in a fully computerised accounting environment.

THE REQUIREMENT is for a vigorous young qualified accountant who is striving to progress a career in a demanding commercial organisation. Total familiarity with computerised accounting systems is essential.

THE REMUNERATION PACKAGE will include a salary of about £23,000 plus a 2 litre car. Career prospects within the Group are excellent.

Please reply in complete confidence enclosing a CV and quoting reference no 168A to the Managing Director

Tanstead Associates Ltd

Executive Search & Selection
West End House, 11 Hills Place, London W1R 1AG

COMPANY ACCOUNTANT

LONDON £20,000 (Negotiable) Plus Benefits

Regina Health & Beauty Products plc is a young, vibrant company who wish to appoint a qualified Accountant, responsible to the Financial Director, for a wide range of day to day Financial and Secretarial activities.

INITIALLY, EMPHASIS WILL BE PLACED UPON THE DEVELOPMENT OF COMPUTERISED SYSTEMS AND MANAGEMENT REPORTING PROCEDURES. THE POSITION WOULD APPEAL TO HIGHLY MOTIVATED, COMPUTER-LITERATE ACCOUNTANTS, CAPABLE OF CONTROLLING A DEPARTMENT.

The remuneration package comprises of benefits normally associated with a successful and progressive company.

For full details of this career opportunity, please telephone or write to Barclays Executive Appointments who have been retained to advise on this appointment.

Your reply will be dealt with in strict confidence by Lionel Rose at:

BARCLAYS EXECUTIVE APPOINTMENTS
Morris House, 58 Station Approach, South Ruislip, Middx. HA4 6SA.
Telephone: 01-842 1216 (24 hours)/01-842-0676.

BARCLAYS

Challenge of the City RECENTLY QUALIFIED ACA

£22-24K + bens

A major force within the world's financial markets, our client now wishes to augment its existing policy-making team.

Unusually, they would like to meet with young ACA's seeking a first move from practice who may not necessarily possess City experience, but who have the personal qualities and enthusiasm to make a successful career in this sector.

Your inter-personal, analytical and investigative skills will be highly tuned and you now seek the challenge of a new environment and the opportunity to develop further financial skills.

To discuss this exciting and varied opportunity, contact me, Kieran Cartier, on 01-379 6668 (24 hrs), 01-370 7873 (out of hours) or send your CV to R H Associates, 18 Exeter Street, London WC2E 7DU.

GROUP FINANCIAL DIRECTOR DESIGNATE

OXFORDSHIRE Salary negotiable circa £32,000 plus car plus benefits

We have been instructed by our clients, a substantial family group of furniture companies to recruit a qualified chartered accountant aged 40 years or over for the above post.

The successful candidate must demonstrate a proven track record in financial and management accounting in a manufacturing or commercial environment. Experience in dealing with stockbrokers or a U.S.M. rotation would be a distinct advantage. The ability to lead an accounts department, communicate well with colleagues at all levels, and make a substantial contribution to future policy of the group is essential.

Applications in writing please, with comprehensive CV to:-

F. W. Johnston Esq., B.A., F.C.A.
SEYMOUR, TAYLOR & CO.
Chartered Accountants
57-61 London Road
High Wycombe
Bucks.
HP12 1BS

H. YOUNG HOLDINGS PLC

H. Young Holdings PLC requires a Financial Controller for its newly formed "The Young Optical Group" which combines the business of two of its subsidiaries, 20th Century Visions and The Crofton Optical Group which distributes optical frames, lenses and sunglasses.

Applicants must be qualified accountants probably in their early 30s. The successful candidate will be responsible to the Chief Executive of "The Young Optical Group" and to the Financial Controller of H. Young Holdings PLC and will be based in the London area. Attractive salary and benefits are offered.

Please apply to Mrs E. J. Johnston, Financial Controller, H. Young Holdings PLC, 5 Gravel Hill, Henley on Thames, Oxon RG9 2EG.

Financial Accounting Manager

SW Essex
£25,000 + Car

This is a job for a self starter with an enthusiasm for man management, sound organisation and producing good quality figures.

The client is a £35m subsidiary of a UK industrial Group and it holds a strong place in its markets. The management team which is energetic, ambitious and very progressive, is extending the business, particularly in Europe. This position reports to the Finance Director.

The Financial Accounting department is responsible for the financial ledgers, payroll and sales accounting; treasury; the provision of management accounting data; statutory accounting; and general administration. Systems are computerised using modern software, with further development being undertaken. There is a department of 17 to manage through 4 first line managers.

An accounting qualification is essential together with relevant accounting management experience in industry. Management accounting experience would be an added advantage. Leadership/motivation skills are important together with a positive attitude towards delivering solutions not problems. Age guideline 28-35.

Please apply in confidence quoting ref L332 to:

Margaret Mitchell
Mason & Nurse Associates
1 Lancaster Place, Strand
London WC2E 7EB
Tel: 01-240 7805

Mason & Nurse
Selection & Search

Finance Director (Designate)

Manufacturing Package @ £35k

Our Client is a long established £10m turnover company, which uses a diversity of sophisticated manufacturing processes to service a design conscious market place.

The Company is pursuing an export led drive from London for future growth. A new Finance Director (Designate) is required to enable the Managing Director and the rest of his team to give more of their time to developing the Company's successful marketing initiatives to 'blue chip' companies.

The initial thrust of this newly defined role will be to improve basic financial disciplines and develop appropriate costing methodologies to make the Company more nimble in their creative market place. Subsequent extension of DP systems will be required.

Candidates will be qualified accountants with solid industrial and commercial experience and proven staff management ability. They are likely to be ambitious to grow rapidly to their first Board appointment. Additionally, more experienced operators will be considered who have the drive, dedication and enthusiasm to adopt a practical 'shirt sleeves' approach to assist with company development plans.

Please write, in confidence, to Peter Williamson, quoting reference LM633, enclosing your curriculum vitae, current salary package and daytime telephone number, at Spicer and Pegler Associates, Executive Selection, 15 Bruton Street, London W1X 7AH.

Spicer and Pegler Associates
Executive Selection

MANAGEMENT OPPORTUNITIES FOR ACCOUNTANCY PROFESSIONALS

Raising millions of pounds annually in the search for an effective prevention and cure of cancer, the Imperial Cancer Research Fund is one of Britain's largest and best supported charities. An encouraging increase in revenue generated from our varied fund raising programmes means that two senior opportunities for qualified accountants have arisen within our finance team.

Financial Accounting Manager
£21,500-£28,500

As manager of the financial accounting function you can anticipate a high degree of involvement and responsibility. Our operation is extensively computerised so considerable experience in this field and the ability to implement improvement and change is essential. Your areas of strength should include portfolio management, computer payroll systems and insurance. Staff leadership and frequent liaison, throughout the organisation as well as externally, will be important aspects of this challenging role.

Shops Accounting Manager
£17,000-£23,000

We have 129 shops trading at present with plans to increase this number to 580 over the next five years, so this position falls in one of our key areas of expansion. Relevant experience of the retail sector combined with a well developed understanding of computerised systems will be essential as you undertake day to day accounting for the shops programme. In addition you will take part in a major review of existing procedures, make appropriate recommendations and implement changes effectively once approved.

Application form and full details for either position from Mrs. P. Harwood, Imperial Cancer Research Fund, 44 Lincoln's Inn Fields, London WC2A 3PL.

**IMPERIAL
CANCER RESEARCH FUND**

Qualified Accountants -move into Europe with

TNT Ipec

TNT, one of the world's leading international transportation groups, operates its express freight services in Europe through its TNT IPEC division. The group is both progressive and aggressive in its determination to continue its exceptional growth and further improve its profitability record.

The European audit team currently has a requirement for a qualified accountant aged 25-30 to join a small task force of professionals based in Holland. The team undertake management and operational reviews and financial audits in 15 European Countries and travel approximately 75% of the time out of Holland. Additional responsibilities include EDP review, investigations, business evaluations, group consultancy and ad-hoc assignments.

Promotional prospects are excellent - over the last 18 months 4 auditors have been promoted to line positions from a team of five - and the highly competitive package, including relocation costs, is negotiable.

If you have the potential to progress rapidly into line management and a desire to travel extensively throughout Europe then contact:

David Frysher for further information on 01-333 1244
(Evgs/Wends 01-888 8446) or send a CV to
ASA International, Ladgate House, 107-111 Fleet Street,
London EC4A 3AB.

ASA International

FINANCIAL CONSULTANCY

London To £30,000 + Car

This specialist group within our consultancy provides a wide range of financial advice to businesses, from the design of sophisticated information systems and corporate financial planning to overhead cost control and product pricing strategies.

In order to maintain our successful growth pattern, we are seeking additional first rate individuals with experience appropriate to this service. We offer opportunities to work within multi-disciplinary teams in a wide variety of industries and in a stimulating and dynamic environment.

You should be a graduate qualified accountant, probably aged around 28, with high quality post qualification experience in such areas as financial analysis, management accounting, computer development etc, gained within a substantial blue-chip company.

Alternatively, you may have around 2 years good post qualification experience in the profession and be seeking to broaden your skills.

If you would like to discuss prospects with us further please send a full CV to Nick Carratu, Partner, quoting ref. F/108/C.

Ernst & Whinney
Executive Recruitment Services

Becket House, 1 Lambeth Palace Road, London SE1 7EU.

British Multinational London

Our client is a household name with operations worldwide. The group is poised for growth following refinancing measures and a restructuring which sharply improved profitability. Two demanding new positions have been created to play a key role in implementing growth plans.

Treasury Dealer

c£27,500 + car

You will support the Group Treasurer chiefly by handling on a worldwide basis foreign currency, borrowing, investments and deposits. There will be some involvement in financial instruments.

Aged 25 to 30, you will be suitably qualified and have at least three years' appropriate treasury experience probably in an international corporate or banking environment. (Ref. 23109)

Assistant Group Tax Manager

c£27,500 + car

In addition to your responsibility for all UK aspects of taxation, you will have considerable opportunity for involvement in international tax planning, reviews and implementation of schemes.

Aged up to 30, you are a Chartered Accountant with at least two years' post qualification experience, which must include involvement with UK tax. (Ref. 34018)

Both vacancies offer good experience in a very progressive and team-based environment. Career development prospects in this expanding group are excellent.

Please write - in confidence - with CV and current salary quoting the appropriate reference number to Robin Fletcher, MSL Treasurers' File.

MSL International (UK) Ltd, 52 Grosvenor Gardens, London SW1W 0AW.

Offices in Europe, the Americas, Australasia and Asia Pacific.

MSL International



COMBINE ACCOUNTING WITH ACQUISITIONS

West London £20,000 + Benefits

Co-ordinate the sophisticated management accounting package and produce budgets with the assistance of Divisional Finance teams, while undertaking analysis projects as directed by the Board or Senior Management. These projects include a superb opportunity to become directly involved in investigations relating to proposed business acquisitions as they arise. It is envisaged that this will involve a small amount of overseas travel.

This multi-million pound Fast Moving Consumer Goods company has a high advertising profile, demonstrating a powerful marketing force. They encourage a team approach within their working environment and offer benefits including a substantial on site sports complex and social facilities.

Candidates aged 24-28, will rapidly assume considerable responsibility, becoming Controller of an operating subsidiary within 2-3 years.

For further information contact VIVIANE SHALL ref: 4111, on 01-404 3155, at ALDERWICK PEACHELL & PARTNERS (Financial Recruitment Consultants), 125 High Holborn, London WC1V 6QA.

**Alderwick
Peachell
PARTNERS LTD**

Financial Controller - plc A Young Chartered Accountant

London W1 to £23,000 + car

This is an exceptional opportunity for a Chartered Accountant looking to enter industry. Our clients are a major force (£30m T/O) in their service-based sector with an ambitious programme of organic growth and acquisition in the U.K. and abroad. The Financial Controller will work closely with the Finance Director in a young management team operating modern systems of financial planning and control. He/she will manage a small central staff and be involved in most aspects of the finance function including treasury management, acquisition studies, statutory accounts and contact with financial institutions. The role therefore provides an excellent opportunity to exercise responsibility and acquire experience in the financial control of an expanding plc. Ref: 1646/FT. Send c.v. (with telephone numbers) or write or phone for an application form to R. A. Phillips, ACIS, FCII, 2-5 Old Bond Street, London W1X 3TB. Tel: 01-493 0156.

Phillips & Carpenter
Selection Consultants

Finance Manager

Up to £30,000 Package + Car Nottingham

Our client is a major UK multinational manufacturing company with a substantial international presence. Its technological strength, commitment to R & D and commercial expertise has enabled the company to maintain market leadership in many sectors of its business.

A Finance Manager, to report to the Business Director of a £60m to operation within the group, is now sought to take wide responsibility for the business' financial affairs and to participate as one of the senior management team in developing future strategy of the operation.

Candidates should be qualified accountants, aged early/mid 30's, with experience in a manufacturing company which is marketing driven. This is a new role that has a strong commercial element to it, such as joint venture and acquisition studies/negotiations. It is

therefore essential that candidates have the personal qualities to work with all disciplines and levels and the will to succeed and progress within the group.

Some degree of European travel will be required.

Please write or telephone enclosing full resume quoting ref 149 to: Philip Cartwright PCMA, 97 Jermy Street, London SW1Y 6JE. Tel: 01-839 4572

**Cartwright
Hopkins**

FINANCIAL SELECTION AND SEARCH

FINANCIAL DIRECTOR growth plc responsibility

based Surrey: c£35k + substantial benefits

The Company is a young, well funded and profitable organisation operating in the service and construction industries. Ambitious growth and diversification plans should lead to a full market listing within 2-3 years, built on a successful trading record to date.

Your role as Financial Director will be to provide a broad-based, practical input to the management of the Company. Producing regular accounts and control data will be essential, but more important will be the development and implementation of financial strategies to maintain profitability and achieve internal growth and acquisition plans.

This is a very attractive opportunity for an ambitious qualified Accountant with flair and business acumen. Experience of investment appraisal, foreign exchange and treasury responsibility would be ideal; a service and/or construction industry background would be useful, including European exposure.

The package includes a salary c£35000, company car, pension scheme and substantial share option potential. Career development will be exciting as the Company achieves planned growth.

Telephone Alan Forrest on Chertsey (0932) 563213 (days) or Maidenhead (0628) 74987 (evenings/weekends). Alternatively, write with full career details to him at Strategic People Recruitment, The Range, Docket Eddy Lane, Shepperton, Middlesex TW17 9NL.

STRATEGIC PEOPLE
RECRUITMENT

Career development opportunity in multi-national group

MANAGEMENT AUDIT

Based UK or Belgium

A Bermuda based transportation group with operations in the UK, Continental Europe and North America seeks a commercially minded accountant. Reporting directly to the Group Vice-President, Finance, the successful candidate will set up and operate a management audit function and will also carry out a variety of special projects and investigations.

Applicants should be computer literate qualified accountants, capable of earning rapid promotion in a group with a proven record of developing talented people on the fast-track.

Since travel will initially be primarily within Continental Europe, willingness to be located in Belgium is preferred, but not essential. An attractive remuneration package will be negotiated.

Please send a comprehensive career résumé, including salary history and day-time telephone number, quoting ref 2860/FT, to G. J. Perkins, Executive Selection Division.

Touche Ross
The Business Partners

Thames Inn House, 34 Holborn Circus, London EC1N 2HR. Tel: 01-353 7361.

SENIOR ACCOUNTANT Abu Dhabi

Salary PD.STG.30,000 Free of Tax + Substantial Benefits

A leading public sector Financial Institution requires one Senior Accountant for its Finance Department in Abu Dhabi.

The Institution concerned is actively involved in worldwide securities and other investment on a large scale. The organisation uses sophisticated investment techniques and employs the latest data processing and communications technology.

The candidates appointed will assist the existing management accounting team in the Finance Department in the following projects:-

1. The development of management information reporting systems.
2. The development of performance analysis and other management reporting techniques and
3. Preparation of annual budget and budgetary control.

Scope for personal initiative and creativity is high. Duties will involve extensive contact with Directors and Managers and the position offers first class experience.

Candidates should be qualified Accountants aged between 25-35 with good academic record. Relevant professional experience gained either in a leading international audit firm or directly in an investment bank or other major institution is essential. Energy, creativity and tact are key personal requirements.

The candidates will be required to live in Abu Dhabi on married or single status. The remuneration package offered includes a substantial salary, transport allowance, furnished accommodation inclusive of all service, 45 days leave per annum, annual return airfares to place of origin, free health care, assistance with education of dependent children and a substantial terminal gratuity. Salary and benefits are at present free of all taxation.

Please send full career details to:-

The Director, 18th Floor, 99 Bishopsgate, LONDON, EC2M 3JD.

Interviews will take place in London and in Abu Dhabi in November 1987 or December 1987.

Financial Controller

Berkshire

c. £28K+Car

Our client is a highly regarded public foods group (to c.£100M) with a record of innovation and profitable expansion principally in private label business with the top multiples. The group is committed to further growth and diversification, and current plans include a major computer investment and other capital projects.

This is a new position responsible not only for the financial control of a major Division (to £36M) and for the development of its systems, but also for providing a vital financial and commercial input to strategy and decision making as a member of the Division's executive board. Indeed the early assumption of additional commercial responsibilities is envisaged while future prospects are likely to include opportunities in general management.

Candidates should be qualified accountants in their early 30's - early 40's with appropriate professional experience and significant commercial exposure in a manufacturing environment, ideally in food/drink or a similar fast-moving process industry.

Salary is negotiable as indicated, and benefits include a discretionary bonus, fully expensed car and assistance with relocation if appropriate. Please apply in confidence under reference 344/6 to Charles Barker MS1, 30 Farringdon Street, London EC4A 4EA. Tel: 01-634 1143.

CHARLES BARKER
SELECTION-SEARCH-ADVERTISING

ACA'S WITH LANGUAGE POTENTIAL

London/Europe

£ High Base + Car

This US multinational corporation is one of the world's most respected organisations. It is highly successful and has substantial European operations. This success has resulted from its innovative R & D, product development and acquisition policies.

Very occasionally an opportunity arises for a high calibre individual to join their team of London based professionals. This team undertakes projects of an analytical and investigative nature, and its activities impact directly on the decision making process at an international level.

As a result of internal promotion, we have been retained to search for an exceptional person, aged 25-29 who can demonstrate outstanding technical ability, combined with commercial flair and management potential.

Interested applicants should submit a brief CV to the address below or telephone David Ryves on 01-930 7850. Alternatively for those interested in finding out more about this opportunity, exploratory meetings can be arranged at the following locations over the next 3 weeks: London, Brussels, Paris, Milan, Birmingham, Manchester, Bristol and Southampton.

ROBERT • WALTERS • ASSOCIATES

RECRUITMENT CONSULTANTS

66-68 Haymarket London SW1Y 4RF Telephone: 01-930 7850

Director of Finance

£27,279 to £30,867

The Sports Council is a progressive public body with a continuing commitment, under its Royal Charter, to improve sports facilities and develop sports participation. As part of this programme, we are expanding our areas of activity, re-examining the functions of our national sports centres and generally reviewing our structure and management.

To meet these new challenges, we are seeking to appoint, on a permanent or fixed-term basis, a Director of Finance who will be a key member of a small, senior management team headed by the Director General.

The post offers a unique opportunity for the right person to make a significant impact on the forward planning and policy development of the Council.

The postholder's prime function will be to develop and propagate - within the Sports Council and with National Governing Bodies of sport and other organisations with which the Sports Council has common interests - enlightened financial policies which will advance the development of sport. He/she will be particularly concerned with ensuring that financial policies and systems are effectively

installed and operated, that proposals for investment are properly appraised, that adequate financial information is used and financial systems are effective.

He/she will take the lead in preparing the Corporate Plan, bids for resources and estimates and will represent the Director General on appropriate occasions.

The successful candidate, probably between 25 and 50 years of age, will need to have considerable management ability, together with a wide knowledge of general administrative processes. An interest in new technology and sympathy with the aims of the Sports Council are highly desirable.

An Accountancy qualification is essential. If you wish to be considered for this post, please submit detailed curriculum vitae, in confidence, to:

Les Wright,
Principal Personnel Officer
The Sports Council
16 Upper Woburn Place
London WC1H 0GP
Closing date: 23rd November 1987

AN EQUAL OPPORTUNITIES EMPLOYER



Financial Controller

£ negotiable

Isle of Man

Our client is a leading Independent Trust and Corporate Services Group with a world-wide clientele. Its reputation is based on providing consultancy services through a unique blend of legal, banking, secretarial and accounting disciplines, backed by specialised administrative systems.

Currently enjoying an impressive growth record, the group is now seeking to appoint a Financial Controller to take full responsibility for the accounting function.

Reporting to the Managing Director, your responsibilities will be to control the total accounting function and improve existing computerised management reporting systems.

A qualified accountant, you will have a sound understanding of computerised accounting systems and have a minimum of five years' experience. You will be familiar with the requirements of a time-based service organisation and as a key member of the management team, have the personal qualities to readily earn the confidence and respect of your staff and professional colleagues.

Initial rewards will include negotiable salary in the range £15K-£20K, share incentive scheme, and non-contributory pension. Relocation assistance is available to this attractive island whose advantages should increase your disposable income by 20%. Success will lead to rapid career advancement and a seat on the Board.

Please write with full career details - in confidence - to Roy Hammond, ref B.13025.

MSL International (UK) Ltd,
Sovereign House, 12-18 Queen Street, Manchester M2 5HS.

Offices in Europe, the Americas, Australasia and Asia Pacific.

MSL International

CORPORATE FINANCE £20 - 50K

Several of our clients, mainly major international Merchant Banks, require qualified ACA's with a good examination record, either direct from the profession or with sound corporate finance experience. Vacancies range up to the equivalent of senior manager level. For an informal career discussion please contact James Jarrett.

CAPITAL MARKETS £20 - 35K

We have also been asked to recruit several ACA's for various positions within Merchant Banks and Investment Houses. Experience of Capital Markets is helpful but not essential. Current vacancies include a newly qualified to train in Swaps accounting, various opportunities in Financial Management with a U.S. House, and a European Bank require an Auditor with fluent German and preferably knowledge of German Audit techniques.

Please contact James Jarrett

Tom Kerrigan Associates Ltd,
20 Wotton Street,
Bishopsgate,
London EC2M 4RQ
Tel: 01-588 4303

TOM KERRIGAN
ASSOCIATES LTD
RECRUITMENT CONSULTANTS

TREASURER/FINANCIAL CONTROLLER

Attractive Tax-free Salary Package

TURIN, ITALY

The International Centre for Advanced Technical and Vocational Training, which is affiliated with a major United Nations Agency, is seeking a mature, energetic financial executive of proven ability to become a key member of the Senior Management Team with full responsibility for all financial management functions.

Applicants must be members of an internationally recognised accounting Institute (Chartered Accountant, Certified Public Accountant) with extensive experience in senior financial management. Good working knowledge of French or Italian desirable. CV's should be sent in confidence to:

The Director
Turin International Centre
DIR/TURIN
Case Postale 500
1211 GENEVE 22
Switzerland

quoting reference FT/ITRN/1/87

GROUP CHIEF ACCOUNTANT

This is an outstanding opportunity for a high calibre individual to join an established, well-run, expanding Group involved in international marketing, leisure and manufacturing, at a most interesting period in its development.

The principal functions of this position are the control of all accounting and reporting requirements of the Group. Promotion to Director level is anticipated for a person showing the necessary drive and ability. The location is Aylesbury, in new purpose-built premises.

The successful applicant will be a qualified Accountant, probably aged between 30 and 40, with experience in small/medium sized companies. Salary will be negotiable around £23,000, plus a car and a full range of benefits, including opportunities for international travel.

Please write with details of career to date and current salary package to:

Box A.0720, Financial Times
10, Cannon Street, London EC4P 4BY.

MANAGER INTERNAL CONTROL

£25,000 NEG

A Stockbroking subsidiary of a major financial services group requires an internal controller to redevelop and take responsibility for the operational accounting and compliance functions of the company.

Applicants should preferably be qualified accountants in their early 30's, possessing several years experience in the securities industry. The ability to prepare financial reports in accordance with Stock Exchange requirements and the Companies Acts is essential, together with experience of computerised systems, preferably CCE.

Benefits include Company car; 27 days holiday; profit share; mortgage subsidy and other banking benefits.

Please write to M. Blundell Jones, Fortnum Recruitment Services Limited, 13/14 Great St Thomas Apostle, London EC4V 2BB.

PORTMAN
Fortnum Recruitment Services Limited

Computer People Commercially Minded Accountant

West End £21,000 + FX Car + Share Options

The leading computer employment consultancy in the U.K. and with a growing presence in the U.S., Computer People clients include the majority of the Times Top 100 companies. Outstanding growth over recent years culminated with a successful full listing earlier this year.

Internal promotion has now created a vacancy for a young recently qualified accountant to join their small highly motivated accounts team. The wide ranging role will involve financial and management reporting, systems development as well as ad hoc projects related

to the company's projected future growth. The successful applicant will need a high degree of commercial awareness. The company is epitomised by its young and ambitious staff and therefore a lively outgoing personality is a must. There will be much contact with non accounting personnel. The position offers an excellent remuneration package together with good career prospects.

Interested applicants should write enclosing full C.V. to Hugh Everett at Michael Page Partnership, 39-41 Parker Street, London WC2B 5LH or telephone him on 01-831 2000.



Michael Page Partnership

International Recruitment Consultants

London Bristol Windsor St Albans Leatherhead Birmingham Nottingham Manchester Leeds Glasgow & Worldwide
A member of Addison Consultancy Group PLC

Financial Controller

City to £50,000 + Bonus + Mortgage

Our client, a major UK multi-national financial institution, is seeking to recruit a Financial Controller for its Head Office.

The requirement is for a progressive, far-sighted individual who sees the role of a financial manager as being key to the success of the business generally. The ability to identify and communicate the business implications of financial data will be essential.

The Financial Controller leads a highly specialised team which includes many qualified accountants. Responsibilities encompass Financial & Management Reporting and Analysis, Planning and Forecasting. You will also be required to continue the development of an integrated

financial and management information system which will be unrivalled within this sector.

The successful applicant will be aged 32-42 and probably a graduate qualified accountant. Previous experience in a senior role in a financial institution is essential. Highly developed communication skills at senior management level and a strong background in effective man management, are prerequisites.

Interested candidates who meet these demanding requirements should write enclosing a comprehensive CV and daytime telephone number quoting ref. 464 to Philip Rice MA, ACMA, Executive Division, Michael Page Partnership, 39-41 Parker Street, London WC2B 5LH.



Michael Page Partnership

International Recruitment Consultants

London Bristol Windsor St Albans Leatherhead Birmingham Nottingham Manchester Leeds Glasgow & Worldwide
A member of Addison Consultancy Group PLC

Challenging opportunity – European role

Division Controller

South West c£30K + Car + Relocation

Our client is a several billion dollar US multinational corporation and is a world leader in its high quality engineering marketplace. The European HQ is located in the UK with a highly divisionalised structure, and a turnover approaching £350m. Rapid growth has been achieved organically through product development, by acquisition and by an outstanding financial performance. This, together with a very high "people are important" approach has created a dynamic environment for career progression.

One of the divisions, based in the South West, is now seeking a Division Controller. The division manufactures and distributes quality fittings for such high tolerance applications as in the power generation and off-shore industries. Reporting to the Division General Manager, you will be

a key member of a young management team. You will have total responsibility for the financial function, which includes corporate planning, forecasting and budgetary control.

A fully integrated state-of-the-art computerised system is in place backed up by sophisticated management techniques, including MRP/II.

Candidates should be graduate accountants with at least 4 years post qualified experience in a similar environment. Strong communication skills are essential and you will be able to demonstrate a high level of commercial ability and a shrewdness approach.

Interested applicants should send their CVs to Wayne Thomas, Executive Division, Michael Page Partnership, 29 St Augustine's Parade, Bristol, BS1 4UL.



Michael Page Partnership

International Recruitment Consultants

London Bristol Windsor St Albans Leatherhead Birmingham Nottingham Manchester Leeds Glasgow & Worldwide
A member of Addison Consultancy Group PLC

Excellent opportunity in FMCG Financial Controller

West of London c£25K + Car + Benefits

Our client is a \$4 bn finey North American Corporation which is now developing its international operations through Europe and the UK.

The Company has identified the need for a Financial Controller for the UK company, which is planned to grow very substantially over the coming years.

Reporting to the UK General Manager, with a strong dotted line to the VP Finance-Europe, the Financial Controller will be responsible for developing and controlling the total finance function in a rapidly expanding environment. Considerable emphasis will be placed on costing and financial modelling skills.

The appropriate candidate, probably in his/her late 20's, will be a graduate qualified accountant. Experience of finey and the North American business style would be useful but not a prerequisite. Candidates will also require a commercial outlook with strong negotiating and persuasive skills.

The company is offering a competitive remuneration package with a salary of c£25K, a car, BUPA, non-contributory pension and five weeks holiday.

Interested applicants are requested to submit their c.v. to Wayne Thomas, Executive Division, Michael Page Partnership, 45-47 High Street, Leatherhead, KT22 8AG.



Michael Page Partnership

International Recruitment Consultants

London Bristol Windsor St Albans Leatherhead Birmingham Nottingham Manchester Leeds Glasgow & Worldwide
A member of Addison Consultancy Group PLC

Young Qualified Accountants

Wyeth Laboratories, which researches, manufactures and markets a wide range of pharmaceutical and infant nutritional products, currently has two opportunities for young qualified accountants to further develop their professional and commercial skills.

Assistant Financial Controller c. £20,000 + car

Reporting to the Financial Controller you will provide financial support and control to the Company's infant nutrition division and R & D activities. This will include budget and forecast preparation, divisional performance and product profitability analysis, and strategic reviews.

This is a pro-active role demanding exceptional interpersonal skills and commercial awareness. It is likely the successful candidate will be a graduate accountant with 1-2 years post qualifying commercial experience.

Financial Accountant c. £18,000

Reporting to the Chief Accountant you will be responsible for the production of monthly financial accounts to a strict timetable for reporting to both local management and to the US parent Company.

The successful candidate will be closely involved in the on-line general ledger system which the company is in the process of introducing.

Applicants should be in their twenties and possibly looking for their first move since qualifying.

Benefits for both positions include a contributory pension and life assurance scheme and 24 days annual holiday entitlement. Assistance will be given with re-location where appropriate.

Please telephone Burnham (06288) 4377 Ext. 4341 or send your CV to:

Wyeth Laboratories, Hunstons Lane South, Taplow, Nr. Maidenhead, Berks SL6 0PH.



Wyeth Laboratories

Financial Director British plc Warwickshire Attractive Salary

A long-established but recently restructured group with a turnover in excess of £30 million, based in an attractive part of Warwickshire, wishes to recruit a first class Financial Director. This is a substantial quoted industrial group of companies with a strong profitable product range, a very sound financial base and realistic plans for future growth. The position is on the main board, as part of a small team of senior executives, and is very much concerned with profitability and the continued rapid development of the group.

Aged 30-40, a Chartered Accountant with a degree, the successful candidate will have had industrial experience both at group and plant level.

An attractive basic salary is offered, augmented by a profit related bonus, share option scheme and excellent benefits package.

Male or female candidates should submit in confidence a comprehensive c.v. or telephone for a Personal History Form to C. Pritchard, Hoggett Bowers plc, 13 Frederick Road, Edgbaston, BIRMINGHAM, B15 1JD, 021 455 7575, quoting Ref: B16020/F1.

Hoggett Bowers

Executive Search and Selection Consultants
BIRMINGHAM, BIRMINGHAM, CAMBRIDGE, CAMBRIDGE, GLASGOW, LEEDS, LONDON, MANCHESTER, MANCHESTER, NOTTINGHAM, SHEFFIELD AND WINDSOR
A MEMBER OF BLUE ARROW PLC

FINANCIAL MANAGEMENT

INTERNATIONAL BANK

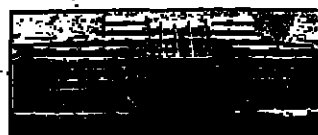
Canadian Imperial Bank of Commerce is one of the largest banks in North America and a leading international bank with a firm commitment to Europe.

As a result of internal promotion we are now seeking an ambitious accountant of ten years post qualification experience, with well developed management skills and ideally from a banking background.

Reporting to the Vice President, European Support Services the successful candidate will be responsible for all aspects of Financial Management within the European Corporate Division of the bank. In addition to the production of Financial and Management information and the day to day management of the department, the Financial Controller also plays an important part in the planning process. The review and development of systems is a further integral feature of the role.

If you have the necessary skills and experience, and are willing to make a full commitment to our growth and success you will find us more than able to meet your salary and benefits requirements.

To apply write enclosing your full CV to: Alison Fiske, Personnel Officer, Canadian Imperial Bank of Commerce, Cottons Centre, Cottons Lane, London SE1 2QL.



CANADIAN IMPERIAL
BANK OF COMMERCE

FINANCIAL ACCOUNTANT

Aitken Hume International plc, a rapidly developing Financial Services Group comprising Life Insurance, Portfolio Management, Unit Trusts and Banking Services is seeking a Financial Accountant.

Reporting to the Financial Controller of the Life Insurance Subsidiary, the duties will involve a high systems development and control content and the management of a department of ten, including responsibility for the investment accounting and unit pricing functions.

The ideal applicant would be a Chartered Accountant with some experience in asset management accounting, but the position could possibly be filled by an unqualified person of exceptional ability, who can demonstrate a history of success in this field.

Salary will be c.£27,000 with a comprehensive range of benefits.

Please write with a full c.v. to C.J. Charlwood, F.C.A., Group Financial Controller, Aitken Hume International plc, 30, City Road, London EC1Y 2AY.



AITKEN HUME INTERNATIONAL PLC

ACCOUNTANT c. £17,000 + CAR EAST ANGLIA

Lloyd's of London Press Ltd., an established international publishing house, urgently require a commercially aware Accountant to join the Colchester based Finance Division.

Applicants should have a relevant professional qualification and be aged 25 to 30.

The successful applicant will have a hands-on grasp of computer systems gained during several years experience in a substantial commercial environment, and will in addition, possess a sound technical knowledge of accounting. Success will be determined by a tough approach to decision-making, commercial judgment and communication skills. Experience in the publishing industry, whilst not necessary, would be advantageous.

Salary package offered is in addition to an attractive range of benefits associated with a progressive company. Relocation assistance will be available where relevant.

Please write with full c.v. in complete confidence to:



W. J. Harding Esq.,
Personnel Manager,
Lloyd's of London Press Ltd.,
Sheepen Place,
Colchester,
Essex CO3 3LP.

Financial Controller Middle East Tax Free Salary c£40,000 + Benefits

Our Client is a commercial trading partnership with substantial interests in vehicle distribution, soft drinks and other businesses, who has enjoyed a good growth record and has now identified the need to strengthen its financial team by the appointment of a Financial Controller. The location will be Kuwait, now a modern developed country offering all amenities to citizens and residents.

Reporting to the Partners, you will be responsible for the financial control of the Company, and advising on investment appraisal, treasury matters and commercial policy.

Candidates, with a minimum of 10 years experience and not more than 45 years of age, will be qualified Accountants who can demonstrate a progressive track record gained in a dynamic commercial environment. A highly articulate and analytical type of person is required who is capable of providing financial objectivity to the organisation. Experience of computer applications would be an advantage. Whilst English is predominantly the business language a knowledge of Arabic would be useful.

If you meet these demanding criteria, you should send a detailed CV, including your current salary, to Don Day FCA, quoting reference LM611, at Spicer and Pegler Associates, Executive Selection, International Division, 13 Bruton Street, London W1X 7AH.



Spicer and Pegler Associates
Executive Selection

EXECUTIVE SELECTION

£35,000 package



Harrison Willis was established in 1959, but it was not until a management buy-out in 1983 that the company started developing to its full potential. Since the buy-out we have grown significantly and are now looking forward to further expansion and diversification.

We now wish to establish and expand our Executive Selection arm in conjunction with the already successful and thriving commercial and industrial division. The position will involve working closely with an existing senior consultant.

The role will require an individual with previous experience of handling executive level assignment work. It is essential that you can communicate effectively at all levels and are well presented. You will be a graduate and enjoy the challenge of setting up a new business area, aged 27-32 and full of initiative.

If you feel you meet all these criteria, please write to **Laurence Smith, Managing Director**, at the address below in confidence enclosing a full curriculum vitae or call him on **01-629 4463** during the day, alternatively on **0580 211562** during evenings or weekends.

HARRISON WILLIS

FINANCIAL RECRUITMENT CONSULTANTS
CARDINAL HOUSE, 39-40 ALBEMARLE ST., LONDON W1X 3PD. TEL: 01-629 4463.

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ext 3694

Financial director (designate)

NW London, c£40,000+



This is a new role and a key appointment in the continued development of a rapidly expanding and highly profitable international group.

Our client, renowned for its expertise in a particularly specialised trading sector and employing a comprehensive leading edge technology base, have produced record levels of turnover and profitability for several years running. Substantial growth is planned for the future.

Reporting to the Managing Director, with total responsibility for financial accounting, auditing and company secretarial duties, you will play a major part in directing the company's future throughout the United Kingdom.

A Chartered Accountant, probably aged 34-42, you will form part of a young and dynamic team and be expected to bring to bear a considerable input relative to line management and make a significant contribution to continue the growth pattern of the last few years, both through acquisition and by internal growth.

Without a doubt, this is a first class opportunity calling for a top flight candidate with a strong personality who by motivation and creativity will be able to advance within the company and stand measurement alongside the current successful top management structure.

Terms of engagement are excellent, and in addition to the base salary they include a share option scheme, pension contribution, BUPA and company car.

If you consider you match up to the high standards of the colleagues you would be joining, please send a résumé, including a daytime telephone number, to John Sanderson Watts, Ref. SW806.

Coopers
& Lybrand
Executive
Selection

Coopers & Lybrand
Executive Selection Limited
Shelley House 3 Noble Street
London EC2V 7DQ
01-608 1975

Accounting Controller

Recently qualified

Amsterdam

£110,000 (£30,000)

Internal promotion within this major Canadian group, listed on both the London and Toronto Stock Exchanges, has led to the need to recruit an Accounting Controller for its finance and investment company in Amsterdam. This operation plays a key role in the group's European financial operations which provide a substantial contribution to group earnings.

The successful candidate will take responsibility for:

- the administration of the local accounting function and the maintenance of financial records for a group of international financial and holding companies;
- the preparation of monthly reports, annual budgets, forecasts and annual financial statements;
- the completion of ad hoc financial exercises as necessary.

The position offers considerable exposure to Senior

Management, plus the opportunity to become involved in the financial aspects of related tax and legal affairs. Applicants should be young (aged 25-30), ideally single, and finalists or recently qualified accountants with sound experience in accounting, financial administration and reporting.

Maturity, good communication skills and the potential to grow within the group are essential. A two year period in Amsterdam is envisaged.

An excellent package, including tax benefits and relocation, is offered. Initial interviews will be held in London.

If you are interested in this high profile position, based in one of Europe's most exciting capital cities, contact Stephen Bender on 010 31 20 266 776 or Michael Page International, Amstel 344, 1017 AS AMSTERDAM, The Netherlands.



Michael Page International
Recruitment Consultants
London Amsterdam Brussels New York Paris Sydney
A member of Addison Consultancy Group PLC

Management Consultancy

Scotland to £35,000 + Car

Our client is a highly successful, well respected 'Big 8' firm of management consultants whose recent record of expansion is outstanding.

This growth necessitates the recruitment of a number of high calibre commercially orientated accountants to strengthen the team. Key areas of involvement will be business reviews, strategic planning, financial systems implementation, cost reduction exercises, corporate recovery, acquisitions and management buyout reviews.

Candidates, aged 26-35, will be qualified accountants of graduate intellect who can

demonstrate an outstanding track record of achievement within 'blue chip' organisations. An outgoing and ambitious personality coupled with the ability to communicate effectively with all levels of management are essential prerequisites for these roles. Career prospects are excellent. Relocation facilities are available where appropriate.

Interested applicants should contact Stephen J. Broadhurst, quoting ref: G8705 at Michael Page Partnership, 150 George Street, Glasgow G2 2HG. (Tel: 041 331 2597).



Michael Page Partnership
International Recruitment Consultants
London Bristol Windsor St Albans Leatherhead Birmingham Nottingham Manchester Leeds Glasgow & Worldwide
A member of Addison Consultancy Group PLC

FINANCIAL CONTROLLER - MANUFACTURING

Surrey

to £25,000 + car

An internationally-based producer of specialist electronic equipment is seeking a Financial Controller for its Manufacturing Division. The company is currently specifying new computer systems to provide integrated accounting, purchasing and manufacturing systems.

The Controller will play a major role in the introduction of the new systems within manufacturing and will control accounting and budgeting practices within the Division. He or she will lead a small team who also provide some accounts functions to the whole company. Above all the Controller will provide comprehensive management information and guidance.

The successful candidate will be a qualified accountant with experience of modern manufacturing and accounting systems. Drive, initiative and an outgoing personality are essential. Promotion prospects are excellent. The location is accessible from many areas of the South East. Relocation expenses will be paid where appropriate.

Please send a comprehensive career résumé, including salary history and day-time telephone number quoting reference 2859 to Frank Hobson, Executive Selection Division.

Touche Ross
The Business Partners

Thames Inn House, 3/4 Holborn Circus, London EC1N 2HR. Tel: 01-353 7361.

Financial Manager

EAST
ANGLIA

£18,000 + CAR
+ Benefits

Our client is a highly successful, expanding group of companies specialising in the construction of yachts and the provision of marina and chandlery services in an attractive waterside setting.

An opportunity has arisen for an energetic, mature, qualified accountant, aged 35-45, to take responsibility for all the financial aspects of the group. Reporting to the Financial Director, the successful candidate will control a small team producing all financial accounts and management information for activities ranging from retail sales to property management. Experience of controlling and developing computerised systems would be an advantage.

An attractive package is offered together with every opportunity for further advancement within a successful and dynamic team.

Please send a full CV with a covering letter to Mr. J. G. Manley quoting reference 0336.

**MOORES
&
ROWLAND**

50 St. Andrew Street,
Hertford, Herts. SG14 1JA

MOORES & ROWLAND MANAGEMENT ADVISORY SERVICES LIMITED

CHIEF ACCOUNTANT

Hampton

£ negotiable + car

The Sloggett Group is engaged in a wide variety of construction activities which include a rapidly expanding Property Development Division at Hampton.

This Group now requires a qualified Accountant (ACA or ACCA) ideally with some experience in the Property Development and Investment field, to work closely with the Managing Director. Management accounts, reports and budgets are produced and monitored on a monthly basis, and the postholder will also take responsibility for financial accounts' company secretarial administration, and establish new systems.

An enthusiastic, shirt-sleeves approach is required. This is an excellent career opportunity to be a key member of a Group that has achieved considerable growth and foresees continuing expansion in the future.

Please write, enclosing a career/salary history and daytime telephone number to Mr D. K. Sloggett, Managing Director, Sloggett Group, 209 High Street, Hampton Hill, TW12 1NR. 01-977 9261.

SLOGGETT GROUP

Financial Executive Venture capital

Managed Technology Investors (MTI) is a Limited Partnership designed specifically to make available risk capital and management resources to British high-technology companies. MTI was formed as a result of a joint initiative by Morgan Grenfell, the PA Consulting Group and the Prudential.

A Financial Executive of the highest calibre is required to lead the team responsible for all legal, financial and fiscal functions associated with the business of MTI and its general partner, MTI Managers Limited. The varied and challenging duties will also involve participation in the monitoring and management of investee companies, and in the negotiation of investments.

This demanding position will appeal to qualified accountants, in their late 30s, with several years' experience of financial and management accounting, preferably gained in a manufacturing environment, who would welcome a career progression

into venture capital. Previous involvement with corporate administration, finance and funding would be an advantage, as would experience of the high-technology sector.

An excellent remuneration package is offered, including a performance bonus, participation in the success of the investment portfolio, executive car, and large company benefits. Relocation assistance will also be provided if appropriate.

Please write, including a brief cv, to Dr Paul Castle, MTI Managers Limited, 70 St Albans Road, Watford, Herts WD1 1RP.



MANAGERS

Finance Director

Yorkshire

C. £30,000 + Bonus + Car

Transtel Telecom Limited is the £25m market leader in sophisticated emergency communication systems. The major subsidiary of an expanding electronics-based group, the company is committed to exciting growth plans linked to a considerable R & D investment programme.

This is a high profile Board role demanding a significant contribution to strategic planning and the overall commercial management of the business. Applicants, ideally aged 30-35, must demonstrate keen financial awareness gained through a successful track record in progressive manufacturing operations. The ability to continue the development and integration of financial and management information systems will also be a key factor.

The attractive remuneration package indicated is backed by a comprehensive range of benefits including a fully financed prestige car and relocation expenses where necessary.

Interested applicants (male or female) should send a detailed CV or telephone for an application form on 0625 533364 (24 hours) quoting reference 1292/FT.

**Wickland Westcott
& Partners**

LONDON-PARIS-BRUSSELS-DUBLIN
Executive Selection/Management Development
Springfield House, Water Lane, Wilmslow, Cheshire SK9 5QS. Telephone: (0625) 532446.

SULTANATE OF OMAN MANAGER - CREDIT

A rapidly expanding Commercial Bank in Oman, with over thirty branches, wishes to recruit a Credit Manager.

We seek a committed and enthusiastic young Banker to head up the credit function, and to contribute to the development and training of the Bank's Omani staff.

Reporting to the Chief Executive, the position offers good career prospects and competitive terms. It is anticipated that this position will appeal to Bankers in the 33-38 age range, who have a strong formal background in Credit Assessment and Financial Analysis.

CVs, to be received by 10 November 1987, should be sent to:

Miss C. D. Hawksworth

CHERYL HAWKSWORTH LIMITED
Collier House, 163-169 Brompton Road, London SW3 1HW
Tel: 01-589 4567 - Fax: 01-581 8933 - Telex: 919924 Colie G

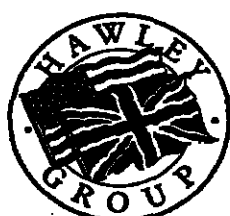
Hawley Group

Senior Financial Executives

Hawley Group is one of the world's largest international service groups with substantial operations represented by its four core service divisions of Cleaning and Building Services, Hospital Housekeeping and Food Services, Security and Communication Services and Auction Services. Sales are currently more than \$1.5 billion per annum.

A number of senior financial positions exist within the Group in the United States, the United Kingdom and Australia. Qualified accountants who are seeking a challenging and stimulating work environment are invited to submit their curriculum vitae.

The remuneration package for the successful candidates will not be a limiting factor and will reflect the demands imposed on, and the responsibilities of the position to be filled.



Send your replies to the Group Finance Director at either:

5 Hanover Square
London, W1R 9HE
101 Eisenhower Parkway
Roseland
New Jersey 07068

Hoggett Bowers

Executive Search and Selection Consultants
BIRMINGHAM, BRISTOL, CAMBRIDGE, CANNING, GLASGOW, LEEDS, LONDON, MANCHESTER, NEWCASTLE, NOTTINGHAM, SHEFFIELD and WINDSOR
A MEMBER OF BLUE ARROW PLC

Qualified Accountant

Treasury Role

Central London, To £25,000, Car

This international Group has an outstanding growth record with a current annual rate of sales of over £1 billion. The demands now placed on the Treasury function have created the need for a new managerial position reporting to the Treasurer. Primary duties will be the day to day running of the department and will include cash management, dealing with funding sources and reviewing operational requirements. Additionally, there will be responsibility for the development of computerised systems. This is a first class opportunity for a Chartered Accountant aged up to 30 who is seeking Treasury experience. Career prospects within this expanding Group are excellent.

J.L. Duff, Hoggett Bowers plc, 1/2 Hanover Street,
LONDON, W1R 9WB, 01-734 8852. Ref: H14023/FT.

Financial Controller

Consumer Durables

East Anglia, £20,000, Car

The Company, a subsidiary of a major British engineering group, distributes the spare parts of the parent company's consumer durables to several thousand small and medium sized businesses throughout the country. This profitable business, which operates in an increasingly dynamic trading environment has a growing turnover of £5m. There are 100 employees based at Head Office and several distribution centres throughout the country. Applicants, who must be qualified accountants, will be responsible for the provision and interpretation of financial management accounting information. Of key importance is the ability to utilize computer information systems. Age need not be a ruling factor, but commercial awareness, creativity and the ability to help develop a growing business is of key importance. Reporting and working very closely with the Managing Director this position should lead to a Directorship in due course and overall opportunities within the group are outstanding. The normal fringe benefits package is offered, plus car and assistance where appropriate to this extremely attractive location. M. Stein, Hoggett Bowers plc, 1/2 Hanover Street,
LONDON, W1R 9WB, 01-734 8852. Ref: H1707/FT.

These positions are open to both male or female candidates. Please telephone for a Personal History Form to the relevant office, quoting the appropriate reference.

Business Controllers

... two newly created, challenging positions

Thames Valley to £23,500 + car allowance

Our client, part of a major UK organisation, has recently been restructured into key business areas to accommodate its ambitious growth plans.

As a result there is now a requirement for two commercially minded accountants each to play an essential role as the controller of a business sector.

In addition to all management accounting, you will also be responsible for the complete planning process and for the financial appraisal of capital projects, acquisitions and new products.

The position will call for a high level of original thought as the problems encountered in the revised structure will often be entirely new.

A qualified accountant, you will need a sound track record in a commercial environment and a firm, down-to-earth approach. Management credibility and the ability to articulate your thoughts clearly will be essential personal qualities.

If you consider that you meet these requirements, please write with full details including current salary to Nigel Bates FCA, ref: B34019.

MSL International (UK) Ltd,
52 Grosvenor Gardens, London SW1W 0AW.

Offices in Europe, the Americas, Australia and Asia Pacific.

LLL
MSL International
L

Sharp minds give
us our Cutting Edge

Accounting for the performance of an energy company is a complex and constantly changing challenge. The sums involved are large and it's no place for the faint-hearted.

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Croydon

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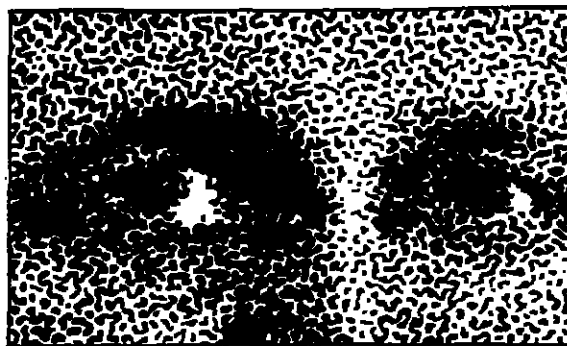
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Director of Finance and Administration

£30,960

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Reporting to the Deputy Chief Constable, the postholder will be responsible for the management and control of all financial, administrative and support services including civilian personnel and the vehicle fleet, and will contribute to the formulation of Force policy through membership of the Force Policy Group.

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Application forms, to be returned not later than 13th November 1987, job description and further information available from the Chief Executive, Humberside County Council, County Hall, Beverley, North Humberside, Tel.: (0482) 867131, Ext. 3497.

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Financial Controller

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Candidates, aged 25-35, should be a Chartered Accountant, who can display commercial awareness together with professional financial skills. Self-motivation and the ability to manage a team in order to achieve the high professional standards our client requires is essential.

This is a permanent position within the Group and an ideal opportunity for international experience in an operational growth environment over a 2-3 year assignment.

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would be an advantage.

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Candidates, aged 25/35 will be qualified accountants with industrial

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This is an excellent opportunity for an innovative committed person to play a decisive role in the future of this company with a real possibility to progress to Financial Director.

The company offers a competitive salary with a good benefits package, along with excellent career prospects.

Please write in complete confidence, with full CV to: Lynne Waterhouse, Arthur Young, St. Nicholas House, 15-17 George Street, Luton, Beds. LU1 5DJ.

SECTION II - COMPANIES AND MARKETS

FINANCIAL TIMES

Thursday November 5 1987

Hunting
Gate

4444

DEVELOPMENTS
CREATING FUTURE FIN COMMERCIAL
Telephone: 0462 3 4444Genentech wins right
to US royalty claims

BY LOUISE KEHOE IN SAN FRANCISCO

GENENTECH, the US bio-engineering company, has been awarded a broad US patent which will enable it to claim royalty payments from the sale of a wide range of biotech products sold by its US competitors.

The patent covers one of the basic techniques of the biotechnology industry in which micro-organisms are used to create useful proteins.

Mr Robert Swanson, founder and chief executive of the California-based company, said the patent represented "recognition of the pioneering scientific efforts" of his company.

The research that led to the technique covered by the patent was the first conducted by Genentech when

the company was founded in 1976.

Genentech originally applied for the patent in 1977, but the claim was delayed until a 1980 US Supreme Court decision on whether new "life forms" were patentable.

The patent was further held up by a dispute between Genentech and the University of California - where much of the original research was conducted on Genentech's behalf - over which party had rights to the technology. Genentech won that case.

Genentech already holds similar patents in 20 countries including the UK. Mr Swanson said Genentech would license the use of the patented technology "at reasonable

rates on a case-by-case basis.

"We do not intend to use the patent to block the creation of new pharmaceuticals made possible through biotechnology," it was premature to comment on whether royalties from these licenses would represent a significant source of revenues.

Analysts compared the new Genentech patent to the gene-splicing patent won by the University of California and Stanford University in 1980 for fundamental bio-engineering technology developed by Mr Herbert Boyer, Genentech co-founder, and Mr Stanley Cohen. Royalties from that patent provide the universities with annual income of \$1.7m.

Rockwell
hit by
fall in
electronics

By James Buchanan in New York

ROCKWELL, the diversified US defence and electronics group which makes the B-1 strategic bomber, yesterday reported a 13.4 per cent decline in fourth-quarter earnings to \$149m, or 51 cents a share, from \$161.8m, or 55 cents.

The decline reflects a fall in profit margins at Rockwell's electronics business, the Pittsburgh-based company said. The problems in some electronics contracts have been troubling Wall Street because Rockwell is depending on defence and commercial electronics to replace aerospace profits from the 15-year B-1 project.

Sales for the quarter, which closes Rockwell's reporting year, were \$3,076m, down from \$3,350m. Rockwell's earnings for the year were \$635.1m, or \$2.27 a share, an increase over last year's \$611.2m, or \$2.06. But the figure includes a special gain of \$105m, or 38 cents, from changes in accounting for company pensions.

Rockwell said that its order book on September 30 was actually ahead of the same day last year, at \$12m against \$11.8m.

Greyhound ahead
in third quarter

By Our Financial Staff

GREYHOUND, the diversified US consumer products and transport equipment concern, achieved a 15 per cent increase in third-quarter income from continuing operations despite a \$5.4m increase in losses at its Verex mortgage insurance business.

Income from ongoing activities amounted to \$15.5m, or 36 cents a share.

Olympia & York joins
bidding for Santa Fe

BY DEBORAH HARGREAVES IN NEW YORK

SHARES in Santa Fe Southern Pacific, the Chicago-based transport group, rose 5% to \$55 in early trading yesterday following the revelation that Olympia & York, the Canadian property company, is seeking to join the bidding for Santa Fe Southern Pacific.

Olympia & York said on Tuesday that it would discuss a \$63 a share or better bid for the company, which is in talks with the Henley Group of California. Olympia's announcement follows Monday's disclosure that the Henley Group is talking to Santa Fe about a possible \$65-a-share offer which, at a total

value of \$9.8m, would mark the biggest non-oil takeover in the US.

Olympia holds the equivalent of a 6.94 per cent stake in Santa Fe, including some stock options, and has been interested in the company's valuable property holdings, which include a prime location near the centre of San Francisco.

In a letter to Mr John Reed, Santa Fe's chairman, Olympia said it was prepared to work with the company, "with a view to creating several separate and independent public companies for Santa Fe's principal divisions." Santa Fe is

obliged to split up its core railroad holdings by US anti-trust regulations.

Olympia said its discussions could also involve a re-capitalisation of the company or a merger with Santa Fe.

Santa Fe said it had provided Olympia with a chance to review certain financial information and expected to begin talks with the company. It said negotiations were continuing with Henley and that there were no assurances an agreement could be reached with either party.

Kodak up
51% in
third
quarter

By Our New York Staff

EASTMAN KODAK, the world's largest producer of photographic products, continued its record year with a 51 per cent increase in third-quarter earnings.

All sectors of the company's business contributed to growth in sales and income, both of which were the highest for any quarter in Kodak's history.

Net earnings were \$386.1m, or \$1.18 a share, up from the year-earlier third-quarter level of \$253m, or 77 cents. However, the 1986 third quarter included special charges for workforce cuts and closure of facilities without which this year's result would have risen 32 per cent.

This year's third-quarter income included a \$40m pension gain due to new accounting standards. Sales for the period rose 12 per cent to \$3.9bn from \$3.48bn in the year-ago period.

In the nine-month period Kodak saw net income increase to a record \$336m, or \$2.71 a share, from \$299.4m, or 88 cents, in the same 1986 period. Sales for the nine months rose to \$9.78bn from \$8.52bn a year earlier.

Mr Colby Chandler, Kodak's chairman, said the results reflected broad-based increases in sales volume as well as cost improvements. He said earnings for the full year could establish a "new yearly high."

"In 1987 year-to-date we have seen double-digit sales increases in such major product categories as Kodacolor films, photographic papers, copy products, clinical products, mass memory products, chemicals and plastics," he said.

In the company's "imaging sector" total third-quarter sales increased by 12 per cent to \$3.18bn with overseas sales rising 18 per cent to \$1.33bn and US sales 8 per cent to \$1.85bn.

Revenues in the chemicals division also rose 12 per cent to \$806.5m with overseas sales up 19 per cent and domestic sales up 12 per cent.

French group
lifts offer for
Susquehanna

By George Graham in Paris

SOCIÉTÉ Financière Eternit, the French cement fibre products company, has received board approval for a new \$5.85-a-share cash bid for Susquehanna, the US building products company.

Eternit already owns 50.8 per cent of Denver-based Susquehanna through a subsidiary and will pay about \$28m for the remainder of the company.

The French concern had originally bid \$5.25 a share but had then reduced its offer by 50 cents following the collapse of US stock markets. The higher price was subsequently agreed with Susquehanna's independent directors.

Susquehanna has closed its rock wool insulation activities in Texas and Indiana, leaving the Sloane plastic injection mouldings business, which complements Eternit's European activities.

Ferruzzi may sell
Mira Lanza stake

BY OUR FINANCIAL STAFF

FERRUZZI, the Italian agri-industrial conglomerate, may sell its 53.8 per cent stake in Mira Lanza, Italy's largest detergent manufacturer.

Ferruzzi said yesterday: "We have received several offers for Mira Lanza, and we're currently studying them." He declined to say who had made the offers and did not elaborate on Ferruzzi's plans for Mira Lanza.

At current market prices Ferruzzi's stake would be worth some \$670m (\$52.9m), but one analyst said that it probably would be sold at a premium because it concerns a majority stake.

A disposal would fit Ferruzzi's strategy of selling non-strategic operations to raise cash and reduce borrowings.

Merloni will pay \$50m for Indesit on a deferred basis. The ministry did not specify when the pay-

ment would be made but said the figure was considered equivalent to a current worth of around \$35m.

Merloni will also reimburse credit currently worth \$5.2bn to foreign associates of Indesit.

The ministry said terms of the deal included an undertaking by Merloni to take on 1,545 Indesit employees and maintain the workforce at that level at least for two years.

Italy's industry ministry has approved an offer from Merloni Eletrodomestici to acquire Indesit, the struggling home appliance maker. The ministry said it had chosen Merloni, Italy's largest appliance maker, in preference to a rival bid by Gruppo de Longhi.

Indesit sought court protection in August 1985 after suffering heavy losses. It made net losses of about \$9bn in 1986 on turnover of \$1,090bn.

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27th October, 1987

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INTERNATIONAL COMPANIES & FINANCE

Steelmakers join forces to rescue Bavarian producer

By Peter Bruce in Bonn

WEST GERMANY'S big private sector steelmakers have joined forces to rescue the bankrupt Maxhütte group in Bavaria, one of the country's most controversial steel works.

Thyssen Stahl, Thyssen Edelstahl, Kloeckner Stahl, Krupp Stahl, Mannesmannröhren-Werke and Saarstahl said yesterday they had reached agreement in principle with the Bavarian Government to take over 51 per cent of Maxhütte.

The Bavarian Government is to take a 49 per cent stake in the new company, Maxhütte Neu. In addition, Maxhütte's old tubes business is to be hived off into a separate entity, 85 per cent owned by Maxhütte Neu and managed by Mannesmann, a tubes and pipes specialist.

The remaining 15 per cent is to be made available to medium-sized businesses. Maxhütte began the year with about 4,500 employees, only 1,490 of whom will keep their jobs under the scheme.

The rescue involves pumping about DM85m (\$49.7m) of new money into the steel business and a further DM25m into the tubes operation. A works at Haidhof, including a section and bar mill, would be closed.

If the scheme goes ahead, total output would be about 390,000 tonnes of finished steel

a year, roughly a fifth of Maxhütte's capacity 10 years ago. Maxhütte is southern Germany's biggest producer of so-called 'long products' - the billets, reinforcing bars, merchant bars and angles that have formed probably the most fiercely competitive steel market in the European Community for the past seven years.

The Maxhütte management called in a Receiver without warning last Easter. It is thought the move was intended to rid the works of its biggest shareholder, Kloeckner-Werke, which had been threatening to impose big job and capacity cuts.

Kloeckner, though, was only too happy to see the back of Maxhütte. The fact that it and the country's other big steelmakers have come together to save the works has political, not industrial roots.

Mr Franz Josef Strauss, the powerful Bavarian Premier, had set his heart on maintaining some industrial presence at the Maxhütte site.

But he is also a stern and influential critic of state aid paid out to the Ruhr in north-western Germany, where the big steelmakers are based. Their modest participation in Maxhütte is an attempt to win some Bavarian credit.

Bonn puts 47% stake in energy group up for sale

By Andrew Fisher in Frankfurt

THE West German Government intends to sell its remaining 47.4 per cent stake in Vieg, the energy, aluminium and chemicals group, next year, the Finance Ministry said.

The ministry also said it would decide this week when to sell its remaining 16 per cent holding in Volkswagen.

At the present share price, the Vieg stake is worth about DM1bn (\$588m). The Government disposed of a 40 per cent holding two years ago to raise DM750m.

Vieg has said it expects net profits in 1987 to again reach the DM107m of 1986, in spite of lower first-half turnover.

The ministry added that the state-owned Kreditanstalt fuer Wiederaufbau would also sell

its 12.5 per cent stake, currently worth about DM200m, in Vieg "at a suitable time" during the year.

The news of Vieg's offering comes at a time of uncertainty over the sale of the Government's stake in Volkswagen, which this week reported a 6.5 per cent rise in profits for the first nine months.

Mr Gerhard Stoltenberg, Finance Minister, said last month that the VW disposal would take place shortly. Yesterday he added that a decision on the timing would be made this week.

The stock market fall has reduced the market value of the stake from late September's level of about DM1.5bn, when the Government said the sale could take place this year, to under

DM1.3bn.

The Government had previously delayed the planned sale of its remaining VW shareholding - the state of Lower Saxony also owns 18 per cent, which it intends to keep - because of the currency scandal which surfaced at the motor group this year.

But budgetary pressures have forced Mr Stoltenberg to try to speed up the sale. Analysts said the VW sale would also provide much-needed revenue to help the Government meet its tax-cutting and budget goals.

Still on the privatisation list are Deutsche Siedlungs- und Landesrentenbank and Deutsche Pfandbriefanstalt, two government-owned mortgage institutions.

DnC suspends share dealer

By Our Financial Staff

DEN NORSCKE Creditbank (DnC), Norway's largest commercial bank, has suffered an unrealised Nkr600m (\$92.5m) portfolio loss and has suspended a share dealer for unauthorised trading.

The bank said yesterday: "An assessment of (DnC) shareholdings has revealed trading in stocks and equity-linked instru-

ments on foreign exchanges exceeding the limit set by management."

"We will investigate trading by the dealer who has been suspended with immediate effect, but so far have no idea exactly how much of this loss is the result of his trading."

DnC said the Nkr600m depreciation of total shareholdings,

estimated at Nkr2.5bn, was generally in line with losses seen on world share markets over the last two weeks.

For the first eight months, the bank improved net profits to Nkr300m, against Nkr203m a year earlier.

The DnC group has total assets of Nkr132bn and a capital base of Nkr8.4bn.

German Ford set to continue recovery

By Our Frankfurt Staff

FORD-WERKE, the West German subsidiary of Ford Motor of the US, expects net profits in 1987 to at least equal last year's figure of DM587m, which was achieved after two years of heavy losses.

The Cologne-based company raised production in the first nine months by 4.6 per cent, to 617,500 cars, just short of its nine-month record achieved in 1979. Exports rose by 3.3 per cent, to 418,500 vehicles.

Ford said in July when announcing its much improved results for 1986 that it expected the growth trend to continue. In the next five years, its capital spending is set to exceed DM4bn (\$2.34bn).

The high profit of last year followed combined losses of more than DM500m in 1984 and 1985. As well as increased unit sales, the company benefited from the impact of the high D-Mark in keeping down imported material costs, better productivity, and the lack of further high provisions for early retirement in order to shed labour.

Like VW, which reported higher nine-month earnings on Tuesday, Ford has been buoyed by strong demand in Germany and other European markets.

UBS expects upturn in final-half profits

By John Wicks in Zurich

UNION BANK OF SWITZERLAND (UBS) expects this year's profits to at least equal those for 1986, according to Mr Nikolaus Seem, management chairman.

Last year, net earnings rose by 12 per cent to Sfr770m (\$500m). This allowed the bank to raise its dividend from 24 to 32 per cent of nominal value.

In Zurich yesterday, Mr Seem said the second half was likely to show better results than the corresponding period of 1986. In the first half, earnings had been down on the previous period's record figures.

He added that 1988 was "more likely to be a difficult year" than either 1986 or 1987. The bank forecast an improvement in the interest sector, but the existing situation made it impossible to judge how business would develop elsewhere.

Mr Robert Stoder, general manager, said that UBS would

issue new public bonds as this was warranted by business activity and market conditions.

The bank was not intending to make a further international share placement "in the coming weeks or months". However, such a placement had not been planned in any case and did not represent a reaction to the instability of the stock market.

Mr Mathis Caballavetta, responsible for foreign-exchange operations, said he considered it unlikely that there would be a further massive fall in the dollar.

He did not rule out the US unit becoming weaker, however, and pointed to the drop in US interest rates as a move towards a "gradual and orderly" further devaluation.

He said the Swiss franc had remained relatively stable, and the current rate of about 62.5 centimes per DM was "in order."

Stock market fall likely to hit Swedish reinsurer

By Sara Webb in Stockholm

SKANDIA INTERNATIONAL, the Swedish-based international reinsurance group, expects 1987 operating result to drop to SKr200m (\$32.5m), compared with SKr316m in 1986, due to the stock market fall and higher interest rates which have reduced the value of its bond portfolio.

In a separate move, the Swedish group said it had acquired a majority holding in Kgl Brand (Royal Chartered), the Danish insurance company, giving it a stronger position in the EC market.

Skandia said its total premium income was expected to reach SKr9.1bn, compared with SKr9.15bn last year.

Premiums from non-life insurance in the US is likely to show a drop of about 20 per cent, to SKr2.4bn, which Skandia said was due to the company not underwriting as many policies as before because of a more cautious approach.

Premium income from non-life insurance outside the US is expected to stay at about

SKr3.5bn. Premiums from life insurance should increase by about 10 per cent, to SKr3.2bn, due to good results from the insurance subsidiary Skandia Life in the UK.

Skandia said the dramatic falls in the financial markets of the last few weeks had had a significant effect on its share and bond portfolio, which was valued at SKr16bn on September 30 but which has since seen a substantial reduction in value.

In spite of the turbulence of the financial markets, Skandia said its insurance operations were showing a positive trend. Through the acquisition of a further 16 per cent stake in Royal Chartered, it now owns more than 50 per cent of the share capital in the Danish company.

Royal Chartered is the seventh largest insurance company in Denmark, with a gross premium volume of DKr1.1bn (\$166m) and profits last year of DKr22m.

The move is intended to strengthen Skandia's insurance business in the EC.

Aegon to finance buyout of broking subsidiary

By Laura Rahn in Amsterdam

AEGON, the big Dutch insurer, is disposing of the Rotterdam-based KOK group, one of its subsidiaries, by financing a management buyout of the insurance and property broking unit.

Senior managers and other executives of KOK will receive about F1 5m (\$2.5m) in subordinated loans from Aegon to help finance the buyout. Eventually the loans could be sold to a third party, Aegon and KOK said.

More than 400 employees will have the opportunity to buy a stake in KOK. The deal is one of the larger

leveraged buyouts seen in the Netherlands since the start of the year and follows efforts on the part of KOK managers to take the company out from under the Aegon umbrella.

KOK became part of Aegon, the Netherlands' second largest insurance company, last year when the insurer acquired the FGH mortgage bank, the former KOK parent.

Pre-tax profits amounted to F1 3.3m on turnover of F1 30m last year. Profits last year showed a decline from 1985 levels due to higher costs, mostly because of automation in insurance broking.

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CANADIAN UTILITIES LIMITED 17% Debentures 1981 Series NOTICE OF SINKING FUND REDEMPTION

TO THE HOLDERS OF 17% Debentures 1981 Series ("1981 Debentures") of Canadian Utilities Limited (the "Company") issued under a trust indenture (the "Principal Trust Indenture") dated as of January 1, 1977 and amended from time to time, including a supplemental indenture (the "Supplemental Trust Indenture") dated as of December 3, 1981, relating specifically to the issue of the 1981 Debentures, each made between Canadian Utilities Limited and National Trust Company, Limited (together, "Trust Company"), the Trust Company is hereby notified that the Company has elected to redeem the 1981 Debentures in the amount of \$2,500,000 (Canadian dollars) on or before the date hereinafter specified.

NOTICE IS HEREBY GIVEN THAT, pursuant to the provisions of the Trust Indenture and the Supplemental Trust Indenture, the 1981 Debentures (the "1981 Debentures") are to be redeemed by the Company on or before the date hereinafter specified, in the amount of \$2,500,000 (Canadian dollars) on or before the date hereinafter specified.

Designating Numbers	Designating Numbers	Designating Numbers
00701 - 00750	17701 - 17750	34701 - 34750
01701 - 01750	18701 - 18750	35701 - 35750
02701 - 02750	19701 - 19750	36701 - 36750
03701 - 03750	20701 - 20750	37701 - 37750
04701 - 04750	21701 - 21750	38701 - 38750
05701 - 05750	22701 - 22750	39701 - 39750
06701 - 06750	23701 - 23750	40701 - 40750
07701 - 07750	24701 - 24750	41701 - 41750
08701 - 08750	25701 - 25750	42701 - 42750
09701 - 09750	26701 - 26750	43701 - 43750
10701 - 10750	27701 - 27750	44701 - 44750
11701 - 11750	28701 - 28750	45701 - 45750
12701 - 12750	29701 - 29750	46701 - 46750
13701 - 13750	30701 - 30750	47701 - 47750
14701 - 14750	31701 - 31750	48701 - 48750
15701 - 15750	32701 - 32750	49701 - 49750
16701 - 16750	33701 - 33750	50701 - 50750

NOTICE IS ALSO HEREBY GIVEN THAT the 1981 Debentures to be redeemed will be redeemed (a) for each 1981 Debenture, together with interest on and principal amount accrued and unpaid to the date hereof for redemption, by the Principal Trust Indenture, and (b) for each 1981 Debenture, together with interest on and principal amount accrued and unpaid to the date hereof for redemption, by the Supplemental Trust Indenture.

Bank of Montreal, 100 - 101 Street, Edmonton, Canada T5A 1T5
Principal Paying Agent
Bank of Montreal, 6 Queen Victoria Street, London, EC4N 4QJ, England
Deutsche Bank Aktiengesellschaft, Grasse 14, 6000 Frankfurt, am Main, West Germany
Société Générale de Banque S.A., 2, rue de la Loi, 1050 Brussels, Belgium
Santander Bank Corporation, Asenheimerstrasse 1, CH 4002, Basle, Switzerland
Banque Generale de Luxembourg S.A., 14 rue d'Adolphe, Luxembourg, Luxembourg

1981 Debentures surrendered for redemption must have all unexpired coupons (numbered 7-10) attached thereto. In the event of such unexpired coupons not so attached, the appropriate amount of the remaining unexpired coupons will be deducted from the amount of the redemption proceeds. Coupon number 6, due December 15, 1982, should be detached from the 1981 Debentures and presented to the Principal Trust Indenture for redemption. The 1981 Debentures in the principal amount of \$2,500,000 have been called for redemption prior to the date hereof and the principal amount of such debentures remaining outstanding as of the date hereof is \$2,500,000 (Canadian dollars).

NOTICE IS FURTHER GIVEN THAT all interest on the 1981 Debentures to be redeemed will cease from and after December 15, 1982.

AND NOTICE IS FURTHER GIVEN THAT the 1981 Debentures previously called for redemption represented by debenture certificates bearing designating numbers within the ranges listed below (including the first and last number of each range) have not been presented for payment.

Designating Numbers	Designating Numbers	Designating Numbers
00201 - 00250	04201 - 04250	08471 - 08500
01201 - 01250	04271 - 04300	08501 - 08550
02201 - 02250	04301 - 04350	08551 - 08600
03201 - 03250	04351 - 04400	08601 - 08650

DATED at Edmonton, Canada this 30th day of October, 1987.

The notice is given in the name of NATIONAL TRUST COMPANY, Trustees on behalf of Canadian Utilities Limited.

Handwritten signature and stamp.

fall like
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*has sold
the Cosmetic, Fragrance and Beauty and
Personal Care Business of its United States subsidiary*

and the related businesses of its other subsidiaries

*The undersigned acted as financial advisors to
Yves Saint Laurent S.A.*

a subsidiary of

has acquired

from

*The undersigned acted as financial advisors to
The Perrier Group of America and Source Perrier S.A.*

and

have formed:

*a jointly owned Company combining their drilling bits
operations and related businesses.*

The undersigned acted as financial advisors to Sandvik AB and Diamant Boart S.A.

has sold

to

*The undersigned acted as financial advisors to
Bayer USA Inc.*

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CIBA-GEIGY Corporation and CIBA-GEIGY Limited.*

A message from Merrill Lynch.

"Psychology will play a major role in the movement of share prices in the weeks ahead."

—ROBERT J. FARRELL
CHIEF MARKET ANALYST

Recently investor uncertainty abruptly caused an unprecedented decline in the worldwide equity markets. And last week, selling continued as the financial markets struggled to stabilize.

This massive selloff was not caused by any one particular event, and there is little evidence that it is justified by the fundamental values of the equities being sold.

Here are the thoughts of our Chief Market Analyst, Robert J. Farrell:

"Fear is probably the most powerful emotion affecting man. Psychology, therefore, not only played an important part in the record-breaking equity market decline, but it will be playing a major part in the movement of prices in the weeks ahead."

We think the major damage has been done, but after-shocks and testing will probably continue over the next couple of weeks or until confidence begins to rebuild.

Emotional climactic declines have occurred periodically in history. This is one of the most severe. In some cases like 1929 it portended difficult economic times ahead. In others, like 1962, the economy stayed strong and the recovery began within six months.

Since we believe the current situation is more like 1962, there should be opportunities to reassess things in coming months under less emotional conditions. Selling climax declines have invariably been followed by two to four months of recovering prices. This was true in 1929 when economic fundamentals were deteriorating and in 1962 when they were not.

We are sure preservation of capital is as important to investors as getting a satisfactory return. But the extreme and sudden nature of this decline appears to have gone far beyond the fundamental realities and therefore represents an opportunity for those willing to assume risk in the highest quality common shares.

At this point, conservative strategies, with ample cash, an emphasis on quality bonds and a focus on finding the best values in quality equities are suggested."

Whatever market volatility we face in the days ahead, we are committed to demonstrate to you the highest degree of professionalism and service.

This is no time to go it alone. At Merrill Lynch, we want to help. Around the world, our Financial Consultants stand ready to offer clients sound and objective advice. One to one. Person to person. Because we want to continue to earn the trust of our clients worldwide.

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Merrill Lynch

UK COMPANY NEWS

Nick Bunker looks at the troubled relationship of Willis Faber and Stewart Wrightson

The rocky path of marriage

AT LLOYD'S of London, they call Willis Faber "the royal family of insurance broking". It has a patrician image, with board members like Lord Chelmsford, from the family of the British general who nearly won the Zin War. It has a rich client list, including two powerful Japanese insurance companies, the Tokyo Marine & Fire and the Taisho, that is the envy of its rivals.

But like that other royal household at the end of the Mall, it has been a focus for gossip about domestic upsets for months past.

When Willis proposed marriage to Stewart Wrightson, a smaller rival, on June 30, the union looked auspicious. But the news yesterday that five senior executives of more than 30 years old had resigned or planned to leave this month has added weight to outsiders' fears that some aspects of the merger have been mishandled.

Consummation of the match this autumn produced the world's fifth biggest insurance broker, strengthened further by Johnson & Higgins, a New York-based broker which sends it big volumes of business.

But so-called "big-ticket" brokers making their money from broking insurance for airlines, shipping lines or big US corporations - are temperamental beasts. And in a prophetic comment this August, Savory Millin, the stockbroker, wrote that Willis had a "socially monochromatic management structure" that would sit badly with former

Wrightson executives used to a more obviously meritocratic environment.

The first overt signs of trouble came in September when four former directors of Wrightson decided to leave, partly because they were not offered seats on the new combined group's board. The merger, it became clear, was really a takeover by Willis.

Then, on Tuesday, it emerged that Willis has also lost five of Wrightson's best business producers, plus their back-up staff. They include Mr Nigel Chamberlain, head of one of London's top North American property-casualty insurance teams, and Mr John Palmer Brown, head of Wrightson's aviation division.

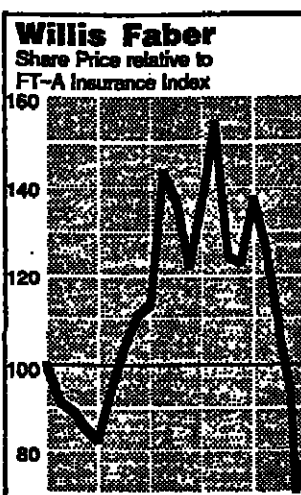
Any immediate damage has to be put in perspective. There are obvious question marks over how much business will automatically walk out of the door with the departing executives.

A leading aviation broker, a rival Lloyd's group says Mr Palmer Brown is "a very good operator, very near the top of his field," and some of his team's accounts were very big. One client, United Airlines of the US, is believed to put about 30-40 per cent of its estimated \$30m annual insurance premiums into the London market.

But, on the face of it, Willis has the resources to keep this type of customer. Even before the merger, Willis had one of the world's leading aviation departments, which comes under Mr Roger Elliott. His seniority



David V. Palmer, chairman of Willis Faber



in the group is such that outsiders tip him as the key rival to Mr David Rowland, Wrightson's former chairman, as a possible successor to Mr David Palmer, Willis's current chairman.

One London market broker who knows Mr Palmer-Brown well thinks that at most 25 per cent of his team's accounts would move with him quickly.

There are fewer doubts about the adverse impact of Mr Chamberlain's departure with his North American team. They proved their powers to take customers with them when they joined Wrightson a year ago from C.E. Heath. They brought from Heath perhaps £2m-3m in

"Several exciting possibilities" of new business have appeared since the merger, he says. About the recent staff defections, he adds: "It is idle to pretend that we are not disappointed." But he stresses that a merger of two "people businesses" was bound to lead to bruised feelings and resignations.

Are these just temporary teething problems? There are clear grounds for pessimism, stemming partly from industry-wide factors.

All the world's top brokers are heading into stormy seas which perhaps only New York-based Marsh & McLennan - the IBM of insurance broking - can weather comfortably.

Early this autumn, interim results from Sedgwick, the giant among British-based brokers, showed a 12.5 per cent downward slump in its pre-tax profits to £21m. Perhaps six months earlier than expert analysts expected, it reflected cyclical price cutting by US property-casualty insurance companies, coupled with the impact of a weakening dollar and rising expenses.

This is troubling Willis, too, because of the importance to it of business originating from J&H. Wrightson also, via Stewart Smith, a US subsidiary, is heavily involved in US markets. And, since it is still perhaps the premier London shipping insurance broker, at least in the quality of its clients, Willis is also exposed to damage from a similar dollar-swing that has started in prices charged by marine underwriters.

Mr Palmer was trying to take a longer view on Tuesday night.

Ladbroke issue seems certain to have flopped

BY NICK TAIT

AFTER the past three days of tumbling share prices - and the earlier slump - the £254m rights issue from hotels, betting and property group, Ladbroke, seems almost certain to have flopped.

Last night, Charterhouse, Ladbroke's adviser and underwriter to the issue - refused to make any comment ahead of an announcement due later today. However, the cash call closed yesterday afternoon with Ladbroke shares trading another 21p lower at 314p against the 375p rights issue price.

The issue, Ladbroke's second call on shareholders this year, is raising money to help fund its £1bn purchase of the Hilton hotel chain from US group, Allegis Corporation. The first issue, in April, raised £294m for the development of the company's four core businesses.

At the time the current issue was announced, Ladbroke shares were trading at 439p and the rights issue price represented a near-14 per cent discount.

Since then, however, the market has fallen by around 27 per cent and Ladbroke shares have performed roughly in line.

Ladbroke's call is the largest outstanding rights issue at present. However, a number of other companies looking for smaller sums also joined the casualty list yesterday.

Seywood Williams, the glass and aluminium specialist which was raising £20.3m, saw just 4.3 per cent of the issue taken up by existing shareholders, while its clearing group, Sketchley, seeking £27.5m, announced a 30.4 per cent response. Slightly more encouraging was the result from housebuilder, Warrington, where 55.5 per cent of the 3.2m rights shares were taken up; the issue was at 115p and yesterday Warrington closed 10p lower at the rights price. However, unless the market's mood improves, the company's modest £12.5m issue from Kleinwort Benson looks vulnerable; yesterday the shares slid another 15p to 422p against the 450p issue price.

Smallbone profit doubled

BY MIKE SMITH

Smallbone, supplier of furniture for kitchens, bedrooms and bathrooms, said yesterday that pre-tax profits had more than doubled from £387,000 to £816,000 in the six months to August 31 1987.

About half the improvement was achieved through organic growth and the rest through contributions from acquisitions. Fully diluted earnings per share were 77 per cent ahead at 3.14p (4.51p).

Turnover increased by 63 per cent to £12.2m. The dividend was lifted from 2p to 3p gross.

The six months saw Smallbone diversifying further, both geographically and by product range. Two years ago kitchen furniture contributed about 90 per cent of sales but the proportion has been reduced to about half following the expansion of sales of bathroom and bedroom furniture.

Mr Graham Clark, chief executive, said kitchen sales were up 48 per cent in the first half. Those of bedroom and bathroom furniture more than doubled.

Smallbone also diversified out of the UK this year by opening a showroom in Manhattan. Two other showrooms in the US are planned.

The US arm is expected to show a small profit in the second half, although losses are expected for the year as a whole because of start-up costs. Smallbone is expecting next year's sales in the US to be about \$10m with pre-tax margins of about 5 per cent.

In the UK, And So To Bed, the beds retailer bought in February, increased sales by 40 per cent. Analysts expect full year pre-tax profits to be about £2m.

McInerney rises to £1.3m

BY GRAHAM DELLER

McInerney Properties, the Dublin-based building and property development group, revealed a 23 per cent increase in taxable profits in the half-year to end-June 1987.

The pre-tax outcome - profits rose to £1.3m (£1.15m) against £1.06m last time - was achieved despite group turnover down from £36.18m to £30.38m. Mr Richard Chenery, managing director, said yesterday that the fall in turnover was due to the continuing decline of the Irish economy and the group's withdrawal from much of its contracting operations in the Republic.

Mr Chenery, however, expressed enthusiasm over second-half prospects and profits were expected to exceed 1986's outcome of £4.11m. McInerney's major participation in Dublin's Custom House dock redevelopment

project - seen as the Irish equivalent to London's Canary Wharf proposals - with about 700,000 sq ft devoted to financial services as well as hotel, exhibition and luxury accommodation facilities, would provide the main source of group activities in Ireland. Work on the project was expected to begin early next year, he said.

Expansion was also anticipated in housing and commercial developments in the south east of England as well as in the group's leisure business in Portugal, he added.

After a notional tax charge of £305,000 (£285,000), and an increased minority's debit of £478,000 (£183,000), annualised earnings per 10p share fell to 8.6p against 9.4p last time. The interim dividend is maintained at 1p.

DIVIDENDS ANNOUNCED

	Current payment	Date of payment	Corresponding dividend	Total for last year
Alva Inv. Trust	1.3	Dec 17	1	3.9
Bradford Prop.	5.5	Jan 6	5	11
German Sec. Inv.	1.7	Dec 17	0.7	1.7
McInerney Prop.	3.5	Jan 5	2.25	8
Reed Int.	6	Jan 5	6	19
Sketchley	2	Jan 5	2	8
Smallbone	2	Jan 5	2	8

Dividends shown per share net except where otherwise stated. *Equivalent after allowing for scrip issue. †On capital increased by rights and/or acquisition issues. ‡US\$ stock. §Unquoted stock. ¶Third market. ††Gross throughout. ‡‡Irish pence throughout.

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UK COMPANY NEWS

Reed better than expected with 37% jump midway

BY DAVID WALLER

Reed International, the publishing, paper and packaging conglomerate, yesterday exceeded City expectations with a 37 per cent rise in interim pre-tax profits. But its shares fell sharply in response to fears about the group's exposure to the US economy.

In six months to October 4 during which Reed has put the finishing touches to its restructuring programme with the disposal of its paint and DIY business and the £540m acquisition of the Octopus Publishing Group, pre-tax profits rose by 230m to £110m, on turnover ahead by 7 per cent to £586m.

Reed has spent a great deal of money in recent years on modernising its Canadian paper mills and buying US publishing companies. North American businesses accounted for 40 per cent of trading profits and over a third of the growth during the first half - and as a result analysts are worried about the dual effects of a declining US dollar and economic downturn.

Currency factors depressed trading profits by £2.8m in the first half, using an average exchange rate of \$1.63 to £1. Mr Nigel Stapleton, finance director, said that for every 10c decline in the value of the dollar, trading profits would fall by £5m in a full year.

Mr Peter Davis, chief executive, said that since the market crashed, the group had abandoned the acquisition of three publishing companies, worth between \$100m and \$300m in total. Two of the proposed acquisitions were US companies, which now seemed unattractive at prices negotiated prior to the crash.

"We have not changed our policy on the US," said Mr Davis. "We are an English language publisher and the US is too important a market for us to neglect. But now we're looking for a four month contribution from Paint and DIY, made a further £5.5m."

After a 28 per cent tax charge, earnings per share rose by 45 per cent to 15.8p. The interim dividend was raised from 10.9p to 15.8p.

came from acquisitions which made no contribution to the prior year figures. North American Paper doubled its profit from £3.4m to £13.8m.

In the UK, Reed Publishing showed a 58 per cent gain in trading profits, to £28.9m. Consumer publishing also increased by over a half, to £15.1m. Packaging showed a mild improvement, from £13.2m to £13.5m, and profits from European paper declined by 2 per cent to £10.7m.

Out of total trading profits of £109m derived from continuing activities, £62.8m came from publishing and the balance from packaging and paper. Discontinued activities, including a four month contribution from Paint and DIY, made a further £5.5m.

After a 28 per cent tax charge, earnings per share rose by 45 per cent to 15.8p. The interim dividend was raised from 10.9p to 15.8p.

See Lex

Gold Fields adjusts its dividend options

By Kenneth Gooding Mining Correspondent

SHAREHOLDERS in Consolidated Gold Fields, the international mining finance house and construction materials group, were elected to take shares in lieu of a cash dividend in the first half of the year. The company's interim dividend was set at 10.9p.

Revealing this at yesterday's annual meeting in London, Mr Randolph Agnew, the chairman, said the directors had considered it only fair that shareholders be given an opportunity to change their minds following the widespread fall in share prices.

But Mr Agnew stressed that no precedent was being set. In future shareholders would not be given a similar chance to revoke applications if it was simply the Gold Fields share price which fell rather than the market as a whole.

Gold Fields said later that about 3,200 shareholders owning 2m shares had opted to take shares instead of cash dividends.

At the two-hour meeting, which was held at the company's headquarters in London, shareholders were asked to vote on a proposal that Gold Fields should make a good start to the current financial year.

He added, however: "I believe it is a time for steady management in which a period of considerable economic uncertainty."

The longer term outlook for the group's major products remained promising. During 14 hours of questions, about half of them concerned the operations of Gold Fields' associates in South Africa. Mr Agnew insisted the group was not disinvesting from that country.

Gold Fields was, however, building up investments outside South Africa so that by 1991 the amount of gold production attributable to the company will have increased by about 60 per cent and nearly two thirds of total tonnage will come from non-South African sources.

Mr Agnew, pressed by shareholders, said he would pass on to Transvaal Corporation, an associate company in Namibia which in July dismissed more than 3,000 mine workers after a strike, a suggestion that the company could lead the way by stopping the use of migrant labour.

GECC, the cable and construction group, has dropped the scrip alternative for its interim dividend because of the stock market crash. The basis for the scrip issue would have been 41.5p compared with yesterday's market price of 28p. All shareholders will receive 4p per share in cash.

Australian investor sticks with Gestetner

By Clay Harris

Australian-based AFF Investment Corporation remains absolutely committed to its shareholding and management role in Gestetner Holdings, UK office equipment group, Mr Gregory McQuinn, Gestetner deputy chairman, said yesterday.

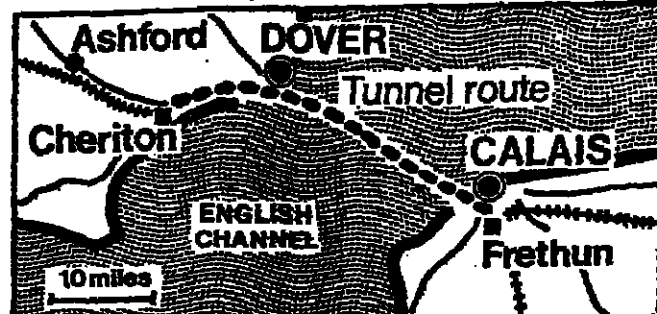
Gestetner continued to fall by more than the market, with ordinary shares losing 35p to 185p and capital shares 25p to 165p. The relative weakness has reflected worries about Gestetner's high proportion of Australian shareholders - some 40 per cent - and about AFF's financial strength.

The latest decline followed another sharp slide in the Australian stock market, where AFF shares have lost nearly three quarters of their value since Black Monday.

Based on London analysts' pre-tax profit estimates of £19m for the financial year which ended last week, the ordinary shares stand on a p/e of 8.8.

Paul Betts on the latest Eurotunnel disclosure

Perks for going underground



about £50, he said.

Subscribing to 300 units would give the right to one free round trip a year for 10 years, and the purchase of 1,000 units would give the right to two free round trips a year for 10 years.

An investor buying 1,500 units or more would be entitled to unlimited travel for himself and his family for 10 years.

The British partners strongly denied that there had been a dispute, but it was clear that the French decision to disclose so much detail in advance of the launch of the pathfinder prospectus today. The French, for their part, were at a loss to understand why the contents of the pathfinder should have to be kept secret for another 24 hours.

As one French banker remarked with more than a touch of irony: "As you see, the entire cordial is still alive and well between our two countries."

Eurotunnel's shares are expected to be offered at 350p or FF325 each - perhaps slightly less - on November 16. But the banks underwriting the issue have reserved the right to delay the offer for a few days in the event of another stock market collapse.

Mr Andre Benard, the French co-chairman of the consortium, said in Paris that investors who subscribed to 100 Eurotunnel units (each comprising one British share and one French share) would be entitled to one free round trip including car and passengers. At current ferry boat rates such a trip was worth



will be convertible at the rate of one new share for every 10 warrants.

The warrants, like the shares, will be listed on the London and Paris stock markets when the shares become available in mid-December. Mr Antoine Jean-Court-Galliani, the chief executive of Banque Indosuez, one of the consortium's lead banks in France, said the warrants were expected to have a conversion price of about 40-50 per cent above the initial shares.

Eurotunnel estimates the internal rate of return given by the shares over the whole life of the 55-year concession at 17.7 per cent a year based on conservative tunnel traffic assumptions. Mr Benard also indicated that the dividend to be paid in

1994 was expected to equal 16 per cent of the initial share price of 350p or slightly less. This is likely to rise to 34 per cent in 1996, to 60 per cent in 2003 and to 100 per cent in 2013.

French bankers said yesterday that the offering was likely to attract small investors because of the dual nature of the investment. They suggested that the initial attraction of the shares was the prospect of making large capital gains, since Eurotunnel will not pay any dividends to shareholders until after the first full year of the tunnel's operation. This means that the first dividends are expected to be paid in 1995 for the first full year of operation of the tunnel in 1994.

The French Eurotunnel partners and banks said they were confident about the outcome of the public share offer. Mr Benard said that although the financial environment was at present difficult, the general economic outlook was very favourable.

He said the construction of the tunnel was being undertaken at a time of generally low inflation and interest rates. He added that at a time of lower economic growth estimates for Europe, the project was also likely to be seen as providing a major contribution to help regenerate growth in southern Europe in coming years.

Of the £750m worth of stock to be offered, £300m is expected to be floated in the UK and another £300m in France, with the balance of £150m on international markets including North America, Europe, the Middle East and Japan.

Mr Jean-Court-Galliani, of Banque Indosuez, did not rule out the possibility of transferring some of the shares from one tranche to another in the event of oversubscription or undersubscription in different countries.

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Static profits at Sketchley

BY CLAY HARRIS

Sketchley, the dry cleaning, office equipment and catering group, yesterday reported a 2.5 per cent rise in interim pre-tax profits to £5.6m (£5.5m). Earnings per share, however, fell 16 per cent to 14.1p (16.8p).

Sketchley announced the results as the market closed. Its shares had finished unchanged at 397p. The group also announced that 30.4 per cent of its one-for-four rights issue at 400p had been taken up.

The static profits performance in the half year to October 2 resulted from turnover ahead by nearly 58 per cent to £81.4m (£51.6m).

The group increased operating profits to £6.4m (£5.2m), excluding £225,000 from discontinued operations. It said that this had been achieved despite the short-term effect of disappointing dry cleaning sales and the reduced value of its British Coal cleaning contract, which has now been negotiated.

Interest costs rose to £872,000 (£780,000) although the £27.5m proceeds of the rights issue should limit the rise shown in the full year.

Sketchley said that the financial benefits of Roboserve, the vending systems supplier

bought for £18.5m, would begin to flow through in the current half. The interim dividend is unchanged at 6p.

comment

Sketchley increased earnings last year by a princely 0.1p per share over 1986-86 to 32.3p. Shareholders will be able to count themselves lucky if an increase of the same magnitude is achieved in the current year. At the pre-tax level, the total could come close to £14m. This includes the benefits of Roboserve's tax losses, which would last for five years at the new subsidiary's current level of profitability. Sketchley delivery vehicles will soon be calling weekly on every surviving British Coal pit, and the company hopes they will carry more than just clean workwear. It also perceives an improvement in dry cleaning demand, and the Equin office equipment subsidiary has fulfilled expectations. The shares stand on a prospective p/e of 12.2.

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HARD ROCK INTERNATIONAL PLC

(Incorporated in England under the Companies Act 1948 to 1976, No 1334204)

Introduction
by
CAPEL-CURE MYERS

SHARE CAPITAL
As at Tuesday 27th October 1987

Authorised: £2,200,000
Issued and fully paid: £741,445
£267,880

The Group operates and franchises Hard Rock Café restaurants and sells a range of merchandise under the Hard Rock name.

Full particulars of the Company are available through the Exel Statistical Service. Copies of the Exel Cards containing Listing Particulars can be obtained from Company Announcements Office until 9th November 1987 and from the following offices until 19th November 1987:-

Capel-Cure Myers
65 Holborn Viaduct
London EC1A 2EU
Hard Rock International PLC
7 Old Park Lane
London W1T 5LJ
A member of the ANZ Group
5th November 1987

This advertisement is issued in compliance with the requirements of the Council of The Stock Exchange
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to the Council of The Stock Exchange for 18,929,630
Convertible Preference Shares to be admitted to the Official List



Helical Bar plc
(Registered in England No. 156663)

Placing and Open Offer to Shareholders by
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of

18,929,630 5.25 per cent. Convertible Cumulative Redeemable
Preference Shares 2012 of £1 each at 100p per share

	Share Capital	Authorised	Issued
Ordinary Shares of 5p each	30,000,000	18,929,630	18,929,630
Convertible Preference Shares of £1 each	18,929,630	18,929,630	18,929,630

Listing Particulars are available in the statistical service of Exel Financial Services Limited. Copies of the Listing Particulars may be obtained during business hours (Saturdays excepted) up to and including 9th November, 1987 from the Company Announcements Office, The Stock Exchange, London EC2P 2BT and up to and including 19th November, 1987 from:

Helical Bar plc
11 Bruton Place
London W1X 7AB
Alexanders Laing & Cruickshank
Piercy House
7 Copthall Avenue
London EC2R 7BE
5th November, 1987

Akzo nv Amhem Holland

The Board of Management and Supervisory Council of Akzo N.V. decided to distribute for the fiscal year 1987 an interim dividend of NLG 1.50 per ordinary share of NLG 20.-.

As from 17 November, 1987 the above dividend of NLG 1.50 per ordinary share will be payable against surrender of coupon no. 29 at:

Barclays Bank PLC
Stock Exchange Services Department
54 Lombard Street
London EC3P 3AH
and
Midland Bank PLC
International Division
Securities Services Department
110-114 Cannon Street
London EC4N 6AA

U.K. Residents
Dividends so payable for U.K. residents will be paid less 15% withholding tax and U.K. income tax will be deducted from the gross dividend.

Residents of other countries
For residents of countries other than the United Kingdom with which the Netherlands has a Double Taxation Agreement, the rate of withholding tax (if any) will be adjusted upon provision by the presiding authorised depository of the completed necessary documents (Form 92, etc.). Where no such form is submitted withholding tax at the rate of 25% will be deducted. United Kingdom tax at shareholder rate will be deducted unless claims are accompanied by the appropriate affidavit forms. Information concerning any of the above-mentioned documents may be obtained from Barclays Bank PLC and Midland Bank PLC.

Amhem, 4 November, 1987



The Board of Management of Akzo N.V. announces that on November 3, 1987 the results for the third quarter of 1987 were published. Copies of this quarterly report may be obtained from the London Paying Agents:

Barclays Bank PLC
Stock Exchange Services Department
54 Lombard Street
London EC3P 3AH
and
Midland Bank PLC
International Division
Securities Services Department
110-114 Cannon Street
London EC4N 6AA.

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Amhem, November 4, 1987

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COMMODITIES AND AGRICULTURE

ITC puts documents case to Law Lords

By Raymond Hughes, Law Courts Correspondent

THE INTERNATIONAL Tin Council yesterday asked five Law Lords to make a comprehensive ruling that neither its documents, nor copies of them, nor information derived from them could be used as evidence in the tin crisis litigation.

The ITC contended that all such material was part of its official archives and therefore immune from disclosure in court actions because its archives had the same inviolable status as those of a diplomatic mission.

The Law Lords are hearing appeals by the ITC and Maclean Watson, one of a number of tin brokers involved in litigation arising from the ITC's collapse into insolvency in October 1986, against a decision of the Court of Appeal in July.

The appeal court held that documents retained in the ITC's archives were protected from disclosure but that copies sent to the ITC to its members - 23 states and the European Commission - and copies obtained by third parties, were not.

The documents issue arose when the ITC intervened in an action brought by two Shearson Lehman companies against, among others, Maclean Watson, in which some parties want to use ITC copy documents as evidence.

The issue also affects other parts of the tin litigation, notably actions in which bank and broker groups of the ITC have alleged fraudulent trading and negligent mismanagement against the ITC, founding their allegations in part on ITC documents.

The Law Lords' decision could have implications also for other international organisations which, like the ITC, have a presence in the UK.

Copies of ITC documents have come into the hands of third parties in a variety of ways, including the use of the US Freedom of Information Act and as a result of being appended to a report of a House of Commons select committee. Others derived from ITC members or from City institutions consulted when consideration was being given to mounting a rescue operation for the ITC.

The ITC contended that however the material or information derived from it was acquired, or came into the public domain, it remained part of the council's archives, the inviolability of which could be removed only by express waiver by the ITC itself.

The hearing continues today.

China resumes pork rationing

CHINA HAS resumed rationing of pork in some major cities because output this year has fallen 2.6 per cent from the 1986 level, the China Daily said, reports Reuters from Peking.

Ivory Coast takes tough line on cocoa surplus

BY NICHOLAS WOODSWORTH IN ABIDJAN

THE 11 member nations of the Cocoa Producers Alliance, who are meeting this week in Lagos, have expressed serious concern about growing cocoa surpluses and are seeking agreement on measures to deal with the problem.

While solutions proposed to reduce stocks are varied, all delegates agree on the need for immediate and concerted action.

The Ivory Coast, the world's biggest producer - 1987/88 output is estimated at 680,000 tonnes - has taken the toughest line, proposing such drastic measures as the destruction of large amounts of poorer quality cocoa already in stock as a means of driving up prices.

Cocoa prices are currently at 44-year lows owing to recent bumper harvests and the suspension of buffer stock buying. Buffer stock operations were suspended last June when production and consuming members of the International Cocoa Council Organisation (ICCO) failed to agree on the level of "must buy" buffer stock trigger prices. AI-

though the ICCO met in London in September, delegates again failed to reach agreement on the question.

As one means of partially compensating for the suspension of the buffer stock operation Mr Goffa Jacob, the chief Ivory Coast delegate at the meeting, said his country favoured a system of production quotas for CPA members. "The Alliance no longer influences the market," he told the meeting. "We need to overhaul it and give it the means to function." There has in the past been little unity or agreement between CPA members on methods to protect producers.

CPA members, who account for 85 per cent of world cocoa output, expressed concern over the rising production figures of Malaysia and Indonesia. Asia's leading growers. These non-members were held to be partly responsible for the depressed state of the market and urged to join the Alliance.

One producer singled out for particular criticism was the host country, Nigeria. With output

rising once again after years of neglect, the Nigerian cocoa industry was blamed for 70 per cent of the poor quality cocoa currently held in the buffer stock.

Many analysts blame poor Nigerian cocoa quality on the dislocation last year of the country's commodity marketing boards and the institution of a free purchase and sales policy. While Nigerian delegates claimed that the cocoa complained of did not pass through government inspection but was smuggled, they did voice a concern for cocoa quality.

Mr C. C. Ocran, the Nigerian Trade Ministry's permanent secretary, told delegates that a high-powered body had been set up to ensure the quality of exports.

CPA delegates will meet later this year when the ICCO convenes in London on December 4. The Ivory Coast has been dominated once again by demands by producers for the restoration of buffer stock buying.

Market turmoil boosts diamonds

By Judith Meitz in Jerusalem

IN SPITE of predictions to the contrary, Israel's diamond industry, a major foreign currency earner, has benefited from recent adverse developments in the world capital markets, according to Mr Moshe Schmitzer, president of the Israel Diamond Exchange.

He explained that money taken out of stocks was being invested in diamonds, as evidenced by the growing number of buyers on the exchange. Better proof he said was the fact that sales in October alone were 30 per cent higher than in the same month last year, reaching \$18m.

Mr Schmitzer forecast that exports from Israel which has become the world's largest diamond manufacturing centre, would top the \$2bn mark in the current year.

An unwelcome result of the market turmoil, however, was a seven day suspension of diamond trading between Israel and Hong Kong because of payments problems encountered by Hong Kong merchants. Business returned to normal this week.

Mr Schmitzer said that the decision to halt trading was taken when Hong Kong debt had mounted to what was considered a dangerous level of US\$80m. "We felt it would be best to take a break and see what would develop," he said. "Fortunately, the money is beginning to flow once again."

Always an important export destination, Hong Kong had traditionally been Israel's second largest market in cut and polished diamonds, ranked just behind the US. Last year, exports of the processed stones to Hong Kong came to US\$300m out of a total of \$1.6bn, representing an increase of more than a quarter over the previous year.

Opec chief sees room for increased ceiling

BY LAURA HAIN IN DELFT

THE ORGANISATION of Petroleum Exporting Countries may be able to raise its official ceiling on oil production by between 1m and 1.5m barrels per day to match actual output without jeopardising the official price of \$18 a barrel, according to Mr Rikman Lukman, its president.

Mr Lukman, who is also Nigeria's Minister of Petroleum, said yesterday that the 12 Opec members were producing between 17.5m and 18m b/d compared with an official ceiling of 16.5m and yet oil prices were fairly stable around the \$18 level.

"There is room to increase production well above 16.5m barrels," he said after addressing a petroleum symposium in Delft. "Prices are holding at official levels, so we have a reference point."

When Opec holds its regular biannual conference in Vienna on December 9 it will attempt to forge a new production sharing agreement for 1988 but the recent stock market crash.

"There is a minimum quantity of energy that always is re-



Mr Rikman Lukman, "prices are holding"

most of the group's overproduction."

Mr Lukman said he did not expect oil demand to fall sharply as a result of a world economic recession, but he expected Opec producers to be able to maintain their market share and be left tomorrow with very little reserves," he told a seminar on energy policy.

"Hence the necessity of co-operation between Opec and non-Opec producers in order to have Opec sustain prices. We have few examples - Norway is one," he said.

quered, even if incremental consumption may slow."

He conceded that a dramatically lower dollar could cut into oil revenue but brushed aside suggestions that lower income would increase pressure for a price rise. "It's just one of many problems, a technical factor," he said.

Mr Fahd al Chiebi, Opec deputy secretary general, called for increased support from non-Opec producers to help the organisation maintain stable crude prices through production restraints. Reuters reports from Opec.

"It is not in the interest of the international community to continue depleting narrow (non-Opec) reserves in order to maintain today their market share and be left tomorrow with very little reserves," he told a seminar on energy policy.

"Hence the necessity of co-operation between Opec and non-Opec producers in order to have Opec sustain prices. We have few examples - Norway is one," he said.

Jute pact future undecided

BY JOHN MURRAY BROWN IN JAKARTA

JUTE PRODUCERS and consumers ended three days of talks in Indonesia yesterday, undecided whether to extend the 31-member agreement which is set to expire at the end of 1988.

Delegates to the talks in Jogjakarta in central Java continued however that the lengthy process of renegotiating the five-year-old pact for this US\$1bn-a-year jute trade would be resumed at a meeting next March in the Bangladesh capital of Dhaka, home of the International Jute Organisation.

The world's two leading jute producers, Bangladesh and India - this week argued for the pact to be strengthened, by the introduction of a price support mechanism and the use of a buffer stock, as in other commodity agreements.

Consumer countries however, led by the US, opposed moves to endorse the use of stockpiling to improve prices. Warehousing for such a cheap but bulky commodity is considered too costly.

The pact is currently limited to marketing promotion in importing countries, various schemes aimed at improving growing methods and the regulation and development of jute seed strains.

The market for jute which is used for sacks, matting and carpet backing, has been hit by the world's poorest nations, has recovered in the last few years as prices for the synthetic oil-based substitutes have increased along with the rise in oil prices.

Pakistan plans import tenders for sugar

BY MOHAMMAD AFTAB IN ISLAMABAD

PAKISTAN PLANS to invite tenders for purchase of 500,000 tonnes of refined sugar, in order to tide it over an expected shortfall in its domestic production.

The offers will be invited within a week, officials said. Domestic production is projected to be 1.3m tonnes. The consumption requirements are estimated at 1.6m tonnes for 1988 but the 12 months of the 1987/88 season (October/September) is forecast at 8,940,000 tonnes, down from 9,093,000 tonnes estimated for the 1986/87 season.

The shipments are planned to be made in December this year,

and in January 1988. Sugar mills in the southern Sindh province have started crushing sugarcane to make refined sugar, while all other mills in rest of the country will start the operation in the next few days. The shortage is attributed to a low sucrose content in sugarcane because of too little rain this season.

Domestic production in the 1987/88 season (October/September) is forecast at 8,940,000 tonnes, down from 9,093,000 tonnes estimated for the 1986/87 season.

Commission plans EC fish price cuts

THE EUROPEAN Commission wants to cut its guide price for herring by 10 per cent and for mackerel by 5 per cent under its fish guide price proposals for 1988.

The EC sets guide prices each year and goes on to fix a "with-drawal price" - between 70 per cent and 80 per cent of the guide price at which it will buy fish withdrawn from the market by producers. Much of the withdrawn fish is used for animal feed.

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Brazil's fuel alcohol programme comes under fire

BY ANN CHARTERS IN SAO PAULO

RE-EXAMINATION of the alcohol for fuel programme has become a regular event in Brazil as the mounting deficit and staunch mounting losses of Petrobras, the state petroleum monopoly, responsible for distributing gasoline and alcohol, in the first half of the year Petrobras has reported its first ever loss of US\$23.3bn (then worth US\$77m), with US\$25bn attributed to losses in the alcohol account.

The National Energy Commission has been studying two proposals: to reduce the pricing differential between alcohol and gasoline from the current 26 per cent; and to adopt a new distribution system for the gasoline and alcohol, with Petrobras delivering directly to distributors without Petrobras acting as an intermediary.

Reducing the pricing gap between alcohol and gasoline at the

pump is a delicate issue. Since ethanol-burning vehicles first became widely available in 1980 cars have been burning ethanol, increased the proportion of alcohol cars in total production from an initial level of 22 per cent to 66 per cent. Although they are one-fifth less fuel efficient, ethanol-powered cars have sold well, attracting buyers impressed with the lower cost of fill-ups.

Between 1979 and the end of September 1987 nearly 3.2m cars burning ethanol rolled off factory production lines. Sugar cane growers have a vested interest in keeping the people who bought them happy and in convincing them to opt for alcohol-burning cars. The government even a one per cent cut in the price differential (taking alcohol to 66 per cent of the gasoline price) would dampen demand

and create doubts in consumers' minds about the Government's commitment to the programme.

Sugar cane growers who produce both sugar and alcohol worry that if alcohol prices are too close to the price of gasoline, car buyers will opt for the more efficient gasoline, leaving growers with excess capacity. An increase in demand for gasoline would please Petrobras, however, as it has to produce an increasing amount of gasoline to meet demand for diesel fuel. Currently, much of the excess gasoline is exported.

As an alternative to changing prices at the pump, serious consideration is being given to privatising distribution on the assumption that private companies

would be more efficient than a state monopoly. Such a move would put a check on Petrobras' market power, however, and may require a reduction in government taxes, now about 20 per cent of the ethanol price, so as to increase the amount available to cover distribution costs.

An economist with one of the country's largest ethanol producers, said that Petrobras' problems concerned all government-controlled enterprises, not just the state company, but that alcohol was getting more of the blame.

In early September President Collor signed a decree maintaining the current alcohol/gasoline price differential, but the question has now come back to haunt producers.

So far the main outlet for ex-

cess ethanol has been exporting, primarily to the US. In 1986, Brazil sold 340m litres of ethanol to that country, supplying 12 per cent of the market.

Brazil's total production last year was 10.2bn litres with projections to increase to 12bn litres from 1987/88 harvest. According to distillers, there is not expected to be excess alcohol to export, given demand projections, unless the Government purchases demand with higher ethanol prices.

Pressured by Petrobras, the Government may decide that the alcohol programme is not as strategically necessary as it was to make Brazil less dependent on petroleum. Since Brazil now produces 60 per cent of its own crude oil requirements the alcohol programme could stand some distilling itself.

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LME cash settlement

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FOREIGN EXCHANGES

Dollar sentiment stays weak

The dollar finished around the middle of the day's range, as the foreign exchanges paused before attacking levels of DM1.70 and ¥185.

Dealers said there are no next targets for the market, but after the recent sharp fall there was a technical move to cover short positions yesterday. Trading was nervous and volatile, with the US currency fluctuating around DM1.71.

The dollar finished lower on the day. Its partial technical recovery was regarded as disappointing, and showed the level of bearish sentiment.

It was suggested the West German Bundesbank may cut its discount rate today, following Tuesday's move by the Dutch Central Bank and yesterday's reduction in UK bank base rates, but there was little hope this would provide any lasting support for the dollar.

Dealers were generally sceptical of official comments, including the White House statement that progress was being made in talks on cutting the budget deficit.

The dollar fell to DM1.7120 from DM1.7150, to ¥187.15 from ¥187.35, to FF5.8250 from FF5.85, and to SFr1.4120 from SFr1.4150.

On Bank of England figures the dollar's index declined to 97.3 from 98.1.

STERLING-Trading range against the dollar in 1987 is 1.7475 to 1.7100. October average 1.6850. Exchange rate index rose 0.1 to 75.0, compared with 73.3 six months ago.

Sterling's strength and the

weakness of the equity market were regarded as the main reasons behind the Bank of England's decision to allow a cut in UK bank base rates.

The reduction in rates had no impact however, and sterling continued to advance. The pound rose 60 points to 1.7470-1.7480, and also improved to DM2.9925 from DM2.9875; to ¥239.75 from ¥239.25; to FF10.18 from FF10.1625; and to SFr2.4675 from SFr2.46.

D-MARK-Trading range against the dollar in 1987 is 1.5905 to 1.7150. October average 1.6011. Exchange rate index 150.4 against 147.5 six months ago.

The D-Mark eased slightly against the dollar in Frankfurt. The US currency closed at DM1.7125, compared with DM1.7085.

The Bundesbank bought \$100.5m when the dollar was fixed at DM1.7090, compared with a record low of DM1.7050 on Tuesday.

In Paris the Bank of France did not intervene when the D-Mark was fixed at FF5.8409, against DM3.4090. Earlier in the day Paris call money rose in a move to defend the franc.

There was speculation the

Bundesbank may cut interest rates at today's central council meeting. Mr Gerhard Stoltenberg, West German Finance Minister, will attend, but there will not be a news conference afterwards, which may indicate the central bank is not expecting to cut its discount or Lombard rates.

JAPANESE YEN-Trading range against the dollar in 1987 is 159.45 to 157.04. October average 142.57. Exchange rate index 287.4 against 236.5 six months ago.

The yen was little changed in quiet Tokyo trading. Dealers were reluctant to put too much pressure on the dollar, for fear of provoking central bank intervention, but could also see no reason to buy the US currency.

Bank of Japan intervention was estimated at about \$300m, and was regarded as merely a move to keep trading orderly rather than stopping the dollar's fall.

The dollar closed at ¥187.25 in Tokyo, compared with ¥187.50 overnight in New York. Tokyo was closed on Tuesday for a national holiday, but on Monday the closing level was ¥187.60.

There was speculation the

FINANCIAL FUTURES

Gilts up after rate cut

Gilt prices recovered from early lows in the London International Financial Futures Exchange yesterday to finish only slightly down on the day. Early in the day sentiment had been affected by comments made by Mr Nigel Lawson, Chancellor of the Exchequer, to the effect that the market should not be too impatient for another cut in base rates.

However a few hours later base rates had been cut and dealers suggested that a continued decline in equity values together with sterling's firmer trend prompted a change in the sentiment's timetable.

The December price opened at 121-31 up from 121-21 on Tuesday and sank to a low of 121-07 before recovering to close at 122-12.

Three-month sterling deposits finished close to the day's highs, following a cut in UK clearing bank base rates to 9 p.p.c. from 9 p.p.c. Early trading had seen a good deal of profit taking and after opening at 91.13 for December delivery, the price fell to a low of 91.11 before bouncing back to a high of 91.28. It closed at 91.27, up from 91.07 on Tuesday night.

Trading was rather confused in the afternoon, mainly because the market had been caught a little off balance by the sudden reduction in interest rates.

US Treasury bonds showed a firmer tendency during the day, helped by a further decline in equity markets.

The December price opened at 88-04 up from 87-10 on Tuesday and traded between a low of 88-01 and a high of 89-01 before finishing at 88-25.

A further fall in equities saw the December FT-SE price fall sharply to 160.05 from 164.30 on Tuesday.

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£ IN NEW YORK

Month	Low	High	Open
1987	1.7475-1.7480	1.7415-1.7420	1.7475
1986	1.7475-1.7480	1.7415-1.7420	1.7475
1985	1.7475-1.7480	1.7415-1.7420	1.7475

Forward premium and discount apply to the US dollar.

Source: Reuters, London, 5 November 1987.

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MONEY MARKETS

Base rates 9 p.p.c.

UK CLEARING BANK base rates were cut by half a point to 9 p.p.c. yesterday, following a lead from the Bank of England to lend money to the discount market at 9 p.p.c.

The authorities had already been facing problems in servicing the day to day deficit because bill rates had fallen to well below the Bank's official dealing rates.

Market rates had been pointing towards a cut for some time but there had been uncertainty as to whether the authorities would sanction another cut so soon as

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WORLD MARKETS

FT-ACTUARIES WORLD INDICES

Jointly compiled by the Financial Times, Goldman, Sachs & Co., and Wood Mackenzie & Co. Ltd. in conjunction with the Institute of Actuaries and the Faculty of Actuaries

NATIONAL AND REGIONAL MARKETS	TUESDAY NOVEMBER 3 1987					MONDAY NOVEMBER 2 1987					DOLLAR INDEX		
	US Dollar Index	Day's Change %	Pound Sterling Index	Local Currency Index	Gross Div. Yield	US Dollar Index	Pound Sterling Index	Local Currency Index	1987 High	1987 Low	Year Ago (approx)		
Figures in parentheses show number of stocks per grouping													
Australia (90)	100.94	-1.2	85.93	100.23	3.98	102.12	87.07	100.15	180.83	97.40	91.12		
Austria (16)	96.65	+0.5	82.28	85.75	2.41	81.98	85.90	102.87	85.53	92.33			
Belgium (48)	102.77	+0.1	87.49	91.37	3.18	102.72	87.57	91.57	134.89	96.91	91.81		
Canada (128)	104.01	+0.9	88.59	99.60	3.02	107.11	91.32	101.96	141.78	98.15	99.50		
Denmark (38)	108.03	-0.3	91.97	87.38	3.04	108.97	92.90	96.11	124.88	98.18	94.79		
France (121)	81.22	-1.4	72.42	75.76	3.46	87.68	79.78	121.82	79.10	93.52	92.29		
West Germany (93)	86.24	-1.4	72.42	75.76	3.46	87.68	79.78	121.82	79.10	93.52	92.29		
Hong Kong (43)	83.53	-0.3	69.33	83.36	3.88	70.23	73.32	104.93	77.56	92.29			
Ireland (14)	106.05	-4.1	91.97	98.43	4.60	112.60	95.99	102.09	160.22	99.50	85.91		
Italy (95)	77.84	-1.6	66.27	73.65	2.57	79.10	79.10	74.56	100.00	86.25			
Japan (458)	136.82	-2.2	118.18	138.53	1.57	139.13	128.61	120.53	161.20	100.00	98.25		
Malaysia (36)	112.58	+0.8	95.84	108.61	3.35	111.44	95.18	107.86	193.94	98.42	105.58		
Mexico (14)	24.26	+0.0	205.39	434.05	0.69	241.18	208.62	434.05	422.57	99.72	84.48		
Netherlands (37)	96.05	-0.3	83.77	84.76	3.94	96.36	84.71	97.91	97.91	94.44			
New Zealand (23)	125.59	-1.7	74.82	74.82	3.98	86.52	73.76	76.58	138.99	83.93	99.91		
Norway (24)	126.49	-1.6	107.77	111.47	2.44	128.68	109.71	113.62	183.01	100.00	101.82		
Portugal (2)	125.59	-1.7	74.82	74.82	3.98	86.52	73.76	76.58	138.99	83.93	99.91		
Singapore (27)	102.56	+0.8	87.31	97.29	2.45	101.71	86.77	96.81	100.00	99.19			
South Africa (61)	129.56	-1.7	110.30	111.47	2.44	128.68	109.71	113.62	183.01	100.00	101.82		
Spain (43)	131.04	+0.1	113.56	113.52	3.56	130.87	111.57	113.57	138.81	100.00	95.37		
Sweden (34)	103.33	-2.5	87.97	94.15	2.44	106.00	90.37	96.43	136.64	90.85	102.48		
Switzerland (53)	84.46	-2.9	71.90	73.99	2.25	86.94	76.90	94.32	111.17	90.87			
United Kingdom (333)	118.12	-3.6	100.55	100.55	4.35	125.85	104.68	104.68	162.87	99.65	93.37		
USA (254)	100.20	-1.9	87.09	102.30	3.58	104.29	86.91	104.29	137.42	92.83	102.52		
Europe (949)	99.59	-2.4	84.79	87.41	3.82	102.21	87.14	89.66	130.02	97.63	99.49		
Europe Pacific (660)	135.36	-0.3	115.24	118.49	0.77	135.72	115.71	118.92	158.77	100.00	86.59		
Asia-Pacific (1659)	127.19	-0.1	103.08	106.18	1.78	122.25	104.31	110.50	145.63	100.00	90.87		
North America (711)	102.92	-2.0	87.17	102.14	3.02	102.14	87.17	102.14	104.18	95.20	102.26		
World Ex. US (616)	95.56	-1.6	79.62	79.33	3.23	99.59	76.38	80.49	111.97	91.82	93.85		
Pacific Ex. Japan (222)	93.56	-1.1	79.66	92.10	4.43	99.59	80.65	92.55	164.03	91.25	90.75		
World Ex. US (1832)	126.66	-1.1	102.72	105.97	1.85	122.00	104.06	106.39	145.63	100.00	94.84		
World Ex. UK (2082)	113.43	-1.1	96.26	105.42	2.21	105.42	96.26	106.39	138.82	100.00	94.84		
World Ex. US & UK (2345)	113.43	-1.1	96.26	105.42	2.21	105.42	96.26	106.39	138.82	100.00	94.84		
World Ex. Japan (1957)	101.43	-2.1	86.35	96.72	3.66	103.64	88.36	98.79	134.22	96.44	96.76		
The World Index (2415)	113.53	-1.4	96.65	104.76	2.45	113.12	98.15	106.11	139.73	100.00	94.70		

Base values: Dec 31, 1986 = 100
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American and Japanese markets closed for public holidays on November 2 and 3 respectively. New York market closed at 14.30 hrs local time.
All other values were attributable for this edition.

EUROPEAN OPTIONS EXCHANGE

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A FINANCIAL TIMES SURVEY

**U.K. INDUSTRIAL
PROSPECTS**

Monday January 4th, 1988

The Financial Times proposes to publish a Survey on the above. The aim of this Survey is to assess the prospects for a number of key industries in the coming year. The main emphasis will be on the U.K. but the international context will be fully explored. Important trends affecting each business sector will be analysed and described.

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EUROPE'S BUSINESS NEWSPAPER
LONDON - FRANKFURT - NEW YORK

FT CROSSWORD PUZZLE No 6,474**VIXEN**

A 25x25 crossword puzzle grid. The grid is composed of white squares (for letters) and black squares (for empty space). The numbers 1 through 25 are placed in the starting squares of the words. The numbers are distributed as follows:

- Row 1: 1, 2, 3, 4, 5, 6, 7
- Row 2: 8, 9, 10
- Row 3: 11, 12
- Row 4: 13, 14, 15
- Row 5: 16, 17, 18, 19
- Row 6: 20, 21, 22
- Row 7: 23, 24
- Row 8: 25, 26

ACROSS

- ACROSS**

 - 1 The way an engineer sees a person (*3*)
 - 4 Little beast about to publicise match (4, 2)
 - 8 Meadowland beyond the river (7)
 - 9 Shiftless guy turning colour at the rent demanded (?)
 - 11 Development may entail tearing one out (10)
 - 12 Opposed to cutting assistance, though really keen (4)
 - 13 A music man will find a lot of music played staccato stimulating (5)
 - 20 To fix a washer round the end is such a bloomer! (8)
 - 24 Got back with winnings in a rush (8)
 - 25 Hear the lark begin his flight and singing startsle the dull — " Milton (L'Allegro) (5)
 - 26 The employer has to make sure (4)
 - 27 Praiseworthy line taken about revolutionary article (10)
 - 28 Magazine requiring team effort? (7)
 - 29 Splendid gett (7)
 - 30 Diallike getting tenser maybe (6)
 - 35 Combine to lay a complaint against the French (6)

DOWN

 - 1 Save extra (6)
 - 2 Player will find a number lack (7)
 - 3 Flower seen by people travelling on the highway? (7)
 - 5 Am imprisoning for offering protection (5)
 - 6 Shower after the umpire or do without? (7)
 - 7 A top man's pride sent crashing (3)
 - 10 The underworld boss stayed put out (3)
 - 13 The person with money has got more confident following rate adjustment (3)
 - 15 Few signify — clear? (8)
 - 17 Second it rises negotiated, or close? (7)
 - 19 Irritating an old monarch with silver-plated tin (7)
 - 21 A measure to make tea popular (5)
 - 22 Let the trainee rest (5)

Solution to Puzzle No. 473

D	E	A	D	H	E	A	T	I	O	N
I	N	O	G	M	O	O				
R	I	C	H	O	C	H	E	D	S	P
E	E	K	L	A	A	E	S			
C	O	S	T	S	F	A	V	E	S	D
T	T	S	S	S	-	O				
C	H	R	I	S	T	I	N	E	I	N
P	A	P	V	X	S					
L	L	A	B	A	C	H	E	E	P	S
M	I	S	S	A	G	E				
M	I	S	S	A	G	E				
O	U	P	E	E	S	A	N	R		
U	P	E	E	T						
H	A	R	R	I	S					
D	E	F	E	N	D	E	D			

GRANVILLE
SPONSORED SECURITIES

High	Low	Company	Price	Change	Gross Yield	%
201	145	Asst. Brit. Ind. CULS	201	—	8.5	7
206	145	Asst. Brit. Ind. CULS	201	—	10.0	50
21	43	Armstrong & Rhodes	32	—	4.2	13.1
142	60	BBS Design Group (USM)	60	—	2.2	3.4
148	65	Bardco Corp.	168	—	1.6	28.9
186	95	Byte Technologies	168	—	4.7	2.8
281	130	CCl Group Ordinary	270	—	11.5	4.3
147	99	CCl Group 11.5% Conv. Pref.	331	—	15.7	11.6
102	91	Carborundum 8.5% Pref.	162	—	5.3	2.2
102	91	Carborundum 7.5% Pref.	162	—	10.7	10.5
108	87	George Blair	102	—	3	2.3
143	139	His Group	160	—	—	—
105	92	Jackman Group	103	—	3.9	11.3
780	360	Multihouse NV (AMUSE)	360	—	—	—
73	85	Record Holdings (SE)	73	—	0.1	—
114	85	Record Holdings 10.0cP.(SE)	114	—	14.1	12.4
124	85	Carborundum Jewels	162	—	6.0	—
124	42	Scotronics	124	—	5.5	4.4
228	141	Torrey & Carlsile	216	—	6.6	3.1
52	32	Treva Holdings	52	—	0.8	1.4
131	70	Unitek Health (SE)	70	—	2.6	4.0
115	115	Walter Alexander (SE)	115	—	5.0	—
201	190	W. S. Yeates	200	—	17.4	8.7
175	96	West Vests. Ind. Hosp. (USM)	140	—	5.5	3.9

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AMERICANS—Continued

1987	1986	1985	1984	1983	1982	1981	1980	1979	1978	1977	1976	1975	1974	1973	1972	1971	1970	1969	1968	1967	1966	1965	1964	1963	1962	1961	1960	1959	1958	1957	1956	1955	1954	1953	1952	1951	1950	1949	1948	1947	1946	1945	1944	1943	1942	1941	1940	1939	1938	1937	1936	1935	1934	1933	1932	1931	1930	1929	1928	1927	1926	1925	1924	1923	1922	1921	1920	1919	1918	1917	1916	1915	1914	1913	1912	1911	1910	1909	1908	1907	1906	1905	1904	1903	1902	1901	1900	1899	1898	1897	1896	1895	1894	1893	1892	1891	1890	1889	1888	1887	1886	1885	1884	1883	1882	1881	1880	1879	1878	1877	1876	1875	1874	1873	1872	1871	1870	1869	1868	1867	1866	1865	1864	1863	1862	1861	1860	1859	1858	1857	1856	1855	1854	1853	1852	1851	1850	1849	1848	1847	1846	1845	1844	1843	1842	1841	1840	1839	1838	1837	1836	1835	1834	1833	1832	1831	1830	1829	1828	1827	1826	1825	1824	1823	1822	1821	1820	1819	1818	1817	1816	1815	1814	1813	1812	1811	1810	1809	1808	1807	1806	1805	1804	1803	1802	1801	1800	1799	1798	1797	1796	1795	1794	1793	1792	1791	1790	1789	1788	1787	1786	1785	1784	1783	1782	1781	1780	1779	1778	1777	1776	1775	1774	1773	1772	1771	1770	1769	1768	1767	1766	1765	1764	1763	1762	1761	1760	1759	1758	1757	1756	1755	1754	1753	1752	1751	1750	1749	1748	1747	1746	1745	1744	1743	1742	1741	1740	1739	1738	1737	1736	1735	1734	1733	1732	1731	1730	1729	1728	1727	1726	1725	1724	1723	1722	1721	1720	1719	1718	1717	1716	1715	1714	1713	1712	1711	1710	1709	1708	1707	1706	1705	1704	1703	1702	1701	1700	1699	1698	1697	1696	1695	1694	1693	1692	1691	1690	1689	1688	1687	1686	1685	1684	1683	1682	1681	1680	1679	1678	1677	1676	1675	1674	1673	1672	1671	1670	1669	1668	1667	1666	1665	1664	1663	1662	1661	1660	1659	1658	1657	1656	1655	1654	1653	1652	1651	1650	1649	1648	1647	1646	1645	1644	1643	1642	1641	1640	1639	1638	1637	1636	1635	1634	1633	1632	1631	1630	1629	1628	1627	1626	1625	1624	1623	1622	1621	1620	1619	1618	1617	1616	1615	1614	1613	1612	1611	1610	1609	1608	1607	1606	1605	1604	1603	1602	1601	1600	1599	1598	1597	1596	1595	1594	1593	1592	1591	1590	1589	1588	1587	1586	1585	1584	1583	1582	1581	1580	1579	1578	1577	1576	1575	1574	1573	1572	1571	1570	1569	1568	1567	1566	1565	1564	1563	1562	1561	1560	1559	1558	1557	1556	1555	1554	1553	1552	1551	1550	1549	1548	1547	1546	1545	1544	1543	1542	1541	1540	1539	1538	1537	1536	1535	1534	1533	1532	1531	1530	1529	1528	1527	1526	1525	1524	1523	1522	1521	1520	1519	1518	1517	1516	1515	1514	1513	1512	1511	1510	1509	1508	1507	1506	1505	1504	1503	1502	1501	1500	1499	1498	1497	1496	1495	1494	1493	1492	1491	1490	1489	1488	1487	1486	1485	1484	1483	1482	1481	1480	1479	1478	1477	1476	1475	1474	1473	1472	1471	1470	1469	1468	1467	1466	1465	1464	1463	1462	1461	1460	1459	1458	1457	1456	1455	1454	1453	1452	1451	1450	1449	1448	1447	1446	1445	1444	1443	1442	1441	1440	1439	1438	1437	1436	1435	1434	1433	1432	1431	1430	1429	1428	1427	1426	1425	1424	1423	1422	1421	1420	1419	1418	1417	1416	1415	1414	1413	1412	1411	1410	1409	1408	1407	1406	1405	1404	1403	1402	1401	1400	1399	1398	1397	1396	1395	1394	1393	1392	1391	1390	1389	1388	1387	1386	1385	1384	1383	1382	1381	1380	1379	1378	1377	1376	1375	1374	1373	1372	1371	1370	1369	1368	1367	1366	1365	1364	1363	1362	1361	1360	1359	1358	1357	1356	1355	1354	1353	1352	1351	1350	1349	1348	1347	1346	1345	1344	1343	1342	1341	1340	1339	1338	1337	1336	1335	1334	1333	1332	1331	1330	1329	1328	1327	1326	1325	1324	1323	1322	1321	1320	1319	1318	1317	1316	1315	1314	1313	1312	1311	1310	1309	1308	1307	1306	1305	1304	1303	1302	1301	1300	1299	1298	1297	1296	1295	1294	1293	1292	1291	1290	1289	1288	1287	1286	1285	1284	1283	1282	1281	1280	1279	1278	1277	1276	1275	1274	1273	1272	1271	1270	1269	1268	1267	1266	1265	1264	1263	1262	1261	1260	1259	1258	1257	1256	1255	1254	1253	1252	1251	1250	1249	1248	1247	1246	1245	1244	1243	1242	1241	1240	1239	1238	1237	1236	1235	1234	1233	1232	1231	1230	1229	1228	1227	1226	1225	1224	1223	1222	1221	1220	1219	1218	1217	1216	1215	1214	1213	1212	1211	1210	1209	1208	1207	1206	1205	1204	1203	1202	1201	1200	1199	1198	1197	1196	1195	1194	1193	1192	1191	1190	1189	1188	1187	1186	1185	1184	1183	1182	1181	1180	1179	1178	1177	1176	1175	1174	1173	1172	1171	1170	1169	1168	1167	1166	1165	1164	1163	1162	1161	1160	1159	1158	1157	1156	1155	1154	1153	1152	1151	1150	1149	1148	1147	1146	1145	1144	1143	1142	1141	1140	1139	1138	1137	1136	1135	1134	1133	1132	1131	1130	1129	1128	1127	1126	1125	1124	1123	1122	1121	1120	1119	1118	1117	1116	1115	1114	1113	1112	1111	1110	1109	1108	1107	1106	1105	1104	1103	1102	1101	1100	1099	1098	1097	1096	1095	1094	1093	1092	1091	1090	1089	1088	1087	1086	1085	1084	1083	1082	1081	1080	1079	1078	1077	1076	1075	1074	1073	1072	1071	1070	1069	1068	1067	1066	1065	1064	1063	1062	1061	1060	1059	1058	1057	1056	1055	1054	1053	1052	1051	1050	1049	1048	1047	1046	1045	1044	1043	1042	1041	1040	1039	1038	1037	1036	1035	1034	1033	1032	1031	1030	1029	1028	1027	1026	1025	1024	1023	1022	1021	1020	1019	1018	1017	1016	1015	1014	1013	1012	1011	1010	1009	1008	1007	1006	1005	1004	1003	1002	1001	1000	999	998	997	996	995	994	993	992	991	990	989	988	987	986	985	984	983	982	981	980	979	978	977	976	975	974	973	972	971	970	969	968	967	966	965	964	963	962	961	960	959	958	957	956	955	954	953	952	951	950	949	948	947	946	945	944	943	942	941	940	939	938	937	936	935	934	933	932	931	930	929	928	927	926	925	924	923	922	921	920	919	918	917	916	915	914	913	912	911	910	909	908	907	906	905	904	903	902	901	900	899	898	897	896	895	894	893	892	891	890	889	888	887	886	885	884	883	882	881	880	879	878	877	876	875	874	873	872	871	870	869	868	867	866	865	864	863	862	861	860	859	858	857	856	855	854	853	852	851	850	849	848	847	846	845	844	843	842	841	840	839	838	837	836	835	834	833	832	831	830	829	828	827	826	825	824	823	822	821	820	819	818	817	816	815	814	813	812	811	810	809	808	807	806	805	804	803	802	801	800	799	798	797	796	795	794	793	792	791	790	789	788	787	786	785	784	783	782	781	780	779	778	777	776	775	774	773	772	771	770	769	768	767	766	765	764	763	762	761	760	759	758	757	756	755	754	753	752	751	750	749	748	747	746	745	744	743	742	741	740	739	738	737	736	735	734	733	732	731	730	729	728	727	726	725	724	723	722	721	720	719	718	717	716	715	714	713	712	711	710	709	708	707	706	705	704	703	702	701	700	699	698	697	696	695	694	693	692	691	690	689	688	687	686	685	684	683	682	681	680	679	678	677	676	675	674	673	672	671	670	669	668	667	666	665	664	663	662	661	660	659	658	657	656	655	654	653	652	651	650	649	648	647	646	645	644	643	642	641	640	639	638	637	636	635	634	633	632	631	630	629	628	627	626	625	624	623	622	621	620	619	618	617	616	615	614	613	612	611	610	609	608	607	606	605	604	603	602	601	600	599	598	597	596	595	594	593	592	591	590	589	588	587	586	585</
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LONDON SHARE SERVICE

MINES—Continued

Stock	Price	+ or -
Polynesian Mats	22	-2
Polynesian Mills	27	-2
Polynesian Mills 20c	9	-1
Polynesian Mills 50c	27	-1
Polynesian Mills 75c	33	-1
Polynesian Mills 1.00	36	-1
Polynesian Mills 1.25	39	-1
Polynesian Mills 1.50	42	-1
Polynesian Mills 1.75	45	-1
Polynesian Mills 2.00	48	-1
Polynesian Mills 2.25	51	-1
Polynesian Mills 2.50	54	-1
Polynesian Mills 2.75	57	-1
Polynesian Mills 3.00	60	-1
Polynesian Mills 3.25	63	-1
Polynesian Mills 3.50	66	-1
Polynesian Mills 3.75	69	-1
Polynesian Mills 4.00	72	-1
Polynesian Mills 4.25	75	-1
Polynesian Mills 4.50	78	-1
Polynesian Mills 4.75	81	-1
Polynesian Mills 5.00	84	-1
Polynesian Mills 5.25	87	-1
Polynesian Mills 5.50	90	-1
Polynesian Mills 5.75	93	-1
Polynesian Mills 6.00	96	-1
Polynesian Mills 6.25	99	-1
Polynesian Mills 6.50	102	-1
Polynesian Mills 6.75	105	-1
Polynesian Mills 7.00	108	-1
Polynesian Mills 7.25	111	-1
Polynesian Mills 7.50	114	-1
Polynesian Mills 7.75	117	-1
Polynesian Mills 8.00	120	-1
Polynesian Mills 8.25	123	-1
Polynesian Mills 8.50	126	-1
Polynesian Mills 8.75	129	-1
Polynesian Mills 9.00	132	-1
Polynesian Mills 9.25	135	-1
Polynesian Mills 9.50	138	-1
Polynesian Mills 9.75	141	-1
Polynesian Mills 10.00	144	-1
Polynesian Mills 10.25	147	-1
Polynesian Mills 10.50	150	-1
Polynesian Mills 10.75	153	-1
Polynesian Mills 11.00	156	-1
Polynesian Mills 11.25	159	-1
Polynesian Mills 11.50	162	-1
Polynesian Mills 11.75	165	-1
Polynesian Mills 12.00	168	-1
Polynesian Mills 12.25	171	-1
Polynesian Mills 12.50	174	-1
Polynesian Mills 12.75	177	-1
Polynesian Mills 13.00	180	-1
Polynesian Mills 13.25	183	-1
Polynesian Mills 13.50	186	-1
Polynesian Mills 13.75	189	-1
Polynesian Mills 14.00	192	-1
Polynesian Mills 14.25	195	-1
Polynesian Mills 14.50	198	-1
Polynesian Mills 14.75	201	-1
Polynesian Mills 15.00	204	-1
Polynesian Mills 15.25	207	-1
Polynesian Mills 15.50	210	-1
Polynesian Mills 15.75	213	-1
Polynesian Mills 16.00	216	-1
Polynesian Mills 16.25	219	-1
Polynesian Mills 16.50	222	-1
Polynesian Mills 16.75	225	-1
Polynesian Mills 17.00	228	-1
Polynesian Mills 17.25	231	-1
Polynesian Mills 17.50	234	-1
Polynesian Mills 17.75	237	-1
Polynesian Mills 18.00	240	-1
Polynesian Mills 18.25	243	-1
Polynesian Mills 18.50	246	-1
Polynesian Mills 18.75	249	-1
Polynesian Mills 19.00	252	-1
Polynesian Mills 19.25	255	-1
Polynesian Mills 19.50	258	-1
Polynesian Mills 19.75	261	-1
Polynesian Mills 20.00	264	-1
Polynesian Mills 20.25	267	-1
Polynesian Mills 20.50	270	-1
Polynesian Mills 20.75	273	-1
Polynesian Mills 21.00	276	-1
Polynesian Mills 21.25	279	-1
Polynesian Mills 21.50	282	-1
Polynesian Mills 21.75	285	-1
Polynesian Mills 22.00	288	-1
Polynesian Mills 22.25	291	-1
Polynesian Mills 22.50	294	-1
Polynesian Mills 22.75	297	-1
Polynesian Mills 23.00	300	-1
Polynesian Mills 23.25	303	-1
Polynesian Mills 23.50	306	-1
Polynesian Mills 23.75	309	-1
Polynesian Mills 24.00	312	-1
Polynesian Mills 24.25	315	-1
Polynesian Mills 24.50	318	-1
Polynesian Mills 24.75	321	-1
Polynesian Mills 25.00	324	-1
Polynesian Mills 25.25	327	-1
Polynesian Mills 25.50	330	-1
Polynesian Mills 25.75	333	-1
Polynesian Mills 26.00	336	-1

Parson Astoria 25c	113	2
Parson 125c	7	6
Parson Rogers 50c	5	
Parsoning May/Exp 50c	135	
Parko-Walden 50c	218	
Peterson Bros. NL	36	5
Peterson Mining	13	4
Phelan Margaret Gold	58	
Phelan Mining 25c	17	3
Phelan 50c	304	10
Phelan 50c	12	2
Phelan 50c	12	
Phelan 50c	368	5
Phelan 50c	26	2
Phelan 50c	26	6

W. Simpson Ventures Inc.	8	-1
WSargos Exp'l	39	-2
WSum Res 20c	11	-1
WThomas Mining 25c	28	-2
WUal Goldfields NL	105	
WWest Coast 25c	12	-2
Wlesin. Mining 50c	186	-6
WWhim Creek 20c	128	-5
WWhistler Res Int	79	

Times		
WYaker Nizcan S&I	45m	-4
Yacover	70	-25
Yacover Richard M&O 50	53	
Yanitor 12c	75	

Malaysia Min 10c	47m	-1
Petaling SMI	145	-
Sungei Best SMI	136	-
Tampang 1st SMI	138	-
Trench SMI	154	+2

Miscellaneous

Anglo-Dominion	56 $\frac{1}{2}$	-
Banks Mining 10p	85	-10
Cy Collyer Rps Corp	98	-7
Cons. March 10c	187	-
Kamex Int. 1/20p	46	-5
Greentrack Rps	265	-25
Nickeloid Gold Mines	28	-
Williamson Rps	131	-20
Yongit Consolidated SMI	E131 $\frac{1}{2}$	-
Yuk-Fairley Rpt Limit	230	+14
Malaya Exploration	30 $\frac{1}{2}$	-

Stock	Price	+ -	%
American Gas 10p	235	-10	3.5
Amstar 500 Pet 10p	31		
Allied Ind. Broker	234		64.5
American Energy 10p	41	-9	
American Res. 10p	71		
American Pet. 10p	18		

[illegible]

Debt Group	86		
Equity Group	88		
Total Holdings	69	-	2.7
UPL Group 10%	340		L2.6% R4.
Mutl Group	227	-2	

NOTES

* Service indicated, prices and net dividends
 ** These are 250. Estimated price/earnings ratio
 *** Annual reports and accounts aud.
 **** Half-yearly figures. P/E's are calculated on
 ***** per share being computed on profit
 ***** where applicable; bracketed figure
 ***** difference if calculated on "all" stock

understanding of the current market conditions and the impact of the proposed changes on the market. The Commission will also consider the impact of the proposed changes on the market. The Commission will also consider the impact of the proposed changes on the market. The Commission will also consider the impact of the proposed changes on the market.

to previous dividend or forecast.
to bid or reorganization in progress.
comparable.
ordinarily: reduced final and/or rejected as
st dividend; cover on earnings updated
rent.
allows for conversion of shares not now rat-
ified only for restricted dividend.
does not allow for shares which may also be
in issue. No RVE credit usually provided.

[illegible]

1980	1981	1982	1983	1984	1985	1986	1987	1988	1989	1990	1991	1992	1993	1994	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043	2044	2045	2046	2047	2048	2049	2050	2051	2052	2053	2054	2055	2056	2057	2058	2059	2060	2061	2062	2063	2064	2065	2066	2067	2068	2069	2070	2071	2072	2073	2074	2075	2076	2077	2078	2079	2080	2081	2082	2083	2084	2085	2086	2087	2088	2089	2090	2091	2092	2093	2094	2095	2096	2097	2098	2099	2100	2101	2102	2103	2104	2105	2106	2107	2108	2109	2110	2111	2112	2113	2114	2115	2116	2117	2118	2119	2120	2121	2122	2123	2124	2125	2126	2127	2128	2129	2130	2131	2132	2133	2134	2135	2136	2137	2138	2139	2140	2141	2142	2143	2144	2145	2146	2147	2148	2149	2150	2151	2152	2153	2154	2155	2156	2157	2158	2159	2160	2161	2162	2163	2164	2165	2166	2167	2168	2169	2170	2171	2172	2173	2174	2175	2176	2177	2178	2179	2180	2181	2182	2183	2184	2185	2186	2187	2188	2189	2190	2191	2192	2193	2194	2195	2196	2197	2198	2199	2200	2201	2202	2203	2204	2205	2206	2207	2208	2209	2210	2211	2212	2213	2214	2215	2216	2217	2218	2219	2220	2221	2222	2223	2224	2225	2226	2227	2228	2229	2230	2231	2232	2233	2234	2235	2236	2237	2238	2239	2240	2241	2242	2243	2244	2245	2246	2247	2248	2249	2250	2251	2252	2253	2254	2255	2256	2257	2258	2259	2260	2261	2262	2263	2264	2265	2266	2267	2268	2269	2270	2271	2272	2273	2274	2275	2276	2277	2278	2279	2280	2281	2282	2283	2284	2285	2286	2287	2288	2289	2290	2291	2292	2293	2294	2295	2296	2297	2298	2299	2300	2301	2302	2303	2304	2305	2306	2307	2308	2309	2310	2311	2312	2313	2314	2315	2316	2317	2318	2319	2320	2321	2322	2323	2324	2325	2326	2327	2328	2329	2330	2331	2332	2333	2334	2335	2336	2337	2338	2339	2340	2341	2342	2343	2344	2345	2346	2347	2348	2349	2350	2351	2352	2353	2354	2355	2356	2357	2358	2359	2360	2361	2362	2363	2364	2365	2366	2367	2368	2369	2370	2371	2372	2373	2374	2375	2376	2377	2378	2379	2380	2381	2382	2383	2384	2385	2386	2387	2388	2389	2390	2391	2392	2393	2394	2395	2396	2397	2398	2399	2400	2401	2402	2403	2404	2405	2406	2407	2408	2409	2410	2411	2412	2413	2414	2415	2416	2417	2418	2419	2420	2421	2422	2423	2424	2425	2426	2427	2428	2429	2430	2431	2432	2433	2434	2435	2436	2437	2438	2439	2440	2441	2442	2443	2444	2445	2446	2447	2448	2449	2450	2451	2452	2453	2454	2455	2456	2457	2458	2459	2460	2461	2462	2463	2464	2465	2466	2467	2468	2469	2470	2471	2472	2473	2474	2475	2476	2477	2478	2479	2480	2481	2482	2483	2484	2485	2486	2487	2488	2489	2490	2491	2492	2493	2494	2495	2496	2497	2498	2499	2500	2501	2502	2503	2504	2505	2506	2507	2508	2509	2510	2511	2512	2513	2514	2515	2516	2517	2518	2519	2520	2521	2522	2523	2524	2525	2526	2527	2528	2529	2530	2531	2532	2533	2534	2535	2536	2537	2538	2539	2540	2541	2542	2543	2544	2545	2546	2547	2548	2549	2550	2551	2552	2553	2554	2555	2556	2557	2558	2559	2560	2561	2562	2563	2564	2565	2566	2567	2568	2569	2570	2571	2572	2573	2574	2575	2576	2577	2578	2579	2580	2581	2582	2583	2584	2585	2586	2587	2588	2589	2590	2591	2592	2593	2594	2595	2596	2597	2598	2599	2600	2601	2602	2603	2604	2605	2606	2607	2608	2609	2610	2611	2612	2613	2614	2615	2616	2617	2618	2619	2620	2621	2622	2623	2624	2625	2626	2627	2628	2629	2630	2631	2632	2633	2634	2635	2636	2637	2638	2639	2640	2641	2642	2643	2644	2645	2646	2647	2648	2649	2650	2651	2652	2653	2654	2655	2656	2657	2658	2659	2660	2661	2662	2663	2664	2665	2666	2667	2668	2669	2670	2671	2672	2673	2674	2675	2676	2677	2678	2679	2680	2681	2682	2683	2684	2685	2686	2687	2688	2689	2690	2691	2692	2693	2694	2695	2696	2697	2698	2699	2700	2701	2702	2703	2704	2705	2706	2707	2708	2709	2710	2711	2712	2713	2714	2715	2716	2717	2718	2719	2720	2721	2722	2723	2724	2725	2726	2727	2728	2729	2730	2731	2732	2733	2734	2735	2736	2737	2738	2739	2740	2741	2742	2743	2744	2745	2746	2747	2748	2749	2750	2751	2752	2753	2754	2755	2756	2757	2758	2759	2760	2761	2762	2763	2764	2765	2766	2767	2768	2769	2770	2771	2772	2773	2774	2775	2776	2777	2778	2779	2780	2781	2782	2783	2784	2785	2786	2787	2788	2789	2790	2791	2792	2793	2794	2795	2796	2797	2798	2799	2800	2801	2802	2803	2804	2805	2806	2807	2808	2809	2810	2811	2812	2813	2814	2815	2816	2817	2818	2819	2820	2821	2822	2823	2824	2825	2826	2827	2828	2829	2830	2831	2832	2833	2834	2835	2836	2837	2838	2839	2840	2841	2842	2843	2844	2845	2846	2847	2848	2849	2850	2851	2852	2853	2854	2855	2856	2857	2858	2859	2860	2861	2862	2863	2864	2865	2866	2867	2868	2869	2870	2871	2872	2873	2874	2875	2876	2877	2878	2879	2880	2881	2882	2883	2884	2885	2886	2887	2888	2889	2890	2891	2892	2893	2894	2895	2896	2897	2898	2899	2900	2901	2902	2903	2904	2905	2906	2907	2908	2909	2910	2911	2912	2913	2914	2915	2916	2917	2918	2919	2920	2921	2922	2923	2924	2925	2926	2927	2928	2929	2930	2931	2932	2933	2934	2935	2936	2937	2938	2939	2940	2941	2942	2943	2944	2945	2946	2947	2948	2949	2950	2951	2952	2953	2954	2955	2956	2957	2958	2959	2960	2961	2962	2963	2964	2965	2966	2967	2968	2969	2970	2971	2972	2973	2974	2975	2976	2977	2978	2979	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1988	1989	1990	1991	1992	1993	1994	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043	2044	2045	2046	2047	2048	2049	2050	2051	2052	2053	2054	2055	2056	2057	2058	2059	2060	2061	2062	2063	2064	2065	2066	2067	2068	2069	2070	2071	2072	2073	2074	2075	2076	2077	2078	2079	2080	2081	2082	2083	2084	2085	2086	2087	2088	2089	2090	2091	2092	2093	2094	2095	2096	2097	2098	2099	2100	2101	2102	2103	2104	2105	2106	2107	2108	2109	2110	2111	2112	2113	2114	2115	2116	2117	2118	2119	2120	2121	2122	2123	2124	2125	2126	2127	2128	2129	2130	2131	2132	2133	2134	2135	2136	2137	2138	2139	2140	2141	2142	2143	2144	2145	2146	2147	2148	2149	2150	2151	2152	2153	2154	2155	2156	2157	2158	2159	2160	2161	2162	2163	2164	2165	2166	2167	2168	2169	2170	2171	2172	2173	2174	2175	2176	2177	2178	2179	2180	2181	2182	2183	2184	2185	2186	2187	2188	2189	2190	2191	2192	2193	2194	2195	2196	2197	2198	2199	2200	2201	2202	2203	2204	2205	2206	2207	2208	2209	2210	2211	2212	2213	2214	2215	2216	2217	2218	2219	2220	2221	2222	2223	2224	2225	2226	2227	2228	2229	2230	2231	2232	2233	2234	2235	2236	2237	2238	2239	2240	2241	2242	2243	2244	2245	2246	2247	2248	2249	2250	2251	2252	2253	2254	2255	2256	2257	2258	2259	2260	2261	2262	2263	2264	2265	2266	2267	2268	2269	2270	2271	2272	2273	2274	2275	2276	2277	2278	2279	2280	2281	2282	2283	2284	2285	2286	2287	2288	2289	2290	2291	2292	2293	2294	2295	2296	2297	2298	2299	2300	2301	2302	2303	2304	2305	2306	2307	2308	2309	2310	2311	2312	2313	2314	2315	2316	2317	2318	2319	2320	2321	2322	2323	2324	2325	2326	2327	2328	2329	2330	2331	2332	2333	2334	2335	2336	2337	2338	2339	2340	2341	2342	2343	2344	2345	2346	2347	2348	2349	2350	2351	2352	2353	2354	2355	2356	2357	2358	2359	2360	2361	2362	2363	2364	2365	2366	2367	2368	2369	2370	2371	2372	2373	2374	2375	2376	2377	2378	2379	2380	2381	2382	2383	2384	2385	2386	2387	2388	2389	2390	2391	2392	2393	2394	2395	2396	2397	2398	2399	2400	2401	2402	2403	2404	2405	2406	2407	2408	2409	2410	2411	2412	2413	2414	2415	2416	2417	2418	2419	2420	2421	2422	2423	2424	2425	2426	2427	2428	2429	2430	2431	2432	2433	2434	2435	2436	2437	2438	2439	2440	2441	2442	2443	2444	2445	2446	2447	2448	2449	2450	2451	2452	2453	2454	2455	2456	2457	2458	2459	2460	2461	2462	2463	2464	2465	2466	2467	2468	2469	2470	2471	2472	2473	2474	2475	2476	2477	2478	2479	2480	2481	2482	2483	2484	2485	2486	2487	2488	2489	2490	2491	2492	2493	2494	2495	2496	2497	2498	2499	2500	2501	2502	2503	2504	2505	2506	2507	2508	2509	2510	2511	2512	2513	2514	2515	2516	2517	2518	2519	2520	2521	2522	2523	2524	2525	2526	2527	2528	2529	2530	2531	2532	2533	2534	2535	2536	2537	2538	2539	2540	2541	2542	2543	2544	2545	2546	2547	2548	2549	2550	2551	2552	2553	2554	2555	2556	2557	2558	2559	2560	2561	2562	2563	2564	2565	2566	2567	2568	2569	2570	2571	2572	2573	2574	2575	2576	2577	2578	2579	2580	2581	2582	2583	2584	2585	2586	2587	2588	2589	2590	2591	2592	2593	2594	2595	2596	2597	2598	2599	2600	2601	2602	2603	2604	2605	2606	2607	2608	2609	2610	2611	2612	2613	2614	2615	2616	2617	2618	2619	2620	2621	2622	2623	2624	2625	2626	2627	2628	2629	2630	2631	2632	2633	2634	2635	2636	2637	2638	2639	2640	2641	2642	2643	2644	2645	2646	2647	2648	2649	2650	2651	2652	2653	2654	2655	2656	2657	2658	2659	2660	2661	2662	2663	2664	2665	2666	2667	2668	2669	2670	2671	2672	2673	2674	2675	2676	2677	2678	2679	2680	2681	2682	2683	2684	2685	2686	2687	2688	2689	2690	2691	2692	2693	2694	2695	2696	2697	2698	2699	2700	2701	2702	2703	2704	2705	2706	2707	2708	2709	2710	2711	2712	2713	2714	2715	2716	2717	2718	2719	2720	2721	2722	2723	2724	2725	2726	2727	2728	2729	2730	2731	2732	2733	2734	2735	2736	2737	2738	2739	2740	2741	2742	2743	2744	2745	2746	2747	2748	2749	2750	2751	2752	2753	2754	2755	2756	2757	2758	2759	2760	2761	2762	2763	2764	2765	2766	2767	2768	2769	2770	2771	2772	2773	2774	2775	2776	2777	2778	2779	2780	2781	2782	2783	2784	2785	2786	2787	2788	2789	2790	2791	2792	2793	2794	2795	2796	2797	2798	2799	2800	2801	2802	2803	2804	2805	2806	2807	2808	2809	2810	2811	2812	2813	2814	2815	2816	2817	2818	2819	2820	2821	2822	2823	2824	2825	2826	2827	2828	2829	2830	2831	2832	2833	2834	2835	2836	2837	2838	2839	2840	2841	2842	2843	2844	2845	2846	2847	2848	2849	2850	2851	2852	2853	2854	2855	2856	2857	2858	2859	2860	2861	2862	2863	2864	2865	2866	2867	2868	2869	2870	2871	2872	2873	2874	2875	2876	2877	2878	2879	2880	2881	2882	2883	2884	2885	2886	2887	2888	2889	2890	2891	2892	2893	2894	2895	2896	2897	2898	2899	2900	2901	2902	2903	2904	2905	2906	2907	2908	2909	2910	2911	2912	2913	2914	2915	2916	2917	2918	2919	2920	2921	2922	2923	2924	2925	2926	2927	2928	2929	2930	2931	2932	2933	2934	2935	2936	2937	2938	2939	2940	2941	2942	2943	2944	2945	2946	2947	2948	2949	2950	2951	2952	2953	2954	2955	2956	2957	2958	2959	2960	2961	2962	2963	2964	2965	2966	2967	2968	2969	2970	2971	2972	2973	2974	2975	2976	2977	2978	2979	2980	2981	2982	2983	2984	2985	2986	2987	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17	Pony Peak
16	Rascal Elack
32	Rajni
32	Rank Org Owl
32	Reed Inspi
30	STC
30	Thorn
30	TI
28	TSB
28	Yesco
32	Thorn EMI
32	Trust Houses
35	T&N
45	Unilever
45	Vickers
32	Wellcome

22	Property
23	Brit Land
24	Land Securities
25	NEPC
26	Patchay
27	Oil
28	Brit Petroleum
29	British
30	British Oil
31	Chemical
32	Premier
33	Steel
34	Tricentral
35	Ukrainian
36	Alloys

Aluminum _____	22	Cons Gold _____
Copper _____	43	Lowrho _____
Oilwell _____	55	Rio T Zinc _____

selection of options traded is given in
London Stock Exchange Report 2

LONDON STOCK EXCHANGE

Renewed losses in turbulent equity trading session while Gilt-edged extend advance

Account Dealing Dates

First	Second	Last	Account
Oct 26	Nov 5	Nov 16	Day
Nov 9	Nov 19	Nov 28	Month
Nov 23	Dec 3	Dec 14	Quarter

THE UK stock market had a turbulent session yesterday with attention swinging between international and domestic factors. Share prices plunged heavily during the morning as London weighed the implications for Britain's exporting companies of the renewed onslaught on the US dollar. But a good recovery was made after the authorities came to the market's rescue by engineering another round of half point cuts in UK bank base rates.

Government securities continued to forge ahead and sustained their advance at the close of the session. Long-dated bonds added 1/4 of a point, just a shade under their best levels. Index-linked Government stocks added another full point to their recent gains, reflecting the Chancellor's acknowledgement in his Autumn Statement that domestic inflation may edge higher next year.

The City remained favourably impressed by the views on the UK economy outlined to Parliament by Mr Nigel Lawson, the UK Chancellor. But the slide in the dollar, and renewed share losses in New York and Tokyo, undermined London before trading started yesterday morning.

Investors sold shares in the blue chip exporting groups, such as Glaxo, Jaguar, Shell and Imperial Chemical Industries - although the last-named closed higher on the day after leading the way in the late rally in the market.

The London market is also troubled by the reduction in liquidity after the recent shake-out. Traders saw the day of selling by unit trusts, responding to customer liquidation, and also by foreign funds which are inclined to withdraw to home base until world markets steady down.

But the major bearish factor, according to Ian Harwood of Warburg Securities, remains the lack of progress on the US deficit. "People were beginning to decide that action is unlikely to come this week," he said.

At yesterday's hour point, the FT-SE index was down by 86 points to the levels last seen in the week of Big Big Day, October 27 last year. The FT-SE 100 index closed 45.8 down at 1608.1.

A bold attempt by one market-maker to operate a \$50m buy programme was ruthlessly brushed aside and shares continued their slide.

The equity sector was slow to respond to the half point cut in base rates by the major banks, but turned sharply when a few buyers appeared. Also helpful at the close was a firmer performance from Wall Street than London had been expecting.

FINANCIAL TIMES STOCK INDICES												
	Nov. 4	Nov. 5	Nov. 6	Oct. 30	Oct. 29	Year Ago	1987		Share Composition			
							High	Low	High	Low	High	Low
Government Secs.	90.51	90.14	89.76	89.87	90.14	83.19	85.32	83.73	127.4	85.35	127.4	85.35
							89.02	89.08	92.125	92.125	92.125	92.125
Fixed Interest	93.50	94.07	93.55	93.76	93.68	89.15	91.12	90.23	105.4	50.53	105.4	50.53
							13.64	92.2	128.02(47)	128.02	128.02	128.02
Ordinary	1285.6	1286.1	1342.7	1360.9	1303.4	1286.1	1298.2	1225.6	192.2	49.4	192.2	49.4
							1298.2	1225.6	136.7187	136.7187	136.7187	136.7187
Gold Mines	279.2	305.6	314.9	312.1	309.9	300.7	497.5	279.2	74.7	48.5	74.7	48.5
							148.0	143.11	152.8283	152.8283	152.8283	152.8283
Ord. Div.Yield	4.93	4.81	4.60	4.55	4.76	4.36						
Earnings Wtd. % (Std)	12.24	11.96	11.43	11.30	11.83	10.06						
P/E Ratio (Cost*)	9.99	10.23	10.10	10.82	10.84	12.16						
SEAG Barques (Csm)	40,825	36,788	43,020	39,138	37,681	29,634						
Equity Turnover (Csm)	-	1673.32	1142.30	1563.99	1590.19	1176.0						
Equity Barques	-	48,460	63,413	63,406	47,971	40,679						
Shares Traded (mt)	-	893.2	555.0	734.0	549.3	506.1						
S E ACTIVITY												
	Indices		Nov. 3		Nov. 2							
6 M: Edged Barques												
Equity Barques			147.1	110.4								
Equity Barques			314.0	410.9								
Equity Barques			3382.0	2949.3								
5 Day average												
6 M: Edged Barques												
Equity Barques			130.2	135.8								
Equity Barques			364.6	395.6								
Equity Barques			3361.5	3120.1								
♥ Opening	1259.0	10 a.m. 1253.0	11 a.m. 1236.7	Noon 1228.9	1 p.m. 1225.1	2 p.m. 1220.4	3 p.m. 1236.7	4 p.m. 1241.5				
Day's High 1261.8 Day's low 1219.9												
Basis 100 Govt. Secs 150/1025, Fixed Inc. 1925, Ordinary 17/35, Gold Mines 12/905, S E Activity 1974, * NB-0.04.												
LONDON REPORT AND LATEST SHARE INDEX: TEL. 01-246 8026												

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CANADA

TORONTO										MONTREAL													
Closing Prices November 4										Closing Prices November 4													
Symbol	High	Low	Open	Close	Change	Symbol	High	Low	Open	Close	Change	Symbol	High	Low	Open	Close	Change	Symbol	High	Low	Open	Close	Change
7801 Alcan Inc	80 1/2	80 1/4	80 1/4	80 1/4	0	7802 Bell Canada	31 1/2	31 1/2	31 1/2	31 1/2	0	7803 Bombardier	52 1/2	52 1/2	52 1/2	52 1/2	0	7804 Canadian Pacific	24 1/2	24 1/2	24 1/2	24 1/2	0
34710 Alcan Inc	80 1/2	80 1/4	80 1/4	80 1/4	0	34711 Bell Canada	31 1/2	31 1/2	31 1/2	31 1/2	0	34712 Bombardier	52 1/2	52 1/2	52 1/2	52 1/2	0	34713 Canadian Pacific	24 1/2	24 1/2	24 1/2	24 1/2	0
34717 Alcan Inc	80 1/2	80 1/4	80 1/4	80 1/4	0	34718 Bell Canada	31 1/2	31 1/2	31 1/2	31 1/2	0	34719 Bombardier	52 1/2	52 1/2	52 1/2	52 1/2	0	34720 Canadian Pacific	24 1/2	24 1/2	24 1/2	24 1/2	0
34718 Alcan Inc	80 1/2	80 1/4	80 1/4	80 1/4	0	34719 Bell Canada	31 1/2	31 1/2	31 1/2	31 1/2	0	34720 Bombardier	52 1/2	52 1/2	52 1/2	52 1/2	0	34721 Canadian Pacific	24 1/2	24 1/2	24 1/2	24 1/2	0
34719 Alcan Inc	80 1/2	80 1/4	80 1/4	80 1/4	0	34720 Bell Canada	31 1/2	31 1/2	31 1/2	31 1/2	0	34721 Bombardier	52 1/2	52 1/2	52 1/2	52 1/2	0	34722 Canadian Pacific	24 1/2	24 1/2	24 1/2	24 1/2	0
34720 Alcan Inc	80 1/2	80 1/4	80 1/4	80 1/4	0	34721 Bell Canada	31 1/2	31 1/2	31 1/2	31 1/2	0	34722 Bombardier	52 1/2	52 1/2	52 1/2	52 1/2	0	34723 Canadian Pacific	24 1/2	24 1/2	24 1/2	24 1/2	0
34721 Alcan Inc	80 1/2	80 1/4	80 1/4	80 1/4	0	34722 Bell Canada	31 1/2	31 1/2	31 1/2	31 1/2	0	34723 Bombardier	52 1/2	52 1/2	52 1/2	52 1/2	0	34724 Canadian Pacific	24 1/2	24 1/2	24 1/2	24 1/2	0
34722 Alcan Inc	80 1/2	80 1/4	80 1/4	80 1/4	0	34723 Bell Canada	31 1/2	31 1/2	31 1/2	31 1/2	0	34724 Bombardier	52 1/2	52 1/2	52 1/2	52 1/2	0	34725 Canadian Pacific	24 1/2	24 1/2	24 1/2	24 1/2	0
34723 Alcan Inc	80 1/2	80 1/4	80 1/4	80 1/4	0	34724 Bell Canada	31 1/2	31 1/2	31 1/2	31 1/2	0	34725 Bombardier	52 1/2	52 1/2	52 1/2	52 1/2	0	34726 Canadian Pacific	24 1/2	24 1/2	24 1/2	24 1/2	0
34724 Alcan Inc	80 1/2	80 1/4	80 1/4	80 1/4	0	34725 Bell Canada	31 1/2	31 1/2	31 1/2	31 1/2	0	34726 Bombardier	52 1/2	52 1/2	52 1/2	52 1/2	0	34727 Canadian Pacific	24 1/2	24 1/2	24 1/2	24 1/2	0
34725 Alcan Inc	80 1/2	80 1/4	80 1/4	80 1/4	0	34726 Bell Canada	31 1/2	31 1/2	31 1/2	31 1/2	0	34727 Bombardier	52 1/2	52 1/2	52 1/2	52 1/2	0	34728 Canadian Pacific	24 1/2	24 1/2	24 1/2	24 1/2	0
34726 Alcan Inc	80 1/2	80 1/4	80 1/4	80 1/4	0	34727 Bell Canada	31 1/2	31 1/2	31 1/2	31 1/2	0	34728 Bombardier	52 1/2	52 1/2	52 1/2	52 1/2	0	34729 Canadian Pacific	24 1/2	24 1/2	24 1/2	24 1/2	0
34727 Alcan Inc	80 1/2	80 1/4	80 1/4	80 1/4	0	34728 Bell Canada	31 1/2	31 1/2	31 1/2	31 1/2	0	34729 Bombardier	52 1/2	52 1/2	52 1/2	52 1/2	0	34730 Canadian Pacific	24 1/2	24 1/2	24 1/2	24 1/2	0
34728 Alcan Inc	80 1/2	80 1/4	80 1/4	80 1/4	0	34729 Bell Canada	31 1/2	31 1/2	31 1/2	31 1/2	0	34730 Bombardier	52 1/2	52 1/2	52 1/2	52 1/2	0	34731 Canadian Pacific	24 1/2	24 1/2	24 1/2	24 1/2	0
34729 Alcan Inc	80 1/2	80 1/4	80 1/4	80 1/4	0	34730 Bell Canada	31 1/2	31 1/2	31 1/2	31 1/2	0	34731 Bombardier	52 1/2	52 1/2	52 1/2	52 1/2	0	34732 Canadian Pacific	24 1/2	24 1/2	24 1/2	24 1/2	0
34730 Alcan Inc	80 1/2	80 1/4	80 1/4	80 1/4	0	34731 Bell Canada	31 1/2	31 1/2	31 1/2	31 1/2	0	34732 Bombardier	52 1/2	52 1/2	52 1/2	52 1/2	0	34733 Canadian Pacific	24 1/2	24 1/2	24 1/2	24 1/2	0
34731 Alcan Inc	80 1/2	80 1/4	80 1/4	80 1/4	0	34732 Bell Canada	31 1/2	31 1/2	31 1/2	31 1/2	0	34733 Bombardier	52 1/2	52 1/2	52 1/2	52 1/2	0	34734 Canadian Pacific	24 1/2	24 1/2	24 1/2	24 1/2	0
34732 Alcan Inc	80 1/2	80 1/4	80 1/4	80 1/4	0	34733 Bell Canada	31 1/2	31 1/2	31 1/2	31 1/2	0	34734 Bombardier	52 1/2	52 1/2	52 1/2	52 1/2	0	34735 Canadian Pacific	24 1/2	24 1/2	24 1/2	24 1/2	0
34733 Alcan Inc	80 1/2	80 1/4	80 1/4	80 1/4	0	34734 Bell Canada	31 1/2	31 1/2	31 1/2	31 1/2	0	34735 Bombardier	52 1/2	52 1/2	52 1/2	52 1/2	0	34736 Canadian Pacific	24 1/2	24 1/2	24 1/2	24 1/2	0
34734 Alcan Inc	80 1/2	80 1/4	80 1/4	80 1/4	0	34735 Bell Canada	31 1/2	31 1/2	31 1/2	31 1/2	0	34736 Bombardier	52 1/2	52 1/2	52 1/2	52 1/2	0	34737 Canadian Pacific	24 1/2	24 1/2	24 1/2	24 1/2	0
34735 Alcan Inc	80 1/2	80 1/4	80 1/4	80 1/4	0	34736 Bell Canada	31 1/2	31 1/2	31 1/2	31 1/2	0	34737 Bombardier	52 1/2	52 1/2	52 1/2	52 1/2	0	34738 Canadian Pacific	24 1/2	24 1/2	24 1/2	24 1/2	0
34736 Alcan Inc	80 1/2	80 1/4	80 1/4	80 1/4	0	34737 Bell Canada	31 1/2	31 1/2	31 1/2	31 1/2	0	34738 Bombardier	52 1/2	52 1/2	52 1/2	52 1/2	0	34739 Canadian Pacific	24 1/2	24 1/2	24 1/2	24 1/2	0
34737 Alcan Inc	80 1/2	80 1/4	80 1/4	80 1/4	0	34738 Bell Canada	31 1/2	31 1/2	31 1/2	31 1/2	0	34739 Bombardier	52 1/2	52 1/2	52 1/2	52 1/2	0	34740 Canadian Pacific	24 1/2	24 1/2	24 1/2	24 1/2	0
34738 Alcan Inc	80 1/2	80 1/4	80 1/4	80 1/4	0	34739 Bell Canada	31 1/2	31 1/2	31 1/2	31 1/2	0	34740 Bombardier	52 1/2	52 1/2	52 1/2	52 1/2	0	34741 Canadian Pacific	24 1/2	24 1/2	24 1/2	24 1/2	0
34739 Alcan Inc	80 1/2	80 1/4	80 1/4	80 1/4	0	34740 Bell Canada	31 1/2	31 1/2	31 1/2	31 1/2	0	34741 Bombardier	52 1/2	52 1/2	52 1/2	52 1/2	0	34742 Canadian Pacific	24 1/2	24 1/2	24 1/2	24 1/2	0
34740 Alcan Inc	80 1/2	80 1/4	80 1/4	80 1/4	0	34741 Bell Canada	31 1/2	31 1/2	31 1/2	31 1/2	0	34742 Bombardier	52 1/2	52 1/2	52 1/2	52 1/2	0	34743 Canadian Pacific	24 1/2	24 1/2	24 1/2	24 1/2	0
34741 Alcan Inc	80 1/2	80 1/4	80 1/4	80 1/4	0	34742 Bell Canada	31 1/2	31 1/2	31 1/2	31 1/2	0	34743 Bombardier	52 1/2	52 1/2	52 1/2	52 1/2	0	34744 Canadian Pacific	24 1/2	24 1/2	24 1/2	24 1/2	0
34742 Alcan Inc	80 1/2	80 1/4	80 1/4	80 1/4	0	34743 Bell Canada	31 1/2	31 1/2	31 1/2	31 1/2	0	34744 Bombardier	52 1/2	52 1/2	52 1/2	52 1/2	0	34745 Canadian Pacific	24 1/2	24 1/2	24 1/2	24 1/2	0
34743 Alcan Inc	80 1/2	80 1/4	80 1/4	80 1/4	0	34744 Bell Canada	31 1/2	31 1/2	31 1/2	31 1/2	0	34745 Bombardier	52 1/2	52 1/2	52 1/2	52 1/2	0	34746 Canadian Pacific	24 1/2	24 1/2	24 1/2	24 1/2	0
34744 Alcan Inc	80 1/2	80 1/4	80 1/4	80 1/4	0	34745 Bell Canada	31 1/2	31 1/2	31 1/2	31 1/2	0	34746 Bombardier	52 1/2	52 1/2	52 1/2	52 1/2	0	34747 Canadian Pacific	24 1/2	24 1/2	24 1/2	24 1/2	0
34745 Alcan Inc	80 1/2	80 1/4	80 1/4	80 1/4	0	34746 Bell Canada	31 1/2	31 1/2	31 1/2	31 1/2	0	34747 Bombardier	52 1/2	52 1/2	52 1/2	52 1/2	0	34748 Canadian Pacific	24 1/2	24 1/2	24 1/2	24 1/2	0
34746 Alcan Inc	80 1/2	80 1/4	80 1/4	80 1/4	0	34747 Bell Canada	31 1/2	31 1/2	31 1/2	31 1/2	0	34748 Bombardier	52 1/2	52 1/2	52 1/2	52 1/2	0	34749 Canadian Pacific	24 1/2	24 1/2	24 1/2	24 1/2	0
34747 Alcan Inc	80 1/2	80 1/4	80 1/4	80 1/4	0	34748 Bell Canada	31 1/2	31 1/2	31 1/2	31 1/2	0	34749 Bombardier	52 1/2	52 1/2	52 1/2	52 1/2	0	34750 Canadian Pacific	24 1/2	24 1/2	24 1/2	24 1/2	0
34748 Alcan Inc	80 1/2	80 1/4	80 1/4	80 1/4	0	34749 Bell Canada	31 1/2	31 1/2	31 1/2	31 1/2	0	34750 Bombardier	52 1/2	52 1/2	52 1/2	52 1/2	0	34751 Canadian Pacific	24 1/2	24 1/2	24 1/2	24 1/2	0
34749 Alcan Inc	80 1/2	80 1/4	80 1/4	80 1/4	0	34750 Bell Canada	31 1/2	31 1/2	31 1/2	31 1/2	0	34751 Bombardier	52 1/2	52 1/2	52 1/2	52 1/2	0	34752 Canadian Pacific	24 1/2	24 1/2	24 1/2	24 1/2	0
34750 Alcan Inc	80 1/2	80 1/4	80 1/4	80 1/4	0	34751 Bell Canada	31 1/2	31 1/2	31 1/2	31 1/2	0	34752 Bombardier	52 1/2	52 1/2	52 1/2	52 1/2	0	34753 Canadian Pacific	24 1/2	24 1/2	24 1/2	24 1/2	0
34751 Alcan Inc	80 1/2	80 1/4	80 1/4	80 1/4	0	34752 Bell Canada	31 1/2	31 1/2	31 1/2	31 1/2	0	34753 Bombardier	52 1/2	52 1/2	52 1/2	52 1/2	0	34754 Canadian Pacific	24 1/2	24 1/2	24 1/2	24 1/2	0
34752 Alcan Inc	80 1/2	80 1/4	80 1/4	80 1/4	0	34753 Bell Canada	31 1/2	31 1/2	31 1/2	31 1/2	0	34754 Bombardier	52 1/2	52 1/2	52 1/2	52 1/2	0	34755 Canadian Pacific	24 1/2	24 1/2	24 1/2	24 1/2	0
34753 Alcan Inc	80 1/2	80 1/4	80 1/4	80 1/4	0	34754 Bell Canada	31 1/2	31 1/2	31 1/2	31 1/2	0	34755 Bombardier	52 1/2	52 1/2	52 1/2	52 1/2	0	34756 Canadian Pacific	24 1/2	24 1/2	24 1/2	24 1/2	0
34754 Alcan Inc	80 1/2	80 1/4	80 1/4	80 1/4	0	34755 Bell Canada	31 1/2	31 1/2	31 1/2	31 1/2	0	34756 Bombardier	52 1/2	52 1/2	52 1/2	52 1/2	0	34757 Canadian Pacific	24 1/2	24 1/2	24 1/2	24 1/2	0
34755 Alcan Inc	80 1/2	80 1/4	80 1/4	80 1/4	0	34756 Bell Canada	31 1/2	31 1/2	31 1/2	31 1/2	0	34757 Bombardier	52 1/2	52 1/2	52 1/2	52 1/2	0	34758 Canadian Pacific	24 1/2	24 1/2	24 1/2	24 1/2	0
34756 Alcan Inc	80 1/2	80 1/4	80 1/4	80 1/4	0	34757 Bell Canada	31 1/2	31 1/2	31 1/2	31 1/2	0	34758 Bombardier	52 1/2	52 1/2	52 1/2	52 1/2	0	34759 Canadian Pacific	24 1/2	24 1/2	24 1/2	24 1/2	0
34757 Alcan Inc	80 1/2	80 1/4	80 1/4	80 1/4	0	34758 Bell Canada	31 1/2	31 1/2	31 1/2	31 1/2	0	34759 Bombardier	52 1/2	52 1/2	52 1/2	52 1/2	0	34760 Canadian Pacific	24 1/2	24 1/2	24 1/2	24 1/2	0
34758 Alcan Inc	80 1/2	80 1/4	80 1/4	80 1/4	0	34759 Bell Canada	31 1/2	31 1/2	31 1/2	31 1/2	0	34760 Bombardier	52 1/2	52 1/2	52 1/2	52 1/2	0	34761 Canadian Pacific	24 1/2	24 1/2	24 1/2	24 1/2	0
34759 Alcan Inc	80 1/2	80 1/4	80 1/4	80 1/4	0	34760 Bell Canada	31 1/2	31 1/2	31 1/2	31 1/2	0	34761 Bombardier	52 1/2	52 1/2	52 1/2	52 1/2	0	34762 Canadian Pacific	24 1/2	24 1/2	24 1/2	24 1/2	0
34760 Alcan Inc	80 1/2	80 1/4	80 1/4	80 1/4	0	34761 Bell Canada	31 1/2	31 1/2	31 1/2	31 1/2	0	34762 Bombardier	52 1/2	52 1/2	52 1/2	52 1/2	0	34763 Canadian Pacific	24 1/2	24 1/2	24 1/2	24 1/2	0
34761 Alcan Inc	80 1/2	80 1/4	80 1/4	80 1/4	0	34762 Bell Canada	31 1/2	31 1/2	31 1/2	31 1/2	0	34763 Bombardier	52 1/2	52 1/2	52 1/2	52 1/2	0	34764 Canadian Pacific	24 1/2	24 1/2	24 1/2	24 1/2	0
34762 Alcan Inc	80 1/2	80 1/4	80 1/4	80 1/4	0	34763 Bell Canada	31 1/2	31 1/2	31 1/2	31 1/2	0	34764 Bombardier	52 1/2	52 1/2	52 1/2	52 1/2							

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NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

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AMEX COMPOSITE CLOSING PRICES

Stock	Div	P	52	100s	High	Low	Close	Change	Stock	Div	P	52	100s	High	Low	Close	Change	Stock	Div	P	52	100s	High	Low	Close	Change
AT&T		357	9		8 1/4	+	+		DadPac		58	9	5	8 1/2	+	+		Insigly		4	270	5	4	1	1	
Avco		11	13		13	+	+		Deland		574	11-16		1	1	1	1	Inc/ny		60	18	104	10	10 1/2	+	
AvcoInt		279	98	36	38	+	+		Dell		16	14	222	34	32 1/2	33 1/2	+	Interna		108	150	9	8 1/2	5 1/2	+	
AvcoInt		279	98	36	38	+	+		Diamond		115	15-16		1	1	1	1	Indust		1479	20	10	10 1/2	10 1/2	+	
Alpha		106	5	4	4	+	+		Durac		80	143	8	7 1/2	7 1/2	+	Insigly		4	270	5	4	1	1		
Am		123	129	26	28	24 1/2	24 1/2		EAC		45	4					Johns		41	10	13	13 1/2	13 1/2	+		
Amelco	21a	5	22	22	22 1/2	22 1/2	22 1/2		Engl		11	127	11	11	11	11	+	Jones		32	51	24	24	24	+	
Alkema	52	8	160	133	133	131	131		Engr		1	1	1	1	1	1	+	Jones		32	51	24	24	24	+	
Alkema	52	8	160	133	133	131	131		Engr		1	1	1	1	1	1	+	Jones		32	51	24	24	24	+	
Alkema	52	8	160	133	133	131	131		Engr		1	1	1	1	1	1	+	Jones		32	51	24	24	24	+	
Alkema	52	8	160	133	133	131	131		Engr		1	1	1	1	1	1	+	Jones		32	51	24	24	24	+	
Alkema	52	8	160	133	133	131	131		Engr		1	1	1	1	1	1	+	Jones		32	51	24	24	24	+	
Alkema	52	8	160	133	133	131	131		Engr		1	1	1	1	1	1	+	Jones		32	51	24	24	24	+	
Alkema	52	8	160	133	133	131	131		Engr		1	1	1	1	1	1	+	Jones		32	51	24	24	24	+	
Alkema	52	8	160	133	133	131	131		Engr		1	1	1	1	1	1	+	Jones		32	51	24	24	24	+	
Alkema	52	8	160	133	133	131	131		Engr		1	1	1	1	1	1	+	Jones		32	51	24	24	24	+	
Alkema	52	8	160	133	133	131	131		Engr		1	1	1	1	1	1	+	Jones		32	51	24	24	24	+	
Alkema	52	8	160	133	133	131	131		Engr		1	1	1	1	1	1	+	Jones		32	51	24	24	24	+	
Alkema	52	8	160	133	133	131	131		Engr		1	1	1	1	1	1	+	Jones		32	51	24	24	24	+	
Alkema	52	8	160	133	133	131	131		Engr		1	1	1	1	1	1	+	Jones		32	51	24	24	24	+	
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1. *Journal of the American Medical Association*, 1997; 277: 1033-1038.

Stock	Sales (thous)	High	Low	Last	Day	Stock	Sales (thous)	High	Low	Last	Day	Stock	Sales (thous)	High	Low	Last	Day	Stock	Sales (thous)	High	Low	Last	Day
A&W	159 124	95	85	95	95	China	23 734	144	142	144	144	FM&B	1 8 154	225	225	224	+	Komog	18 293	85	75	75	75
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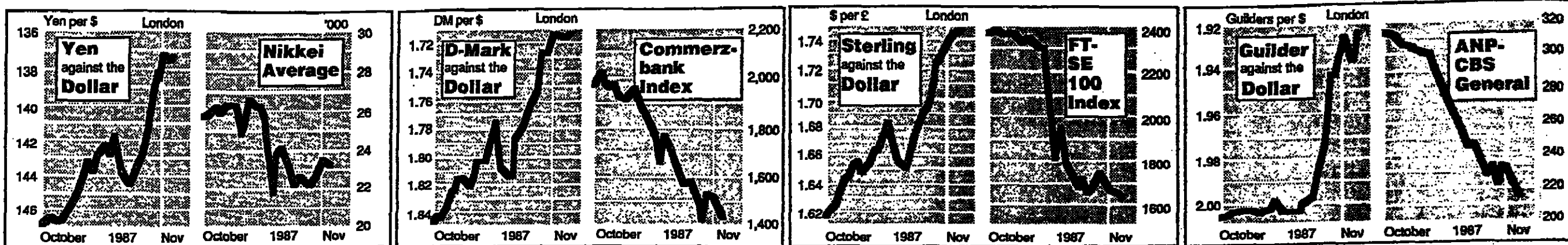
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WORLD STOCK MARKETS



AMERICA

Dow see-saws amid budget doubts

WALL STREET

TRADING on Wall Street was mixed yesterday on heavy volume as investors kept a watchful eye on budget news from Washington, writes Deborah Hargreaves in New York.

A weaker dollar continued to exert some pressure on the market and afternoon stock selling boosted bond prices by almost 14 points with short-term interest rates steady.

Wall Street took its cue from foreign markets at the opening which saw the Dow Jones industrial average down more than 30 points. Subsequent rally attempts were brief and not vigorous. Although the Dow bounced back in the early afternoon and was briefly up 5 points over Tuesday's close, it did not stay there for long. The Dow lost 18.24 points to close at 1,945.23.

Broader-based indices also fell with the Standard & Poor 500 down 2.51 points at 248.31 on the close and the New York Stock Exchange composite index down 1 at 139.11.

Trading on the New York Stock Exchange was brisk and, although volume fell from Tuesday's high of 221m, it was heavier than Monday at 203.7m shares. Declining stocks numbered 924 with those advancing at 708.

"We're going through a testing and rebuilding time," said Mr. Hutton, Zinder at E. F. Hutton. In afternoon trading, the market was focusing on domestic issues with October

car sales figures helping it to bounce back slightly.

Car sales figures were not dramatic, "but at least it shows people are still buying cars," said Prudential's analyst, "we're in a not-too-much-of-a-bad mood," she said. The return of buying programmes related to stock index arbitrage could have led some of the market's swings, according to analysts.

Texasco fell a further 5% to \$304 on expectations that creditors would put pressure on the company to reach a settlement with Pennzoil following the Texas Supreme Court's refusal late on Monday to review a damages award of nearly \$11bn. Pennzoil gained another 5% to \$70.

Other oil issues were trading lower with Exxon down 3% at \$424, Mobil fell 1% to \$38 and Amoco declined 5% to \$694.

Santa Fe Southern Pacific, which this week agreed to begin talks on a possible takeover with privately held Canadian property group, Olympia & York, rose up to \$55.74. The company said it is still in discussions on a \$83 a share bid from the Hanley group, which rose yesterday 5% to \$204.

In the airline sector, Piedmont, which said it would complete its acquisitions of USAir group today, gained 5% to \$71 and USAir rose 5% to \$324. Pan Am, which reported higher earnings on Tuesday, increased 5% to \$120.

Computer stocks marked their declines yesterday with IBM down 1% at \$120.4, Digital Equipment fell 3% to \$131.4 and Hewlett-Pack-

ard lost 51% to \$48. However, Tandy gained 51% to \$40 following its announcement of a 14 per cent rise in October sales.

In the transport sector, Ford reported higher October car sales, but still lost 5% to \$78 and General Motors, whose October sales declined slightly, saw a gain of 51% to \$804. Chrysler, whose sales were down marginally, gained 5% to \$244.

In the credit markets, bonds separated from the dollar and bond prices rose 14 points as the dollar reached its lows of the day in late afternoon trading. By late afternoon the Treasury's 8.875 per cent long bond was up 14 points at 99 1/8 yielding 8.9 per cent. The yield on three-month Treasury bills was unchanged in the late afternoon at 5.71 per cent.

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CANADA

METALS AND minerals took stocks in Toronto broadly lower in early trading but a muted rally at mid-session helped the majority of prices recover from lows.

The composite index, which had earlier fallen 52 points, dropped 35 points to 2,971.00. Golds were broadly lower, with Lac Minerals falling 3% to C\$104, International Corona dropping 3% to C\$48 1/2 and Placer Dome declining 3% to C\$164.

In mines and metals, Noranda fell 3% to C\$21 1/2, Alcan Alumin dropped 3% to C\$31 1/2 and Falconbridge declined 3% to C\$19.

major industrial countries," commented Dr. Arash Banerji of Nomura Securities.

At one stage, shares were in a free fall, with market makers competing to mark prices down ahead of one another - the loser was promptly "filled in" with stock sold to him by his competitors.

The brunt of the selling was taken by shares in Britain's major exporters, as investors became alarmed at prospects for dollar sales.

But the picture changed after the Bank of England prompted cuts of half a point in

base rates by Britain's major banks.

While the cuts were not unexpected, some analysts suggested they might be a first step in a concerted effort to restore financial health in the global markets.

While buying interest remained thin, shares recovered about half of their early falls. The FT-SE 100 index closed at 1,686.1, down 45.3, compared with a mid-session low of 1,555.4.

Market traders, who sounded shell-shocked before lunch, went home in a more hopeful mood to await reports from the

speech in the City of London by Mr. Nigel Lawson, the UK Chancellor of the Exchequer.

"Perhaps he knows what the Yanks are going to do - in other words, here comes the cavalry," said one weary equity trader.

Government bonds continued to rise, benefiting from the search for safer investment havens than shell-shocked equities.

Unhappiness with Mr. Lawson's acknowledgement that inflation may rise next year sent investors scurrying into index-linked gilts.

cent, to DM222.

The German bond market rallied on expectations of currency gains through the dollar decline. The Bundesbank bought \$100.8m worth of paper as the dollar was fixed higher at 213.2, its lowest level since Tuesday's record low of DM1,709.

ZURICH grew increasingly apprehensive about the falling dollar and the sorry state of world stock markets. The Credit Suisse index plunged 14.2 to 458.8, its lowest level for the year. The previous low was on October 29 when the index stood at 459.3.

In lower banks, UBS lost SF100 to SF93.70, Swiss Bank Corp shed SF4 to SF408 and Credit Suisse was SF110 lower at SF2,590.

Chemical shares continued

their recently lower trend and holdings gave up most of the gains they had gleaned in the previous two sessions.

AMSTERDAM sunk into deeper gloom after other European bourses closed lower. The ANP-CBS index was down 8.3 at 213.2, its lowest level since Tuesday's record low of DM1,709.

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Chemical shares continued

well down as foreign investors liquidated their holdings in the thin trade with few buyers to be seen.

Dollar sensitive issues were also badly hit. Volvo dropped SEK16 to SEK20 and Saab declined SEK16 to SEK17. Most other shares posted falls of around 5%.

OSLO tumbled following sharp losses on major Asian and European exchanges. The all-share index dropped 16.91 to 291.70 on low turnover.

SOUTH AFRICAN gold issues continued their decline yesterday. The gold index lost 9 per cent to 1,575 with Gold Fields tumbling R18 to R25, Freegold down R4 at R22.50 and Val Reef off R23 to R21.5.

Other mining issues lost ground in sympathy. De Beers finishing R2 lower at R23 and Anglo American shedding R1, or 11 per cent, to R28.

MILAN fell in line with other stock markets as all sectors moved broadly lower. The MIB index lost 8 to 728, a slide of 1.2 per cent, in this trading. However, Montedison recouped early losses to close up L15 at L1,565 after its recent heavy fall.

MADRID dropped sharply as already jittery investors were swept along with the tide of turmoil on international equity and currency markets. The general index lost 7.94 to 231.62, eroding the small gains of the past two sessions.

ASIA

Nikkei bows to overseas declines

TOKYO

THE OVERNIGHT slump in New York and London stocks, coupled with the stronger yen, depressed Tokyo sentiment yesterday to drive share prices sharply lower, writes Shigeo Nishiwaki of Fuji Press.

The Nikkei average shed 220.07 from Monday to 23,060.53. Trading was thin at 367m shares and comparable with Monday's 564m. Falls outpaced rises by 654 to 243, with 121 issues unchanged. The market was closed on Tuesday.

Small-list sales of high-techs, financials and large capitals followed the dollar's further fall against the yen, on fears for their earnings.

In high-techs, Fujitsu shed Y20 to Y1,100, Sony Y120 to Y3,880, Fuji Photo Film Y130 to Y3,530 and NEC Y80 to Y1,820.

Financials also lost favour, with Dai-ichi Kangyo Bank losing Y110 to Y2,970, Yasuda Trust and Banking Y140 to Y1,900 and Daiwa Securities Y70 to Y2,280.

Steels and other large-capital issues proved more resilient, though Nippon Kokan created the active list on trade of 68.85m shares to end steady at Y359. Nippon Steel fell Y6 to Y435, Kawasaki Steel Y7 to Y347 and

Mitsubishi Heavy Industries Y14 to Y837.

However, some large-capital shipbuilding stocks firmed on the perception that they were trailing large-capital steels. Ishikawajima-Harima Heavy Industries gained Y16 to Y554, Hitachi Zosen rose Y3 to Y235, while Mitsui Engineering and Shipbuilding, second busiest with 37.75m shares traded, closed Y3 higher at Y293.

Tokyo Electric Power attracted strong buying interest, helped by lower interest rates. The issue finished Y100 higher at Y6,900, despite weakness in other power and gas utilities.

Among speculative issues, Matsui Construction and Ishii Iron Works scored maximum permissible single-day gains of Y200 and Y100 to Y1,530 and Y830 respectively.

Bonds opened strongly, with the yield on the benchmark 5.1 per cent government bond maturing in June 1988 falling to 4.40 per cent at one stage, lower than the three-month certificate of deposit rate.

However, later selling took the yield on the benchmark issue to close at 4.50 per cent, compared with 4.575 per cent at Monday's close.

The Osaka Securities exchange fell for the first in four sessions. The OSE stock average closed 69.51 off at 23,060.61 on

volume of 67m shares, 12m shares down from Monday.

HONG KONG

TRADE in Hang Seng Index futures contracts was again at a virtual standstill, with only 240 November contracts traded, closed 1% higher at 1,033.63.

The future index slumped a further 180 to 2,005. Similar weakness showed on the stock exchange. The Hang Seng index fell by 103.63 to 2,077, with volume a bare HK\$1.2bn.

Brokers said sellers continued to emerge - particularly international institutions - whenever prices showed signs of a rally. Some said they did not expect firm buying support above 1,800 on the Hang Seng.

The impending rights issues from Mr. Li Ka-shing's group of companies also depressed sentiment. Payments by underwriters to these issues must be made next Tuesday, and amount to HK\$36.6bn.

Among falls yesterday, Hang Seng Bank lost HK\$1.50 to HK\$27.30 and Bank of East Asia 70 cents to HK\$18.50. Properties were substantially down and in traders' ardine Matheson dived 55 cents to HK\$2.10.

AUSTRALIA

HEAVY selling spurred by steep overnight falls in New York and London sent Sydney prices into a tailspin which erased the past three sessions' gains. The All Ordinaries index ended 74.4 off at 1,290.0.

Gold issues fell hardest on the ASX. Performance Metals plunged 70 cents to A\$8.30, with Renison and Poseidon down 50 and 30 cents in turn to A\$7.80 and A\$9.

Resources caught a cold, with CRA down 60 cents to A\$4.70 and Peako off 50 cents at A\$5.80. Oils and blue chip industrials also fell sharply.

SINGAPORE

WORLD MARKET weakness cast a pall over Singapore share prices, leaving them substantially lower in orderly selling peppered with bargain hunting. The Straits Times industrial index lost 20.54 to 857.51.

Banks fell sharply, DBS losing 30 cents to S\$9 and OCBC shedding 30 cents to S\$7.10. Singapore Airlines dropped 35 cents to S\$9.20 and Singapore Land 22 cents to S\$3.68. Fraser and Neave was 30 cents down at S\$7.25.

Nokia at Telecom 87

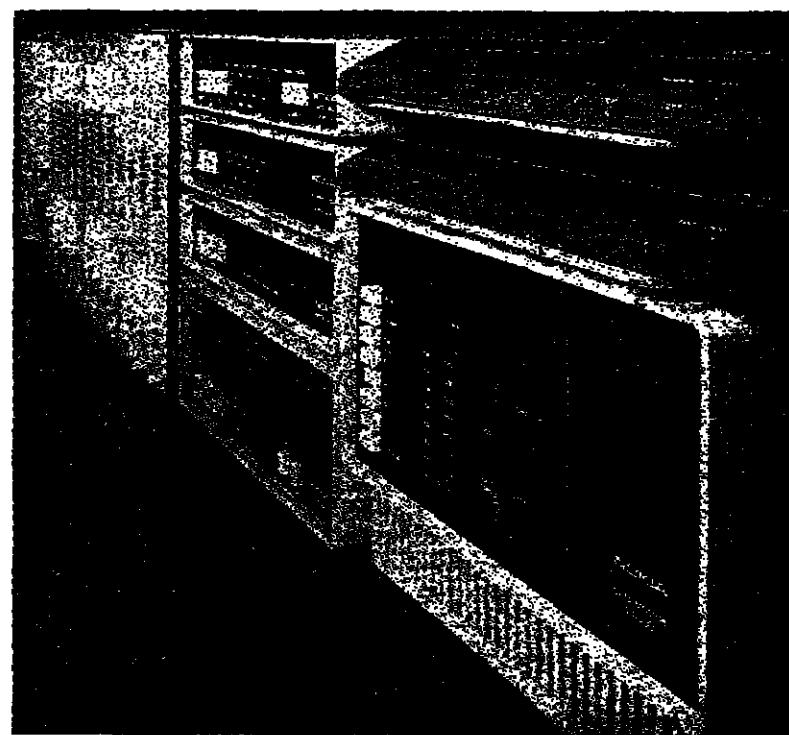
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Maggie Ford on an enthusiastic campaign to promote wider share ownership

Seoul bright spot in the gloom

AT THE MOMENT, South Korea is perhaps the only country where it could happen. Presidential candidates, campaigning for election, have turned their attention to the financial sector and offered more opportunities for small investors to buy shares on the stock market.

In a campaign pledge that might invite ridicule in any other country just now, Mr. Roh Tae Woo, the ruling party candidate, said this week he would privatise large chunks of state-owned companies and distribute the shares to lower income people, if elected.

Mr. Kim Young Sam, an opposition candidate, promised to privatise the stock exchange itself and promote much wider share ownership.

Both pledges are likely to be warmly received by individual South Korean investors, who have escaped almost unscathed from October's global crisis.

The South Korean stock market is not open to foreign investment except through a few small overseas funds. After Black Monday the index fell 12

points, a 2.36 per cent drop, but by the end of the week this had been fully recovered.

The following week it dropped a further 11 points in a single day as investors grew worried that a US recession could hit South Korea's exports. This week the losses had again almost been recouped until yesterday's 8 point fall, mainly attributed to impatience over the Ministry of Finance measures that have not materialised and to the dollar's fall.

The index has almost doubled this year, reflecting South Korea's excellent economic performance and the liquidity generated by a current account surplus which is expected to double this year to around \$10bn.

Analysts say South Korea would obviously suffer along with other exporting nations if a US recession were deep. But they believe the competitiveness of its products - particularly compared with Japanese goods suffering from an appreciating yen - could cause US consumers to buy cheaper.



Mr. Roh Tae Woo: shares for the people

The South Korean currency, the won, has appreciated by a most 8 per cent this year and is expected to rise by about 10 per cent by the end of the year. As it is not convertible and its rate against the dollar is set by the Government, some investors are concerned that further falls in

the dollar's value will heighten pressure to appreciate the won further.

Foreigners can at present invest in South Korea only through four convertible Eurobonds or two funds, the Korea Fund and the Korea Eurofund.

"The Eurofund is now trading at \$17 a share, the same as its starting price earlier this year," said Mr. Scott Kalb of James Capel. "At a premium of 49 per cent this is an attractive investment for those taking the long-term view."

Freemans on the convertible bonds issued by Samsung Electronics and GoldStar have fallen to around 75 per cent from levels of 200 or even 300 per cent a month ago.

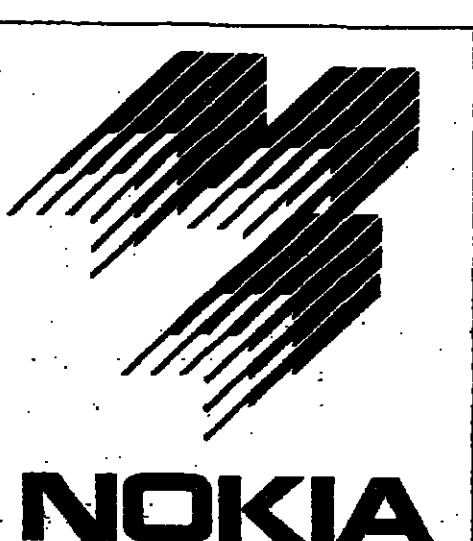
Analysts believe the Seoul market will remain insulated from the shock waves affecting the rest of the world. Political uncertainty in advance of December's general election may well slow its advance, however, and concern will probably continue about an international recession.

Eternal Quest - Future Force

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